

CITY OF CHOICE



**PIETERMARITZBURG
MSUNDUZI**

TABLED ANNUAL BUDGET OF

Msunduzi Municipality KZN225

2024/25 TO 2026/27

**MEDIUM TERM REVENUE AND
EXPENDITURE FORECASTS**

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Abbreviations and Acronyms

| | | | |
|--------|--|-------|---|
| AMR | Automated Meter Reading | ℓ | litre |
| ASGISA | Accelerated and Shared Growth Initiative | LED | Local Economic Development |
| BPC | Budget Planning Committee | MEC | Member of the Executive Committee |
| CBD | Central Business District | MFMA | Municipal Financial Management Act Programme |
| CFO | Chief Financial Officer | MIG | Municipal Infrastructure Grant |
| CM | City Manager | MMC | Member of Mayoral Committee |
| CPI | Consumer Price Index | MPRA | Municipal Properties Rates Act |
| CRRF | Capital Replacement Reserve Fund | MSA | Municipal Systems Act |
| DBSA | Development Bank of South Africa | MTEF | Medium-term Expenditure Framework |
| DoRA | Division of Revenue Act | MTREF | Medium-term Revenue and Expenditure Framework |
| DWA | Department of Water Affairs | NERSA | National Electricity Regulator South Africa |
| EE | Employment Equity | NGO | Non-Governmental organisations |
| EEDSM | Energy Efficiency Demand Side Management | NKPIs | National Key Performance Indicators |
| EM | Executive Mayor | OHS | Occupational Health and Safety |
| FBS | Free basic services | OP | Operational Plan |
| GAMAP | Generally Accepted Municipal Accounting Practice | PBO | Public Benefit Organisations |
| GDP | Gross domestic product | PHC | Provincial Health Care |
| GDS | Gauteng Growth and Development Strategy | PMS | Performance Management System |
| GFS | Government Financial Statistics | PPE | Property Plant and Equipment |
| GRAP | General Recognised Accounting Practice | PPP | Public Private Partnership |
| HR | Human Resources | PTIS | Public Transport Infrastructure System |
| HSRC | Human Science Research Council | RG | Restructuring Grant |
| IDP | Integrated Development Strategy | RSC | Regional Services Council |
| IT | Information Technology | SALGA | South African Local Government Association |
| kl | kilolitre | SAPS | South African Police Service |
| km | kilometre | SDBIP | Service Delivery Budget Implementation Plan |
| KPA | Key Performance Area | SMME | Small Micro and Medium Enterprises |
| KPI | Key Performance Indicator | | |
| kWh | kilowatt | | |

Part 1 – Annual Budget

1.1 Mayor's Report

LEGISLATIVE REQUIREMENTS

1. MOVE FOR THE IDP ADOPTION

1.1.1 MUNICIPAL MANAGER'S FOREWORD 2024/25 IDP/BUDGET MTREF

1.2 Executive Summary

The application of sound financial management principles for the compilation of the City's financial plan is essential and critical to ensure that the City remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The City's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low - to high-priority programmes to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items.

The City has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore, the City has undertaken various customer care initiatives to ensure the municipality truly involves all citizens in the process of ensuring a people lead government.

National Treasury's MFMA Circulars were used to guide the compilation of the 2024/25 MTREF. The latest being circular number 128 issued on the 08rd March 2024

The main challenges experienced during the compilation of the 2024/25 MTREF can be summarized as follows:

- The ongoing difficulties in the national and local economy;
- Aging and poorly maintained water, roads and electricity infrastructure;

- The need to reprioritize projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- The increased cost of bulk water and electricity (due to tariff increases from Umgeni Water and Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable - as there will be point where services will no-longer be affordable;
- Low debtor's collection rate which impact negatively on municipal cash coverage ratio and implementation of critical projects
- Wage increases for municipal staff that continue to exceed consumer inflation, as well as the need to fill critical vacancies;

The following budget principles and guidelines directly informed the compilation of the 2024/25 MTREF:

- The 2023/24 Adjustments Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget were adopted as the upper limits for the new baselines for the 2024/25 tabled annual budget;
- Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals;
- Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality, for instance the cost of bulk water and electricity. In addition, tariffs need to remain or move towards being cost reflective, and should take into account the need to address infrastructure backlogs;
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;

While the municipality is optimistic about growth prospects in the next few year, there is no provision of such a growth in the municipality's revenue budget. Ordinarily, the municipality is expected to reflect such a growth in the revenue budget, however, the municipality chose to be cautious and conservative in this case. Taking into account, the MFMA provision that the budget must be funded from realistically anticipated revenue for collection, the municipality opted to use the current revenue base for the purposes of the MTREF but adjustments will be done in future when such a growth in the revenue base materialises. Therefore the constant % increases of revenue over the MTREF must not be read as meaning that the municipality is not anticipating

growth in the revenue base of the MTREF. This is rather informed by a conservative or cautious approach in light of the prevailing economic conditions.

Overall, the municipality's operating expenditure has increased by 13% and that is informed by the municipality's decision to cap operational costs through doing business in cost effective measures and to ensure that actual cash to be collected informs expenditure. This is informed by the municipality's desire to ensure that it remains financially sustainable and for that to be achieved; the municipality must budget for credible and sufficient operational budget surpluses. As a result, the municipality's operational budget surplus has increased from R343.9 million to R583.6 million.

The above-mentioned cash surplus is based on a prevailing collection rate of 87% average debt collection.

Table 1 Consolidated Overview of the 2024/25 MTREF

Msunduzi (KZN225) - Table A1 Budget Summary for 2025

| Description | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|---------------------|---------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| Total Revenue (excluding capital transfers and contributions) | 5 508 128 | 5 819 171 | 4 714 385 | 8 120 726 | 7 908 043 | 7 908 043 | 2 006 218 | 8 963 903 | 9 956 259 | 11 170 212 |
| Total Expenditure | 6 400 330 | 6 930 273 | 6 319 345 | 7 703 788 | 7 564 072 | 7 564 072 | 1 870 205 | 8 380 270 | 9 139 219 | 9 986 716 |
| Surplus/(Deficit) | (892 202) | (1 111 102) | (1 604 959) | 416 938 | 343 971 | 343 971 | 136 013 | 583 633 | 817 040 | 1 183 496 |
| Transfers and subsidies - capital (monetary allocations) | 498 603 | 374 230 | 1 565 961 | 448 700 | 536 156 | 536 156 | 87 384 | 456 975 | 389 975 | 473 993 |
| Transfers and subsidies - capital (in-kind) | 2 104 | - | 201 | - | - | - | (1 351) | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | (391 495) | (736 872) | (38 797) | 865 638 | 880 127 | 880 127 | 222 046 | 1 040 608 | 1 207 015 | 1 657 489 |
| Share of Surplus/Deficit attributable to Associate | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) for the year | (391 495) | (736 872) | (38 797) | 865 638 | 880 127 | 880 127 | 222 046 | 1 040 608 | 1 207 015 | 1 657 489 |

Total operating revenue of R 7.908 billion has grown by 13 per cent or R1.055 billion for the 2024/25 financial year when compared to the 2023/24 Adjustments Budget. For the two outer years, operational revenue will increase by 11 percent (R 992 million) and 12 per cent (R 1.213 billion) respectively.

Total operating expenditure for the 2023/24 financial year has been appropriated at R8.3 billion and results to a budgeted operating surplus of R582.6 million. When compared to the 2023/24 Adjustments Budget, operational expenditure has grown overall by 11 per cent in the 2024/25 budget and by 9 per cent for each of the respective outer years of the MTREF.

The capital budget of R 824.7 million (R456.9 million grant funding, R 132 million internal funding and R234 million Borrowings).

1.3 Operating Revenue Framework

In order for the Msunduzi Local Municipality to continue improving the quality of services that is provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the City and continued economic development;
- Efficient revenue management, which aims to ensure a 100 per cent annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the City.

While the municipality is optimistic about growth prospects in the next few year, there is no provision of such a growth in the municipality's revenue budget. Ordinarily, the municipality is expected to reflect such a growth in the revenue budget; however, the municipality chose to be cautious and conservative in this case. Taking into account, the MFMA provision that the budget must be funded from realistically anticipated revenue for collection, the municipality opted to use the current revenue base for the purposes of the MTREF but adjustments will be done in future when such a growth in the revenue base materialises.

The following table is a summary of the 2024/25 MTREF (classified by main revenue source):

Table 2 Summary of revenue classified by main revenue source

KZN225 Msunduzi - Table A4 Budgeted Financial Performance

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|----------|------------------|------------------|------------------|----------------------|------------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | 1 | | | | | | | | | | |
| Revenue | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | |
| Service charges - Electricity | 2 | 2 149 844 | 2 537 835 | 2 431 865 | 3 892 818 | 3 673 355 | 3 673 355 | 905 412 | 4 297 825 | 5 115 199 | 6 087 087 |
| Service charges - Water | 2 | 765 358 | 789 024 | (2 965 290) | 901 572 | 901 572 | 901 572 | 228 444 | 1 009 760 | 1 056 209 | 1 103 738 |
| Service charges - Waste Water Management | 2 | 164 794 | 179 996 | 26 551 | 202 500 | 202 500 | 202 500 | 55 546 | 220 725 | 230 878 | 241 268 |
| Service charges - Waste Management | 2 | 108 298 | 113 017 | 79 874 | 138 742 | 138 742 | 138 742 | 33 206 | 155 391 | 162 539 | 169 853 |
| Sale of Goods and Rendering of Services | | 9 325 | 243 | 6 469 292 | 43 362 | 43 362 | 43 362 | 3 397 | 42 043 | 43 977 | 45 956 |
| Agency services | | 1 931 | 2 139 | 132 | 715 | 715 | 715 | 763 | 765 | 800 | 836 |
| Interest | | - | - | - | - | - | - | - | - | - | - |
| Interest earned from Receivables | | 144 312 | 98 773 | (476 090) | 198 174 | 198 174 | 198 174 | 47 950 | 230 682 | 241 293 | 252 151 |
| Interest earned from Current and Non Current Assets | | 7 908 | 10 445 | (29 564) | 18 052 | 18 052 | 18 052 | 8 006 | 19 135 | 20 015 | 20 916 |
| Dividends | | - | - | - | - | - | - | - | - | - | - |
| Rent on Land | | - | - | - | - | - | - | - | - | - | - |
| Rental from Fixed Assets | | 14 559 | 25 415 | (28 668) | 104 824 | 104 824 | 104 824 | 9 050 | 113 962 | 119 204 | 124 568 |
| Licence and permits | | 603 | 984 | 44 905 | 2 452 | 2 452 | 2 452 | 522 | 2 547 | 2 664 | 2 784 |
| Operational Revenue | | 53 314 | 54 548 | 2 004 107 | 187 045 | 187 045 | 187 045 | 10 898 | 204 124 | 213 514 | 223 122 |
| Non-Exchange Revenue | | | | | | | | | | | |
| Property rates | 2 | 1 204 676 | 1 261 538 | (1 204 802) | 1 526 985 | 1 526 985 | 1 526 985 | 374 514 | 1 649 353 | 1 725 223 | 1 802 858 |
| Surcharges and Taxes | | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | | 16 062 | 14 489 | 3 265 | 14 660 | 14 660 | 14 660 | 49 | 11 687 | 12 225 | 12 640 |
| Licences or permits | | - | - | - | - | - | - | - | - | - | - |
| Transfer and subsidies - Operational | | 756 194 | 676 172 | (1 644 797) | 838 135 | 844 916 | 844 916 | 311 227 | 946 343 | 950 218 | 1 017 329 |
| Interest | | 44 323 | 50 190 | (9 503) | 50 691 | 50 691 | 50 691 | 17 233 | 59 562 | 62 302 | 65 106 |
| Fuel Levy | | - | - | - | - | - | - | - | - | - | - |
| Operational Revenue | | - | - | - | - | - | - | - | - | - | - |
| Gains on disposal of Assets | | - | 5 195 | (16 318) | - | - | - | - | - | - | - |
| Other Gains | | 66 626 | (833) | 29 425 | - | - | - | - | - | - | - |
| Discontinued Operations | | - | - | - | - | - | - | - | - | - | - |
| Total Revenue (excluding capital transfers and contributions) | | 5 508 128 | 5 819 171 | 4 714 385 | 8 120 726 | 7 908 043 | 7 908 043 | 2 006 218 | 8 963 903 | 9 956 259 | 11 170 212 |

Table 3 Percentage growth in revenue by main revenue source**KZN225 Msunduzi - Table A4 Budgeted Financial Performance**

| Description | Ref | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | | | |
|--|----------|----------------------|------------------|------------------------------|---|------------------------------|---------------------|-----------------------------|---------------------|
| | | Original Budget | Adjusted Budget | (Increase /Decrease) 2024/25 | Budget Year 2024/25 | (Increase /Decrease) 2025/26 | Budget Year 2025/26 | (Increase/Decrease) 2026/27 | Budget Year 2026/27 |
| R thousands | 1 | | | | | | | | |
| Revenue | | | | | | | | | |
| Exchange Revenue | | | | | | | | | |
| Service charges - Electricity | 2 | 3 892 818 | 3 673 355 | 17% | 4 297 825 | 19% | 5 115 199 | 19% | 6 087 087 |
| Service charges - Water | 2 | 901 572 | 901 572 | 12% | 1 009 760 | 5% | 1 056 209 | 4% | 1 103 738 |
| Service charges - Waste Water Management | 2 | 202 500 | 202 500 | 9% | 220 725 | 5% | 230 878 | 4% | 241 268 |
| Service charges - Waste Management | 2 | 138 742 | 138 742 | 12% | 155 391 | 5% | 162 539 | 4% | 169 853 |
| Sale of Goods and Rendering of Services | | 43 362 | 43 362 | -3% | 42 043 | 5% | 43 977 | 4% | 45 956 |
| Agency services | | 715 | 715 | 7% | 765 | 5% | 800 | 4% | 836 |
| Interest earned from Receivables | | 198 174 | 198 174 | 16% | 230 682 | 5% | 241 293 | 5% | 252 151 |
| Interest earned from Current and Non Current Assets | | 18 052 | 18 052 | 6% | 19 135 | 5% | 20 015 | 4% | 20 916 |
| Rental from Fixed Assets | | 104 824 | 104 824 | 9% | 113 962 | 5% | 119 204 | 5% | 124 568 |
| Licence and permits | | 2 452 | 2 452 | 4% | 2 547 | 5% | 2 664 | 4% | 2 784 |
| Operational Revenue | | 187 045 | 187 045 | 9% | 204 124 | 5% | 213 514 | 4% | 223 122 |
| Non-Exchange Revenue | | | | | | | | | |
| Property rates | 2 | 1 526 985 | 1 526 985 | 8% | 1 649 353 | 5% | 1 725 223 | 5% | 1 802 858 |
| Fines, penalties and forfeits | | 14 660 | 14 660 | -20% | 11 687 | 5% | 12 225 | 3% | 12 640 |
| Transfer and subsidies - Operational | | 838 135 | 844 916 | 12% | 946 343 | 0% | 950 218 | 7% | 1 017 329 |
| Interest | | 50 691 | 50 691 | 17% | 59 562 | 5% | 62 302 | 5% | 65 106 |
| Total Revenue (excluding capital transfers and contributions) | | 8 120 726 | 7 908 043 | 13% | 8 963 903 | 11% | 9 956 259 | 12% | 11 170 212 |

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from rates and services charges forms a significant percentage of the revenue basket for the City. Rates and service charge revenues comprise more than two thirds of the total revenue mix. In the 2022/23 financial year, revenue from rates and services charges totalled to R7.333 billion or 82 per cent. A notable trend is the increase in the total percentage revenue generated from rates and services charges. The table above excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality.

Property rates are the second largest revenue source totalling 18.4 per cent or R1, 649 billion. Other revenue consists of various items such as fines, licences and permits, agency services, sale of produce, training recoveries, landing fees, passenger levy etc.

Operating grants and transfers totals R 946.3 million in the 2024/25 financial year and increase to R 950.2 million by 2025/26, R1017 million by 2026/27. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table 4 Operating Transfers and Grant Receipts

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| RECEIPTS: | 1, 2 | | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | | | |
| National Government: | | 697 607 | 631 359 | 765 767 | 805 981 | 796 839 | - | 895 184 | 976 237 | 1 042 953 |
| Local Government Equitable Share | | 682 403 | 616 262 | 696 056 | 767 222 | 767 222 | | 822 072 | 879 493 | 940 126 |
| Finance Management | | 1 700 | 1 900 | 1 950 | 1 950 | 1 950 | | 1 900 | 2 000 | 2 200 |
| Municipal Systems Improvement Operating | | 4 388 | | | | | | - | - | - |
| EPWP Incentive | | 9 116 | 3 516 | 5 228 | 4 979 | 4 701 | | 2 092 | | - |
| Municipal Water Infrastructure Grant | | | | 55 555 | 22 000 | 13 945 | | 30 000 | 35 000 | 40 000 |
| Public Transport Infrastructure | | | | | | | | 30 000 | 50 000 | 50 000 |
| Energy Efficiency and Demand Management | | | | | | | | | | |
| Operating costs-MIG | | | 9 681 | 6 977 | 9 830 | 9 021 | | 9 120 | 9 744 | 10 627 |
| Provincial Government: | | 41 305 | 26 247 | 35 985 | 32 003 | 49 177 | 27 351 | 61 696 | 23 980 | 24 376 |
| Housing Accreditation-OPERATING | | 4 264 | 3 853 | | | 2 789 | 27 351 | 8 000 | 8 000 | 8 000 |
| Human Settlements - Accredited Municipal RO | | 24 079 | | 2 051 | 18 345 | 27 351 | | - | - | - |
| Housing Projects -OPERATING | | | | | | | | 38 536 | | - |
| Tatham Art Gallery-OPERATING | | | | | | | | 14 660 | 14 938 | 15 284 |
| Greater Edendale Development Initiative-OPERATING | | | | 14 671 | | 3 049 | | 500 | 1 042 | 1 092 |
| Total Operating Transfers and Grants | 5 | 738 911 | 657 606 | 801 751 | 837 984 | 846 016 | 27 351 | 956 880 | 1 000 218 | 1 067 329 |

1.3.1 Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. The regulations prescribing the rate ratio for the non-residential categories, public service infrastructure and agricultural properties relative to residential properties to be 0, 25:1 came into effect on 1 July 2009, whilst the rate ratio for Public Benefit Organizations came into effect on 1 July 2010. The Property Rates Policy of the Municipality has been amended accordingly.

The categories of rateable properties for purposes of levying rates and the proposed rates for the 2024/25 financial year based on a 3.50 per cent increase from 1 July 2024 is contained below:

The following stipulations in the Property Rates Policy are highlighted:

- The first R15 000 of the market value of a property used for residential purposes is excluded from the rate-able value (Section 17(h) of the MPRA). In addition to this rebate, a 100% rebate is granted on property values between R15 001 and R 100 000 is granted in terms of the City's own Property Rates Policy;

- For pensioners, disability grantees and child headed households, a maximum/total rebate of 40 per cent will be granted to owners of rate-able property if the total gross income of the applicant and/or his/her spouse, if any, does not to exceed the amount equal to R 3 700.

The categories of rate-able properties for purposes of levying rates and the proposed rates for the 2023/24 financial year based on a 7.00 per cent increase from 1 July 2023 is contained in the tariffs of charges. The rate randage is bases on the new valuation roll. Rates randages are as follows:

| BUDGET AND TREASURY OFFICE Revenue Management Rates | | | | | | | |
|--|--|----------------------------|----------------------------|----------------------------|-------------------------|----------------------|----------------------|
| | 2023/24 R | 2024/25 R | 2025/26 R | 2026/27 R | 2024/25 % Incr | 2025/26 % Incr | 2026/27 % Incr |
| 1. The Rate Randages assessed in terms of the Local Government: Municipal Property Rates Act 6 of 2004 are as follows: | | | | | | | |
| (a) <u>Vacant Land</u> - no rebate granted | 0,0291 | 0,0301 | 0,0439 | 0,0459 | 3,5% | 4,50% | 4,50% |
| (b) <u>Unauthorised Use</u> (Inclusive of surcharges) | 0,0500 | 0,0517 | 0,0755 | 0,1102 | 3,5% | 4,50% | 4,50% |
| (c) <u>Residential Property</u> | 0,0161 | 0,0167 | 0,0244 | 0,0356 | 3,5% | 4,50% | 4,50% |
| (d) <u>Commercial Property</u> | 0,0282 | 0,0292 | 0,0426 | 0,0622 | 3,5% | 4,50% | 4,50% |
| (e) <u>Industrial Property</u> | 0,0282 | 0,0292 | 0,0426 | 0,0622 | 3,5% | 4,50% | 4,50% |
| (f) <u>Specialised Property</u> | 0,0282 | 0,0292 | 0,0426 | 0,0622 | 3,5% | 4,50% | 4,50% |
| (g) <u>Agricultural Property</u> | 0,0039 | 0,0040 | 0,0058 | 0,0085 | 3,5% | 4,50% | 4,50% |
| (h) <u>Public Service Infrastructure</u> | 0,0039 | 0,0040 | 0,0058 | 0,0085 | 3,5% | 4,50% | 4,50% |
| (i) <u>Rural Communal Property</u> Tariff removed - properties categorised as COMM, RES and VAC | NIL | NIL | NIL | NIL | | | |
| (j) <u>Sectional Title Garages - Separately Registered</u> | 0,0161 | 0,0167 | 0,0244 | 0,0356 | 3,5% | 4,50% | 4,50% |
| (k) <u>Mining Property</u> | 0,0282 | 0,0292 | 0,0426 | 0,0622 | 3,5% | 4,50% | 4,50% |
| (l) <u>Public Benefit Organisations</u> | 0,0039 | 0,0040 | 0,0058 | 0,0085 | 3,5% | 4,50% | 4,50% |
| | Additional Rebate 100% | 100% | 1,0000 | 1,0000 | | | |
| (m) Public Service Property | 0,0282 | 0,0292 | 0,0426 | 0,0622 | 3,5% | 4,50% | 4,50% |
| (n) Multipurpose Property | Applicable tariff will be charged in respect of the combination of categories above. | | | | | | |
| 2. REBATES: | | | | | | | |
| <u>Impermissible and Free Value Based Rebates</u> | | | | | | | |
| (o) No rates shall be levied on the market value of the first R15,000 of Residential Property. A rebate of 100% will be granted on all Residential Property from a value of R15,001 to a value of R100,000. | | | | | | | |
| <u>Aged Persons (Pensioner Rebate) and Disability Grantees Rebate</u> | | | | | | | |
| (p) Aged Persons Occupier Owner Applicants: 60 years and over | | | | | | | |
| Total monthly income of all occupants and owners from all sources (p.m) %tage Rebate – | R5 745 | R6 061 | R6 334 | R6 619 | 5,50% | 4,50% | 4,50% |
| <u>Child Headed Households</u> | | | | | | | |
| (q) Maximum monthly income of all occupants and owners from all sources (p.m) %tage Rebate – | R5 745 | R6 061 | R6 334 | R6 619 | 5,50% | 4,50% | 4,50% |
| <u>Listed Buildings</u> | | | | | | | |
| (r) Rates Rebate on Listed Buildings (Maximum Percentage) | 40% | 40% | 40% | 40% | | | |
| <u>Developers Rebate</u> | | | | | | | |
| (s) Rates Rebate on Vacant Land Only, Subject to Council's Conditions | | | | | | | |
| Year 1 | 100% | 100% | 100% | 100% | | | |
| Year 2 | 66% | 66% | 66% | 66% | | | |
| Year 3 | 33% | 33% | 33% | 33% | | | |
| BUDGET AND TREASURY OFFICE Revenue Management Rates | | | | | | | |
| | 2023/24 Excl.Vat | 2023/24 R | 2025/26 R | 2026/27 R | 2023/24 R % Incr | 2025/26 % Incr | 2026/27 % Incr |
| 3. MISCELLANEOUS CHARGES: | | | | | | | |
| (a) i. Rates Clearance Certificate Application Fee | R450,20 | R474,96 | R496,33 | R518,67 | 5% | 4,5% | 4,5% |
| ii. Duplicate Statement Fee | R76,05 | R80,23 | R83,84 | R87,61 | 5,50% | 4,5% | 4,5% |
| iii. Duplicate Revenue Clearance Certificate | R114,07 | R120,34 | R125,76 | R131,42 | 5,50% | 4,5% | 4,5% |
| iv. Fee for Letters of Undertaking | R142,95 | R150,81 | R157,59 | R164,69 | 5,50% | 4,5% | 4,5% |
| (b) Deeds Search Fee-per search | R57,00 | R60,14 | R62,85 | R65,67 | 5,50% | 4,5% | 4,5% |
| (c) To search for and prepare any reconciliation, for each hour, or part of an hour, excluding the first half hour, reasonably required for such search and preparation. PLUS Administration Fee (Excluding applications made in terms of the Promotion of Access to Information Act, No. 2 of 2000) PLUS all copies incidental to complete the reconciliation | R144,10 R45,03 R5,40 | R152,02 R47,51 R5,70 | R158,86 R49,65 R5,95 | R166,01 R51,88 R6,22 | 5,50% 5,50% 5,50% | 4,5% 4,5% 4,5% | 4,5% 4,5% 4,5% |
| 4. INTEREST RATE AND COLLECTION CHARGES RATE: | | | | | | | |
| (a) Interest rate per annum (calculated on daily outstanding balance) | 10,75% | 11,75% | 12,28% | 12,83% | | | |
| (b) Collection Charge Rate per annum | 10% | NIL | NIL | NIL | | | |

Waste Management Refuse Removal Tariff

| COMMUNITY SERVICES WASTE MANAGEMENT <u>Refuse Removal Tariffs</u> | | | | | | | | | |
|--|--|----------------------|----------------------|----------------------|--------|----------------------|--------|----------------------|--------|
| | | 2021/22 Excl. Vat | 2022/23 Excl. Vat | 2023/24 Excl. Vat | % Incr | 2024/25 Excl. Vat | % Incr | 2025/26 Excl. Vat | % Incr |
| Standard charges for Domestic and Commercial Refuse Removal Based on the relevant Electricity Scale | | | | | | | | | |
| <u>Refuse Removal Tariffs</u> | | | | | | | | | |
| 1 | Domestic | | | | | | | | |
| | Single phase up to 80A | R 116,07 | R122,80 | R131,40 | 7,00% | R137,84 | 4,90% | R144,31 | 4,70% |
| | Three phase up to 100A | R 116,07 | R122,80 | R131,40 | 7,00% | R137,84 | 4,90% | R144,31 | 4,70% |
| | Prepayment Meter | R 116,07 | R122,80 | R131,40 | 7,00% | R137,83 | 4,90% | R144,59 | 4,70% |
| 2 | Multipurpose Property (Applicable to properties utilised for multiple purpose as per the rates category of property) | | | | | | | | |
| | Single phase up to 80A | R 175,95 | R186,16 | R199,19 | 7,00% | R208,95 | 4,90% | R219,19 | 4,70% |
| | Three phase up to 100A | R 175,95 | R186,16 | R199,19 | 7,00% | R208,95 | 4,90% | R219,19 | 4,70% |
| | Prepayment Meter | R 175,95 | R186,16 | R199,19 | 7,00% | R208,95 | 4,90% | R219,19 | 4,70% |
| 3 | Small Power Users - Business/Commercial | | | | | | | | |
| | Single phase up to 80A | R 332,53 | R351,82 | R376,45 | 7,00% | R394,89 | 4,90% | R414,24 | 4,70% |
| | Three phase up to 100A | R 332,53 | R351,82 | R376,45 | 7,00% | R394,89 | 4,90% | R414,24 | 4,70% |
| 4 | Large Power Users – Business/Commercial | | | | | | | | |
| | Supply taken at 400V | R 332,53 | R351,82 | R376,45 | 7,00% | R394,89 | 4,90% | R414,24 | 4,70% |
| | Supply taken at 6.6 or 11kV | R 332,53 | R351,82 | R376,45 | 7,00% | R394,89 | 4,90% | R414,24 | 4,70% |
| 5 | Flats/Simplexes | R 98,36 | R104,06 | R111,35 | 7,00% | R116,80 | 4,90% | R122,53 | 4,70% |
| 6 | Previously PHB Housing and Informal Settlements (MASS HOUSING) - per hc | R 23,38 | R24,74 | R26,47 | 7,00% | R27,76 | 4,90% | R29,13 | 4,70% |
| 7 | Central Business District Main cbd bordered by East(Massukwane), Winston/Victoria, Bulwer, Boschoff, Alan Paton, Prince Alfred, Railway, Pine. Greytown Rd form East To Trichy, Balhambra Way from Greytown Road to Newholme Way, Khan Road from Greytown Road to Deccan Road, Mysore Road from Greytown Road to Bangalore Road, Alan Paton up till King Edward Ave. | R 442,22 | R467,87 | R500,62 | 7,00% | R525,15 | 4,90% | R550,88 | 4,70% |
| 8 | For areas not being billed but supplied with prepaid electricity meters to cover the cost of co-operative supplied refuse collection services. | R 18,55 | R19,63 | R21,01 | 7,00% | R22,03 | 4,90% | R23,11 | 4,70% |
| 9 | Qualifying indigent consumers will receive 100% rebate in respect of the applicable charge. | | | | | | | | |

| COMMUNITY SERVICES WASTE MANAGEMENT <u>Refuse Removal Tariffs</u> | | | | | | | | |
|--|---|---------------------|---------------------|---------------------|---------------------|-------------------|-------------------|-------------------|
| | | 2023/24 Excl.Vat | 2024/25 Excl.Vat | 2025/26 Excl.Vat | 2026/27 Excl.Vat | 2024/25 % Incr | 2025/26 % Incr | 2026/27 % Incr |
| Standard charges for Domestic and Commercial Refuse Removal Based on the relevant Electricity Scale | | | | | | | | |
| <u>Refuse Removal Tariffs</u> | | | | | | | | |
| 1 | Domestic | | | | | | | |
| | Single phase up to 80A | R131,40 | R147,17 | R153,94 | R160,86 | 12,00% | 4,60% | 4,50% |
| | Three phase up to 100A | R131,40 | R147,17 | R153,94 | R160,86 | 12,00% | 4,60% | 4,50% |
| | Prepayment Meter | R131,40 | R147,16 | R153,93 | R160,86 | 12,00% | 4,60% | 4,50% |
| 2 | Multipurpose Property (Applicable to properties utilised for multiple purpose as per the rates category of property) | | | | | | | |
| | Single phase up to 80A | R199,19 | R223,09 | R233,35 | R243,85 | 12,00% | 4,60% | 4,50% |
| | Three phase up to 100A | R199,19 | R223,09 | R233,35 | R243,85 | 12,00% | 4,60% | 4,50% |
| | Prepayment Meter | R199,19 | R223,09 | R233,35 | R243,85 | 12,00% | 4,60% | 4,50% |
| 3 | Small Power Users - Business/Commercial | | | | | | | |
| | Single phase up to 80A | R376,45 | R421,62 | R441,01 | R460,86 | 12,00% | 4,60% | 4,50% |
| | Three phase up to 100A | R376,45 | R421,62 | R441,01 | R460,86 | 12,00% | 4,60% | 4,50% |
| 4 | Large Power Users – Business/Commercial | | | | | | | |
| | Supply taken at 400V | R376,45 | R421,62 | R441,01 | R460,86 | 12,00% | 4,60% | 4,50% |
| | Supply taken at 6.6 or 11kV | R376,45 | R421,62 | R441,01 R0,00 | R460,86 R0,00 | 12,00% | 4,60% | 4,50% |
| 5 | Flats/Simplexes | R111,35 | R124,71 | R130,45 R0,00 | R136,32 R0,00 | 12,00% | 4,60% | 4,50% |
| 6 | Previously PHB Housing and Informal Settlements (MASS HOUSING) - per household per month | R26,47 | R29,64 | R31,01 R0,00 | R32,40 R0,00 | 12,00% | 4,60% | 4,50% |
| 7 | Central Business District Main cbd bordered by East(Massukwane), Winston/Victoria, Bulwer, Boschhoff, Alan Paton, Prince Alfred, Railway, Pine. Greytown Rd form East To Trichy, Balhambra Way from Greytown Road to Newholme Way, Khan Road from Greytown Road to Deccan Road, Mysore Road from Greytown Road to Bangalore Road, Alan Paton up till King Edward Ave. | R500,62 | R560,69 | R586,48 | R612,87 | 12,00% | 4,60% | 4,50% |
| 8 | For areas not being billed but supplied with prepaid electricity meters to cover the cost of co-operative supplied refuse collection services. | R21,01 | R23,53 | R24,61 | R25,72 | 12,00% | 4,60% | 4,50% |
| 9 | Qualifying indigent consumers will receive 100% rebate in respect of the applicable charge. | | | | | | | |
| Interest rate per annum (calculated on daily outstanding balance) | | | | | | | | |
| | | 10,75% | 11,75% | R0,12 R0,00 | R0,13 R0,00 | | | 4,50% |

| COMMUNITY SERVICES WASTE MANAGEMENT <u>Refuse Removal Tariff</u> | | 2023/24 Excl.Vat | 2024/25 Excl.Vat | 2025/26 Excl.Vat | 2026/27 Excl.Vat | 2024/25 % Incr | 2025/26 % Incr | 2026/27 % Incr |
|---|--|---------------------|---------------------|---------------------|---------------------|-------------------|-------------------|-------------------|
| Fees payable for the additional removal and clearance of refuse by arrangement from premises other than those applicable in item 1 are contained within this section. | | | | | | | | |
| 1. (a) | Removal of additional domestic refuse: Excluding Central Business District | | | | | | | |
| | Normal days per collection – | | | | | | | |
| | (i) 3 x 85l bins or part thereof | R41,64 | R46,64 | R48,79 | R50,98 | 12,00% | 4,60% | 4,50% |
| | (ii) 240l wheeled bin or part thereof | R41,64 | R46,64 | R48,79 | R50,98 | 12,00% | 4,60% | 4,50% |
| (b) | Other than normal removal days, per collection – | | | | | | | |
| | (i) 3 x 85l bins or part thereof | R252,10 | R282,36 | R295,34 | R308,64 | 12,00% | 4,60% | 4,50% |
| (c) | Where Council refuse containers are used on high density residential developments (simplexes, duplexes, cluster homes etc). The charge for a 1,75m³ container for approx. 10 units, one clearance per week, subject to agreement with the Waste Management Division. | R412,12 | R461,58 | R482,81 | R504,54 | 12,00% | 4,60% | 4,50% |
| 2. (a) | Removal of additional domestic refuse: Central Business District | | | | | | | |
| | Normal days per collection – | | | | | | | |
| | (i) 3 x 85l bins or part thereof | R41,80 | R46,81 | R48,97 | R51,17 | 12,00% | 4,60% | 4,50% |
| | (ii) 240l wheeled bin or part thereof | R41,80 | R46,81 | R48,97 | R51,17 | 12,00% | 4,60% | 4,50% |
| (b) | Other than normal removal days, per collection – | | | | | | | |
| | (i) 3 x 85l bins or part thereof | R256,79 | R287,61 | R300,84 | R314,38 | 12,00% | 4,60% | 4,50% |
| (c) | Where Council refuse containers are used on high density residential developments (simplexes, duplexes, cluster homes etc). The charge for a 1,75m³ container for approx. 10 units, one clearance per week, subject to agreement with the Waste Management Division. | R419,72 | R470,09 | R491,71 | R513,84 | 12,00% | 4,60% | 4,50% |
| 3. (a) | Removal of trade refuse [Industrial/Commercial]: | | | | | | | |
| | Normal days, per collection – | | | | | | | |
| | (i) 3 x 85l bins or part thereof | R108,92 | R121,99 | R127,60 | R133,34 | 12,00% | 4,60% | 4,50% |
| | (ii) 210l drum or part thereof | R108,92 | R121,99 | R127,60 | R133,34 | 12,00% | 4,60% | 4,50% |
| | (iii) 240l bin or part thereof | R108,92 | R121,99 | R127,60 | R133,34 | 12,00% | 4,60% | 4,50% |
| | (iv) Removal of additional refuse as per 3(a)(i)-(iii) | R108,92 | R121,99 | R127,60 | R133,34 | 12,00% | 4,60% | 4,50% |
| (b) | Other than normal removal days, per collection – | | | | | | | |
| | (i) 3 x 85l bins or part thereof | R241,07 | R270,00 | R282,42 | R295,13 | 12,00% | 4,60% | 4,50% |
| | (ii) 210l drum or part thereof | R241,07 | R270,00 | R282,42 | R295,13 | 12,00% | 4,60% | 4,50% |
| | (iii) 240l bin or part thereof | R241,07 | R270,00 | R282,42 | R295,13 | 12,00% | 4,60% | 4,50% |
| | | | | R0,00 | R0,00 | | | |

| COMMUNITY SERVICES WASTE MANAGEMENT <u>Refuse Removal Tariffs</u> | | 2023/24 Excl.Vat | 2024/25 Excl.Vat | 2025/26 Excl.Vat | 2026/27 Excl.Vat | 2024/25 % Incr | 2025/26 % Incr | 2026/27 % Incr |
|---|---|---------------------|---------------------|---------------------|---------------------|-------------------|-------------------|-------------------|
| 4 | Removal of industrial refuse [Industrial/Commercial]: | | | | | | | |
| | (a) (i) per load or part thereof [maximum 15 m³] removed as a once off clearance | R4 140,29 | R4 637,13 | R4 850,43 | R5 068,70 | 12,00% | 4,60% | 4,50% |
| | (ii) bulk refuse containers [15 m³] hire thereof, including a once off clearance | R3 116,62 | R3 490,61 | R3 651,18 | R3 815,48 | 12,00% | 4,60% | 4,50% |
| | (iii) bulk refuse containers [maximum 15 m³] hire thereof, including one clearance per week | R3 017,91 | R3 380,06 | R3 535,54 | R3 694,64 | 12,00% | 4,60% | 4,50% |
| | (iv) second clearance | R2 089,66 | R2 340,42 | R2 448,08 | R2 558,25 | 12,00% | 4,60% | 4,50% |
| | (v) each additional clearance | R1 874,51 | R2 099,46 | R2 196,03 | R2 294,85 | 12,00% | 4,60% | 4,50% |
| | (b) small mobile refuse containers [approx. 0,24m³] available in Otto Bin serviced areas only: | | | | | | | |
| | (i) hire thereof, including one clearance per week. | R115,55 | R129,41 | R135,36 | R141,46 | 12,00% | 4,60% | 4,50% |
| | (ii) second clearance | R87,23 | R97,70 | R102,19 | R106,79 | 12,00% | 4,60% | 4,50% |
| | (iii) each additional clearance | R79,71 | R89,28 | R93,39 | R97,59 | 12,00% | 4,60% | 4,50% |
| | (c) small mobile refuse containers [approx. 1 m³] available in Otto Bin services areas only: | | | | | | | |
| | (i) hire thereof, including one clearance per week. | R462,56 | R518,06 | R541,89 | R566,28 | 12,00% | 4,60% | 4,50% |
| | (ii) second clearance | R341,20 | R382,14 | R399,72 | R417,71 | 12,00% | 4,60% | 4,50% |
| | (iii) each additional clearance | R298,14 | R333,92 | R349,28 | R364,99 | 12,00% | 4,60% | 4,50% |
| | (d) small mobile refuse containers [approx. 2 m³]: | | | | | | | |
| | (i) hire thereof as a once off clearance | R752,13 | R842,39 | R881,14 | R920,79 | 12,00% | 4,60% | 4,50% |
| | (ii) hire per week, including one clearance | R683,59 | R765,62 | R800,84 | R836,88 | 12,00% | 4,60% | 4,50% |
| | (iii) second clearance | R354,91 | R397,50 | R415,78 | R434,49 | 12,00% | 4,60% | 4,50% |
| | (iv) each additional clearance | R311,03 | R348,35 | R364,38 | R380,77 | 12,00% | 4,60% | 4,50% |
| | (e) 7 m³ refuse skips available in south-west area only: | | | | | | | |
| | (i) hire thereof, including one clearance per week. | R1 510,44 | R1 691,70 | R1 769,51 | R1 849,14 | 12,00% | 4,60% | 4,50% |
| | (ii) second clearance | R1 058,17 | R1 185,15 | R1 239,66 | R1 295,45 | 12,00% | 4,60% | 4,50% |
| | (iii) each additional clearance | R900,75 | R1 008,84 | R1 055,25 | R1 102,74 | 12,00% | 4,60% | 4,50% |
| 5 | The tariff for the removal of refuse from properties owned by the State & Municipal Departments: | | | | | | | |
| | 240l | | | | | | | |
| | (i) hire thereof, including one clearance per week. | R116,66 | R130,66 | R136,67 | R142,82 | 12,00% | 4,60% | 4,50% |
| | (ii) second clearance | R87,23 | R97,70 | R102,19 | R106,79 | 12,00% | 4,60% | 4,50% |
| | (iii) each additional clearance | R79,94 | R89,53 | R93,65 | R97,87 | 12,00% | 4,60% | 4,50% |
| | 1 100l | | | | | | | |
| | (i) hire thereof, including one clearance per week. | R442,44 | R495,54 | R518,33 | R541,66 | 12,00% | 4,60% | 4,50% |
| | (ii) second clearance | R326,23 | R365,37 | R382,18 | R399,38 | 12,00% | 4,60% | 4,50% |
| | (iii) each additional clearance | R277,36 | R310,64 | R324,93 | R339,55 | 12,00% | 4,60% | 4,50% |

| COMMUNITY SERVICES WASTE MANAGEMENT <u>Refuse Removal Tariffs</u> | | 2023/24 Excl.Vat | 2024/25 Excl.Vat | 2025/26 Excl.Vat | 2026/27 Excl.Vat | 2024/25 % Incr | 2025/26 % Incr | 2026/27 % Incr |
|---|---|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------|-------------------|-------------------|
| 1,75m³ | | | | | | | | |
| (i) | hire thereof, including once off clearance | R719,50 | R805,84 | R842,91 | R880,84 | 12,00% | 4,60% | 4,50% |
| (ii) | hire per week, including one clearance per week | R654,02 | R732,50 | R766,19 | R800,67 | 12,00% | 4,60% | 4,50% |
| (iii) | second clearance | R339,49 | R380,23 | R397,72 | R415,61 | 12,00% | 4,60% | 4,50% |
| (iv) | each additional clearance | R297,54 | R333,25 | R348,58 | R364,27 | 12,00% | 4,60% | 4,50% |
| 7m³ | | | | | | | | |
| (i) | hire thereof, including one clearance per week | R1 444,51 | R1 617,85 | R1 692,28 | R1 768,43 | 12,00% | 4,60% | 4,50% |
| (ii) | Second clearance | R1 021,51 | R1 144,10 | R1 196,72 | R1 250,58 | 12,00% | 4,60% | 4,50% |
| (iii) | Each additional clearance | R861,79 | R965,21 | R1 009,61 | R1 055,04 | 12,00% | 4,60% | 4,50% |
| 15m³ | | | | | | | | |
| (i) | per load or part thereof removed as a once off clearance | R4 140,29 | R4 637,13 | R4 850,43 | R5 068,70 | 12,00% | 4,60% | 4,50% |
| (ii) | hire thereof, including a once off clearance | R3 116,62 | R3 490,61 | R3 651,18 | R3 815,48 | 12,00% | 4,60% | 4,50% |
| (iii) | hire thereof, including once off clearance per week | R3 017,91 | R3 380,06 | R3 535,54 | R3 694,64 | 12,00% | 4,60% | 4,50% |
| (iv) | second clearance | R2 089,66 | R2 340,42 | R2 448,08 | R2 558,25 | 12,00% | 4,60% | 4,50% |
| (v) | each additional clearance | R1 874,51 | R2 099,46 | R2 196,03 | R2 294,85 | 12,00% | 4,60% | 4,50% |
| 20m³ | | | | | | | | |
| (i) | per load or part thereof removed as a once off clearance | R5 520,07 | R6 182,47 | R6 466,87 | R6 757,88 | 12,00% | 4,60% | 4,50% |
| (ii) | hire thereof, including a once off clearance | R4 155,12 | R4 653,73 | R4 867,80 | R5 086,85 | 12,00% | 4,60% | 4,50% |
| (iii) | hire thereof, including once off clearance per week | R4 024,30 | R4 507,21 | R4 714,55 | R4 926,70 | 12,00% | 4,60% | 4,50% |
| (iv) | second clearance | R2 823,10 | R3 161,87 | R3 307,31 | R3 456,14 | 12,00% | 4,60% | 4,50% |
| (v) | each additional clearance | R2 499,92 | R2 799,91 | R2 928,71 | R3 060,50 | 12,00% | 4,60% | 4,50% |
| 25m³ | | | | | | | | |
| (i) | per load or part thereof removed as a once off clearance | R6 900,29 | R7 728,32 | R8 083,82 | R8 447,60 | 12,00% | 4,60% | 4,50% |
| (ii) | hire thereof, including a once off clearance | R5 194,29 | R5 817,60 | R6 085,21 | R6 359,05 | 12,00% | 4,60% | 4,50% |
| (iii) | hire thereof, including a once off clearance per week | R5 030,02 | R5 633,62 | R5 892,77 | R6 157,94 | 12,00% | 4,60% | 4,50% |
| (iv) | second clearance | R3 528,52 | R3 951,94 | R4 133,73 | R4 319,74 | 12,00% | 4,60% | 4,50% |
| (v) | each additional clearance | R3 125,18 | R3 500,21 | R3 661,22 | R3 825,97 | 12,00% | 4,60% | 4,50% |
| | | | | R0,00 | R0,00 | | | |
| 6 | Removal and clearances from properties outside the refuse removal area: | Applicable Tariff plus 20% | Applicable Tariff plus 20% | Applicable Tariff plus 20% | Applicable Tariff plus 20% | | | |

| COMMUNITY SERVICES | | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2024/25 | 2025/26 | 2026/27 |
|---|--|-----------|-----------|-----------|-----------|---------|---------|---------|
| WASTE MANAGEMENT | | Excl.Vat | Excl.Vat | Excl.Vat | Excl.Vat | % Incr | % Incr | % Incr |
| <u>Refuse Removal Tariffs</u> | | | | | | | | |
| 7 Dead animals [per carcass] during working hours – | | | | | | | | |
| (a) | (i) dog or cat | R709,96 | R795,16 | R831,74 | R869,17 | 12,00% | 4,60% | 4,50% |
| | (ii) sheep, goat, calf or pig | R1 064,87 | R1 192,66 | R1 247,52 | R1 303,66 | 12,00% | 4,60% | 4,50% |
| | (iii) ox, cow, bull, horse, mule or donkey | R2 295,28 | R2 570,71 | R2 688,96 | R2 809,97 | 12,00% | 4,60% | 4,50% |
| (b) outside working hours – | | | | | | | | |
| | (i) dog or cat | R792,73 | R887,86 | R928,70 | R970,49 | 12,00% | 4,60% | 4,50% |
| | (ii) sheep, goat, calf or pig | R2 011,44 | R2 252,81 | R2 356,44 | R2 462,48 | 12,00% | 4,60% | 4,50% |
| | (iii) ox, cow, bull, horse, mule or donkey | R4 022,88 | R4 505,63 | R4 712,89 | R4 924,97 | 12,00% | 4,60% | 4,50% |
| The fees specified in this item shall be payable upon demand or otherwise may be arranged with the Council. | | | | | | | | |
| 8 Euthanased animals [per carcass]: | | | | | | | | |
| (a) | Removal of dog and cat carcasses from the premises owned or occupied by regi | | | | | | | |
| | (i) during normal working hours | R236,68 | R265,08 | R277,27 | R289,75 | 12,00% | 4,60% | 4,50% |
| | (ii) after normal working hours | R851,88 | R954,11 | R998,00 | R1 042,91 | 12,00% | 4,60% | 4,50% |
| (b) | removal of carcasses other than dogs and cats shall be charged at the fees prescribed in items 3 and 4 as the case may be. | | | | | | | |
| Recycling | | | | | | | | |
| (c) | Supply of clear plastic bag and collection of recyclables thereof | R8,61 | R9,64 | R10,09 | R10,54 | 12,00% | 4,60% | 4,50% |

| COMMUNITY SERVICES WASTE MANAGEMENT <u>Landfill Site Tariffs</u> | | | |
|--|---|-----------------------------------|---------------|
| | 2023/24 Excl.Vat | 2024/25 Excl.Vat | % Incr |
| 1 | The tariff for the disposal of refuse at the New England Road Landfill Site – | | |
| | (a) general domestic refuse, inert trade refuse, per 250kg or part thereof | | |
| | R70,49 | R78,94 | 12,41% |
| | (b) mixed refuse (garden, domestic, trade refuse, including builder's rubble) per 250kg or part thereof | | |
| | R70,49 | R78,94 | 12,41% |
| | (c) industrial sludges, subject to agreement and approval by the Landfill Manager per 250kg or part thereof | | |
| | R303,92 | R340,39 | 12,41% |
| | (d) builder's rubble and excavated material per 250kg or part thereof | | |
| | R23,00 | R25,76 | 12,41% |
| | (e) bulk food waste and condemned food per 250kg or part thereof | | |
| | R159,51 | R178,65 | 12,41% |
| | (f) garden refuse, per 250kg or part thereof | | |
| | R23,00 | R25,76 | 12,41% |
| | (g) finely divided excavated material with the maximum stone content of 10% and maximum stone size of 100mm per 250kg or part thereof | | |
| | R10,59 | R11,86 | 12,41% |
| | (h) Sawdust and woodwaste, per 250kg or part thereof | | |
| | R107,39 | R120,27 | 12,41% |
| Provided that no charge shall be payable for the disposal of – | | | |
| | (i) garden refuse by <u>bona fide</u> householders where such refuse is conveyed in motor cars, trailers with a nominal capacity not greater than 0,5 tonne and light delivery vehicles with a nominal capacity not greater than 1 tonne and deposited in the garden refuse containers. | | |
| | Existing concession | Existing concession | |
| | (ii) builder's rubble by <u>bona fide</u> householders and casual builders where such rubble is conveyed in vehicles with a nominal capacity not greater than 1 tonne and deposited in the demarcated area on the Landfill site. | | |
| | 1 Tonne - limit | 1 Tonne - limit | |
| | (iii) garden refuse by <u>bona fide</u> householders where such refuse is conveyed in vehicles with a nominal capacity not greater than 1 tonne and deposited in the demarcated area on the Landfill Site | | |
| | 1 Tonne - limit | 1 Tonne - limit | |
| | (iv) soil, ash and sand which the Landfill Site Manager has agreed in advance is suitable cover material, delivered in trucks of minimum 5 tonne capacity. | | |
| | No change to existing concession | No change to existing concession | |
| 2 | Tariff for the voluntary weighing of vehicles (per vehicle) | | |
| | R58,20 | R65,18 | 12,41% |
| 3 | That parking of a vehicle, trailer or container be not more than 8 hours at the New England Road Site, or on the road reserve adjacent to the site For each 8 hour period (per unit) | | |
| | R644,63 | R721,98 | 12,41% |
| 4 | Building Rubble: deposit payable when submitting a building plan for approval and refundable upon proof of disposal on the landfill site. | | |
| | R2 167,42 | R2 427,51 | 12,41% |
| 5 | Illegal Dumping: a collection and disposal fee per 1,75m³ container load for refuse or rubble dumped on a road verge in front of or next to a property. Vehicles may be impounded as deemed necessary. | | |
| | R14 878,23 | R16 663,62 | 12,41% |
| 6 | Flourescent Tubes – complete tubes to be deposited in specialized containers located in the recycling area. Per 250 kgs or part thereof | | |
| | R139,53 | R156,27 | 12,41% |

1.4.2 Sale of Water and Impact of Tariff Increases

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth outstrips supply. Consequently, National Treasury is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Council is working towards ensuring that water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

Better maintenance of infrastructure, new dam construction and cost-reflective tariffs will ensure that the supply challenges are managed in future to ensure sustainability. The municipality has applied an increase of 10%.

Umgeni Water has undertaken a critical assessment of its capital infrastructure requirements. The assessment indicates that Umgeni Water's current infrastructure is unlikely to sustain its long-term ability to supply water and they had no other choice but to enter capital markets to raise funds for infrastructure upgrades, hence the above inflation increase in the bulk cost of water.

An average tariff increase of 12% as from 1 July 2024 for water is proposed. The specific increases for different categories are detailed in the tariffs of charges and in the extract below.

Water Management

| | | INFRASTRUCTURE SERVICES WATER DISTRIBUTION AND SANITATION MANAGEMENT <u>Water Management</u> | | | |
|--|--|--|----------------------|----------------------|------------|
| | | | 2023/24 Excl. Vat | 2024/25 Excl. Vat | % Incr |
| <u>Water Supply Tariffs</u> | | | | | |
| 1 | Scale 2 (1) – Domestic | | | | |
| | Basic Charge | | R29,21 | R32,72 | 12,00% |
| | 0kl to 6kl | | R104,09 | R116,58 | 12,00% |
| | 2 (2) – Domestic | | | | |
| | 7kl to 30kl per kl | | R35,02 | R39,22 | 12,00% |
| | 2 (3) – Domestic | | | | |
| | 31kl to 60kl per kl | | R60,53 | R67,79 | 12,00% |
| | 2 (4) _Domestic | | | | |
| | 61kl and over per kl | | R70,65 | R79,13 | 12,00% |
| | 2 (5) _Domestic | | | | |
| | Flat rate (unmetered households) | | R155,60 | R174,28 | 12,00% |
| <u>Indigent Benefit - Domestic Water supply only</u> | | | | | |
| Qualifying indigent consumers will receive the first 6kl's of water free | | | | | |
| 2 | Scale 3A – Flats, Simplexes | | | | |
| | Basic Charge | | R29,21 | R32,72 | 12,00% |
| | Unit | | R33,01 | R36,98 | 12,00% |
| 3 | Scale 3B – Flats (Non-Rateable) | | | | |
| | Basic Charge | | R29,21 | R32,72 | 12,00% |
| | Unit | | R45,42 | R50,88 | 12,00% |
| 4 | Scale 4A (1) – Commercial | | | | |
| | Basic Charge | | R48,69 | R54,53 | 12,00% |
| | 0 - 30 kl per kl | | R36,96 | R41,39 | 12,00% |
| | 4A (2) – Commercial | | | | |
| | 31kl to 60kl per kl | | R41,19 | R46,13 | 12,00% |
| | 4A (3) – Commercial | | | | |
| | 61kl to 100kl per kl | | R48,33 | R54,12 | 12,00% |
| | 4A (4) – Commercial | | | | |
| | 101kl and over per kl | | R36,96 | R41,39 | 12,00% |
| 5 | Scale 4B – Commercial (Non-Rateable) | | | | |
| | Basic Charge | | R48,69 | R54,53 | 12,00% |
| | Unit | | R45,59 | R51,06 | 12,00% |
| 6 | Scale 5 – Builders, Construction Sites | | | | |
| | Basic Charge | | R48,69 | R54,53 | 12,00% |
| | Unit | | R46,21 | R51,76 | 12,00% |
| | Flat Rate - Unmetered Fire Mains | | R389,01 | R435,69 | 12,00% |
| 7 | Scale 6 – Religious Organisations | | | | |
| | Basic Charge | | R48,69 | R54,53 | 12,00% |
| | Unit | | R36,65 | R41,05 | 12,00% |
| 8 | Scale 7 – Registered Welfare & Charitable Institutions & certain Sporting Bodies which are exempted from payment of rates. Including such organizations & institutions exempted by the City Council. | | | | |
| | Basic Charge | | R48,69 | R54,53 | 12,00% |
| | Unit | | R36,65 | R41,05 | 12,00% |
| 9 | Scale 8 – Municipal Departments | | | | |
| | Unit | | R35,00 | R39,19 | 12,00% |
| 10 | Scale 9– Farmers (Privately owned Land) | | | | |
| | Basic Charge | | | R53,55 | New tariff |
| | 0 - 30 kl per kl | | | R40,65 | New tariff |
| | 31kl to 60kl per kl | | | R45,31 | New tariff |
| | 61kl to 100kl per kl | | | R53,16 | New tariff |
| | 101kl and over per kl | | | R40,65 | New tariff |
| 11 | Rates that will be applied for the supply and delivery of potable water per km as per any written agreement: Vehicle Capacity | | | | |
| | 6kl | Rate per km | R19,80 | R22,18 | 12,00% |
| | 12kl | Rate per km | R22,76 | R25,49 | 12,00% |
| | 18kl | Rate per km | R25,73 | R28,82 | 12,00% |
| 12 | The invoice will include the rates for the supply of potable water as reflected in 10 above. In addition, the invoice will be inclusive of the billing for water based on the applicable scale of water delivered during the relevant billing cycle. | | | | |
| INTEREST RATE | | | | | |
| 1 | Interest rate per annum (calculated on daily outstanding balance) | | 10,75% | 11,75% | |
| BULK CAPITAL WATER CONTRIBUTION COST | | | | | |
| Cost based upon future water demand by Developer | | | | | |
| | | | | R18225,00/kl/day | |

INFRASTRUCTURE SERVICES
Electricity Management

INFRASTRUCTURE SERVICES
Waste Water Management

| INFRASTRUCTURE SERVICES WATER DISTRIBUTION AND SANITATION MANAGEMENT <u>Water Services Bylaw Tariffs</u> | | | |
|--|--------------------------------|--------------------------------|--------|
| <u>Sewer Connections</u> | | | |
| In all cases the connection into the Corporate Sewer shall be undertaken by the Executive Manager at the expense of the owner of the premises to be connected or his authorised agent. The Executive Manager shall decide the type and diameter of the pipe to be used for the connection. | | | |
| Except where otherwise authorised, the work shall be charged at the following tariffs: | | | |
| 1 | 2023/24 Excl. Vat | 2024/25 Excl. Vat | % Incr |
| Connection fees payable in terms of bylaw 23(3)b: | | | |
| (a) 100mm pipes | R5 374,24 | R5 857,92 | 9,00% |
| (b) 150mm pipes minimum charge [cost plus 10%] | R9 835,38 | R10 720,57 | 9,00% |
| (c) 200mm pipes minimum charge [cost plus 10%] | R11 348,52 | R12 369,89 | 9,00% |
| The tariffs payable ito. this item are subject to the provision that – | | | |
| (i) where it is necessary to include such items as manholes, or other means of access to the connection, special pipes or any other works which may be peculiar to the connection, such additional work shall be to the expense of the owner of the premises to be connected or to his authorized agent, and such additional work shall be charged at full cost plus 10% administration charges, and | Cost plus 10% Admin. Charge | Cost plus 10% Admin. Charge | |
| (ii) where a connection is required for a property within the central area other than a single residential dwelling, such connection shall be charged at full cost plus 10% administration charges with a minimum charge equal to the relevant tariff set out in this item. | Cost plus 10% Admin. Charge | Cost plus 10% Admin. Charge | |
| 2 | | | |
| Miscellaneous Fees | | | |
| The following miscellaneous fees shall be payable to the Council in accordance with the provisions of these bylaws: | | | |
| (a) Clearing of internal drain and sewer blockages during normal working hours. | R1 460,96 | R1 592,45 | 9,00% |
| (b) (i) Clearing of septic tanks within the Council's area of jurisdiction (ii) Clearing of septic tanks outside Council's area of jurisdiction (Minimum deposit R1000.00) | R2 974,09 Cost plus 10% | R3 241,76 Cost plus 10% | 9,00% |
| (c) Clearing of conservancy tanks during normal working hours for non-residential property (per load) | R939,19 | R1 023,71 | 9,00% |
| (d) Clearing of conservancy tanks during normal working hours for residential property (per load) | R469,59 | R511,86 | 9,00% |
| (e) Clearing of pit latrines | R469,59 | R511,86 | 9,00% |
| (f) Clearing of pit latrines monthly tariff | R73,05 | R79,62 | 9,00% |

INFRASTRUCTURE SERVICES
Electricity Management

| INFRASTRUCTURE SERVICES | | 2023/24 | 2024/25 | |
|---|---|-----------|-----------|--------|
| Electricity Management | | Excl. Vat | Excl. Vat | % Incr |
| Key Tariff Rules applicable to Domestic Tariffs | | | | |
| 1. | Customer is allowed one free MCB change per 12 months period, however a customer who is reducing the MCB needs to understand that any future request for MCB size increase may attract MCB size increase fees and shall be subject to availability of such demand in that network. | | | |
| 2. | Customer are allowed to migrate from credit to prepaid but if the customer has chosen to do so, the same customer will not be allowed to migrate back to credit - this is due to the fact that the Municipality is intending to phase out credit system and migrate all customers to prepaid system. Therefore the customer should do their analysis properly before an application to migrate is lodged with the Municipality. | | | |
| 3. | The supply provided as per the application for new supply or for an upgrade will only be changed after 12 months of taking supply, the application for a downgrade of MCB within the first 12 months of taking supply may not be entertained. | | | |
| 4. | The act of scratching the MCB, replacing Municipal MCB with other MCBs and any other interference with the MCB is regarded as tampering, any customer whose MCB has been found to be scratched, replaced with other MCBs, or interfered with in any way will be dealt with in terms of Debt collection and Credit control | | | |
| 5. | Any domestic supply that takes supply greater than 70 kVA shall be clasified as large power user and be charged a standard tariff of either C Scale or TOU. There shall be no concession on this matter | | | |
| 6. | ADDITIONAL METERS | | | |
| 6.1 | Application for additional meters will be up to 1 only, a request for a futher additional meter will result in an application for a 3 phase supply with one 3 phase 4 wire meter. | | | |
| 6.2 | Application for additional 3 phase meters will be processed, if the combined load exceeds 100A per phase, the application will be treated as a business and the aproprate tariff will apply | | | |
| Scale A: Domestic (Credit Metered Supply) | | | | |
| 1 | A.I Single-Phase Supplies from 20A up to 80A – | | | |
| | Basic Charge per month | R44,43 | R51,98 | 17,00% |
| | Net Ampere Charge per amp per phase per month | R16,45 | R19,25 | 17,00% |
| | Energy Charge per kWh (cents) | 162,66 | 190,31 | 17,00% |
| 2 | Scale A.3 Three Phase Supplies from 5A up to 100A | | | |
| | Basic Charge per month | R 74,06 | R 86,65 | 17,00% |
| | Net Ampere Charge per amp per phase per month | R12,12 | R14,18 | 17,00% |
| | Energy Charge per kWh (cents) | R162,66 | R190,32 | 17,00% |

INFRASTRUCTURE SERVICESElectricity Management

| INFRASTRUCTURE SERVICES | | | |
|---|------------------|------------------|---------------|
| <u>Electricity Management</u> | | | |
| | 2023/24 | 2024/25 | |
| | Excl. Vat | Excl. Vat | % Incr |
| Domestic (Prepaid metered supply) | | | |
| 1. Domestic Indigent 20 Amp | | | |
| Qualifying Indigent consumers will receive the first 70kWh of electricity free. | | | |
| Conditional on being on Prepaid with 20 Amps Current limiting breaker | | | |
| Energy Charge only (cents) | 195,05 | 228,21 | 17,00% |
| No Basic Charge | | | |
| 2. Domestic Life Line Tariff 20 Amp | | | |
| Energy Charge only (cents) | 225,32 | 263,62 | 17,00% |
| No Basic Charge | | | |
| 3. Domestic Straight Line Tariff - 40 Amps 1 phase | | | |
| Energy Charge only (cents) | 225,32 | 263,62 | 17,00% |
| Basic Charge (Included in the Municipal Bill/or deducted by Vending System) per month | R0,00 | | |
| 4.1: Domestic Straight Line Tariff - 60 Amps 1 phase | | | |
| Energy Charge only (cents) | 259,32 | 303,40 | 17,00% |
| Basic Charge (Included in the Municipal Bill/or deducted by Vending System) per month | R0,00 | | |
| 4.2: High End Two Part Tariff - 60 to 100 Amps 1 phase | | | |
| Energy Charge only (cents) | 295,61 | 345,86 | 17,00% |
| Low End - Basic Charge - 20 to 40 Amps Supply (Included in the Municipal Bill/or deducted by Vending | R184,61 | R215,99 | 17,00% |
| Medium End - Basic Charge - 60 Amps Supply (Included in the Municipal Bill/or deducted by Vending | R230,78 | R270,01 | 17,00% |
| High End - Basic Charge - 80 Amps Supply (Included in the Municipal Bill/or deducted by Vending System) | R288,45 | R337,48 | 17,00% |
| 5. COMMERCIAL PREPAID SINGLE PHASE | | | |
| 5.3: High End Two Part Tariff - 60 to 100 Amps 1 phase | | | |
| Energy Charge only (cents) | 295,61 | 345,86 | 17,00% |
| month | R184,61 | R215,99 | 17,00% |
| month | R230,78 | R270,01 | 17,00% |
| High End - Basic Charge - 80 Amps Supply (Included in the Municipal Bill/or deducted by Vending System) per month | R288,45 | R337,48 | 17,00% |
| 6. 3 Phase Two Part Tariff - 100 Amps 3 phase | | | |
| Energy Charge only (cents) | 295,61 | 345,86 | 17,00% |
| Low End - Basic Charge - 20 Amps Supply (Included in the Municipal Bill/or deducted by Vending System) per month | R276,91 | R323,99 | 17,00% |
| month | R541,91 | R634,03 | 17,00% |
| High End - Basic Charge - 60 Amps Supply (Included in the Municipal Bill/or deducted by Vending System) per month | R865,35 | R1 012,45 | 17,00% |
| 7. COMMERCIAL PREPAID THREE PHASE | | | |
| 7.3: High End Two Part Tariff - 60 to 100 Amps per phase | | | |
| Energy Charge only (cents) | 295,61 | 345,86 | 17,00% |
| month | R184,61 | R215,99 | 17,00% |
| month | R230,78 | R270,01 | 17,00% |
| High End - Basic Charge - 80 Amps Supply (Included in the Municipal Bill/or deducted by Vending System) per month | R288,45 | R337,48 | 17,00% |
| 8.1: Time Of Use Domestic Single Phase | | | |
| Supply Metered by a Smart Meter (Conditional on Municipality rolling out Smart Meters to Community) | | | |
| Scale TD.1 Time Of Use Domestic Single Phase | | | |
| Basic Charge per month | R89,48 | R104,70 | 17,00% |
| Capacity charge per kVA per month | R16,46 | R19,25 | 17,00% |
| Energy charge c/kWh (Periods as per shown in table below - public holidays treated as normal day) | | | |
| High Demand: (June, July, August) | | | |
| Peak | 572,78 | 670,15 | 17,00% |
| Standard | 187,25 | 219,08 | 17,00% |
| Off Peak | 111,98 | 131,02 | 17,00% |
| Low Demand: (Other Months) | | | |
| Peak | 201,17 | 235,37 | 17,00% |
| Standard | 145,10 | 169,77 | 17,00% |
| Off Peak | 99,84 | 116,81 | 17,00% |

| INFRASTRUCTURE SERVICES | | | | |
|---|-----------|-----------|--|-----|
| <u>Electricity Management</u> | | | | |
| | 2023/24 | 2024/25 | | |
| | Excl. Vat | Excl. Vat | | |
| Small Power users ≤ 65 kVA | | | | |
| (Low voltage supply from 0 Amps to 100 Amps/phase) | | | | |
| Scale B.1 Small Power Single-Phase ≤100A | | | | |
| Basic Charge per month | R113,98 | R133,36 | | 17% |
| Net Ampere Charge per amp per phase p.m. | R34,60 | R40,48 | | 17% |
| Energy Charge per kWh (cents) | 178,57 | 208,93 | | 17% |
| Scale B.3 Small Power Three-Phase ≤100A | | | | |
| Basic Charge per month | R204,39 | R239,14 | | 17% |
| Net Ampere Charge per amp per phase p.m. | R29,18 | R34,14 | | 17% |
| Energy Charge per kWh (cents) | 178,57 | 208,93 | | 17% |
| Large Power users (Load greater than 65 kVA - 500kVA) | | | | |
| (Low voltage supply from 100 Amps to 750 Amps/phase) | | | | |
| Scale C.1 Large Power at LV | | | | |
| Basic Charge per month | R892,92 | R1 044,72 | | 17% |
| Demand charge per kVA per month | R343,09 | R401,42 | | 17% |
| Energy charge per kWh (cents) | 163,49 | 191,29 | | 17% |
| : Time Of Use Large customer - MV | | | | |
| (11 000 Volts supply from 750 Amps/phase and above) | | | | |
| Scale T1: Time of use large customer at MV | | | | |
| Basic Charge per month | R4 464,56 | R5 223,54 | | 17% |
| Demand charge per kVA (Peak and Standard periods only) per month. | R145,00 | R169,65 | | 17% |
| Access charge per kVA per month. | R64,86 | R75,89 | | 17% |
| Based on highest of notified or previous 12 months highest demand. | | | | |
| Energy charge c/kWh (Periods as per shown in table below - public holidays treated as per table) | | | | |
| High Demand: (June, July, August) | | | | |
| Peak | 546,59 | 639,50 | | 17% |
| Standard | 197,12 | 230,63 | | 17% |
| Off Peak | 127,70 | 149,41 | | 17% |
| Low Demand: (Other Months) | | | | |
| Peak | 208,75 | 244,24 | | 17% |
| Standard | 157,79 | 184,61 | | 17% |
| Off Peak | 116,64 | 136,47 | | 17% |
| Reactive energy charge. | | | | |
| A charge for all reactive energy which exceed 30% of the real energy (kWh) per half hour period in the peak and standard periods only (c/kvarh) | | | | |
| | 13,99 | 16,36 | | 17% |

INFRASTRUCTURE SERVICES
Electricity Management

| INFRASTRUCTURE SERVICES | | | | |
|--|---|------------------------|-----------|-----------|
| Electricity Management | | | | |
| | | | 2023/24 | 2024/25 |
| | | | Excl. Vat | Excl. Vat |
| Scale T2: Time Of Use Large customer at 400 V | | | | |
| (Low voltage supply from 0 Amps to 750 Amps/phase) | | | | |
| 13 | Scale T2: Time Of Use Large customer at LV | | | |
| | Basic Charge per month | | R831,47 | R972,81 |
| | Demand charge per kVA (Peak and Standard periods only) per month. | | R159,51 | R186,62 |
| | Access charge per kVA per month. | | R71,35 | R83,48 |
| | Based on highest of notified or previous 12 months highest demand. | | | |
| | Energy charge c/kWh (Periods as per shown in table below - public holidays treated as normal day) | | | |
| | High Demand: (June, July, August) | | | |
| | Peak | | R573,92 | R671,49 |
| | Standard | | R206,98 | R242,17 |
| | Off Peak | | R134,08 | R156,87 |
| | Low Demand: (Other Months) | | | |
| | Peak | | R219,22 | R256,48 |
| | Standard | | R164,23 | R192,15 |
| | Off Peak | | R122,44 | R143,26 |
| | Reactive energy charge. | | | |
| | A charge for all reactive energy which exceed 30% of the real energy (kWh) per half hour period in the peak and standard periods only (c/kvarh) | | R13,60 | R15,92 |
| Small Scale embedded generation (SSEG)/ embedded generation (EG) - Export tariff | | | | |
| 14 | Feed-inn Tariff | Energy per kWh (cents) | R86,74 | R101,49 |
| Hulamin 132 kV tariff | | | | |
| 15 | Hulamin is charged at ESKOM Megaflex Local Authority Charges plus 6,5% Mark Up Charge as per Council agreement | | | |
| High Voltage 132 kV tariff | | | | |
| 16 | ESKOM Megaflex Local Authority Charges plus 10,50% Electricity Municipal Surcharge and 2,5% Voltage Surcharge | | | |
| <p>The table below indicates the treatment of public holidays in terms of the following tariffs TD1,TD2,T1,T2 for the period 1 July 2023 until 30 June 2024. The appropriate seasonally differentiated energy charges, energy demand charges and network demand charges will be applicable on these days. Any unexpectedly announced public holiday not listed below will be treated as the day of the week on which it falls.</p> <p>The following public holidays will always be treated as a Sunday for T1 tariffs; New Year's Day, Good Friday, Family Day, Christmas Day and Day of Goodwill. All other days will be treated as a Saturday unless it falls on a Sunday in which case it will be treated as a Sunday. All public holidays for the TD1,TD2,T2 will be treated as the day of the week on which it falls.</p> <p>TO BE FINALISED</p> | | | | |
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INFRASTRUCTURE SERVICES
Electricity Management

| | | INFRASTRUCTURE SERVICES | | |
|---|---|--------------------------------|------------------|-----|
| | | <u>Electricity Management</u> | | |
| | | 2023/24 | 2024/25 | |
| | | Excl. Vat | Excl. Vat | |
| CHARGES FOR PUBLIC LIGHTING SERVICES TO NON-MUNICIPAL CUSTOMERS | | | | |
| CHARGES FOR PUBLIC LIGHTING SERVICES TO MUNICIPAL APPLICATIONS | | | | |
| L1 | Lights: Whole Night (incl Maintenance) | | | |
| | Fixed-R /light/month | R64,96 | R76,00 | 17% |
| | Energy charge per 100 Watt per month if not measured | R51,24 | R59,95 | 17% |
| | Energy charge if measured (cents) per kWh | R140,28 | R164,13 | 17% |
| L2 | Lights: 24 hour (incl Maintenance) | | | |
| | Fixed-R /light/month | R64,96 | R76,00 | 17% |
| | Energy charge per 100 Watt per month if not measured | R184,29 | R215,62 | 17% |
| | Energy charge if measured (cents) per kWh | R151,67 | R177,45 | 17% |
| L3 | Lights: Whole Night High Mast (incl. Maintenance) | | | |
| | Fixed-R /light/month | R1 299,29 | R1 520,17 | 17% |
| | Energy charge per 100 Watt per month if not measured | R150,44 | R176,01 | 17% |
| | Energy charge if measured (cents) per kWh | R140,28 | R164,13 | 17% |
| L4 | Lights: 24 Hrs Traffic (Excl. Maintenance) | | | |
| | Maintenance charged at actual cost | Actual Cost | | |
| | Energy charge per 100 Watt per month if not measured | R184,29 | R215,62 | 17% |
| | Energy charge if measured (cents) per kWh | R151,67 | R177,45 | 17% |
| INTEREST RATE | | | | |
| 1 | Interest rate per annum (calculated on daily outstanding balance) | 10,75% | 11,75% | 17% |

INFRASTRUCTURE SERVICES

Electricity Management

| INFRASTRUCTURE SERVICES | | | | |
|-------------------------------|---|----------------------|----------------------|-----|
| <u>Electricity Management</u> | | | | |
| | | 2023/24 Excl. Vat | 2024/25 Excl. Vat | |
| New Connection | | | | |
| 1 | Bylaw 27(12)(a) | | | |
| (a) | Normal domestic business premises: | | | |
| | (single phase service connection with a maximum capacity of 80A with a credit meter): | R6 082,66 | R7 116,72 | 17% |
| | Plus the cost of labour and material | | | |
| | (single phase service connection with a maximum capacity of 80A with a prepayment meter): | R7 448,39 | R8 714,61 | 17% |
| | Plus the cost of labour and material | | | |
| | Plus the cost of providing and laying or mounting the underground cable or overhead wiring, as the case may be, within the consumer's property boundary | | | |
| | Plus the cost of providing and laying or mounting the underground cable or overhead wiring, as the case may be, within the consumer's property boundary | | | |
| (b) | Surcharge raised for the Tampering with domestic services per meter | | | |
| | This shall include any | | | |
| | reinstatement fee Plus | R8 066,77 | R9 438,13 | 17% |
| | reinstatement fee Plus | R11 091,81 | R12 977,42 | 17% |
| | offence - reinstatement | R14 116,85 | R16 516,72 | 17% |
| (c) | Surcharge raised for the Tampering with non domestic services (Industrial, Commercial & Other Types of Customers) per meter | | | |
| | This shall include any | | | |
| | tampering with | | | |
| | meter/MCB/meter | | | |
| | reinstatement fee Plus | | | |
| | cost of repair of | R40 333,87 | R47 190,63 | 17% |
| | reinstatement fee Plus | | | |
| | cost of repair of | | | |
| | infrastructure damage | | | |
| | where applicable | R70 584,27 | R82 583,60 | 17% |
| | third or subsequent | | | |
| | offence - reinstatement | | | |
| | fee Plus cost of repair of | | | |
| | infrastructure damage | | | |
| | where applicable | R100 834,68 | R117 976,57 | 17% |
| | offence fee plus full cost | | | |
| (d) | Charges relating to administrative work in terms of arrear debt recovery and tampering with Electricity Meters or Metering Installations | | | |
| | Attendance/Visitation Fee - All Customers | R716,71 | R838,56 | 17% |
| | Disconnection Fee - Installations equal to or less than 100 Amps per phase | R716,71 | R838,56 | 17% |
| | Disconnection Fee - Installations above 100 Amps per phase | R1 907,85 | R2 232,19 | 17% |
| | Reconnection Fee where tamper fee is not applicable, or reconnection is made after 12 months of disconnection date | | | |
| | - Installations equal to or less than 100 Amps per phase | R716,71 | R838,56 | 17% |
| | - Installations above 100 Amps per phase | R1 907,85 | R2 232,19 | 17% |
| | Where the tamper fee is applicable, the reconnection fee will not be charged but | | | |
| | Backdated consumption (calculated based on Estimated tampering period) will be billed | | | |

INFRASTRUCTURE SERVICES
Electricity Management

| INFRASTRUCTURE SERVICES <u>Electricity Management</u> | | 2023/24 Excl. Vat | 2024/25 Excl. Vat | |
|---|---------------------------|----------------------|----------------------|-----|
| (e) <u>Surcharges: Illegal Connection and Reconnection</u> | | | | |
| 1 Copper Theft | | | | |
| | Theft of Material | Immediate Arrest | Immediate Arrest | |
| | Buying of stolen material | Immediate Arrest | Immediate Arrest | |
| 2 Illegal service connection - Cost recovered from the person found connecting illegally to the network | | | | |
| 3 Interference with other consumer's equipment | | R8 051,52 | R9 420,28 | 17% |
| 4 Failure to comply with any issued notice | | R459,56 | R537,69 | 17% |
| 5 Improper use of Electricity | | R1 148,91 | R1 344,23 | 17% |
| 6 Refusal access to inspect/Work/Operate on electrical equipment - Plus Costs to re - route the electrical infrastructure where the customers continues to denied access to electrical infrastructure | | R689,35 | R806,54 | 17% |
| 7 Refusing to provide information | | R459,56 | R537,69 | 17% |
| 8 Rendering false information | | R459,57 | R537,69 | 17% |
| 9 investigation where | | R1 907,85 | R2 232,19 | 17% |
| 10 Restricted access to meter room - Plus cost to rectify the situation should the customer refuse to do so | | R459,56 | R537,69 | 17% |
| 11 Resale of electricity without a license or approval | | R459,57 | R537,69 | 17% |
| 12 Selling or supplying electricity without authority | | R1 148,92 | R1 344,23 | 17% |
| 13 Standby Equipment connected to network without authority | | R1 148,92 | R1 344,23 | 17% |
| 14 Administrative Fees | | R716,71 | R838,56 | 17% |
| 15 Visitation Fee (All Customers) | | R716,71 | R838,56 | 17% |
| 16 notice by the Peace | | R1 146,73 | R1 341,68 | 17% |
| 17 premises/meter room/ | | R1 146,73 | R1 341,68 | 17% |
| 18 Visitation fee where the access was denied until the court application was made to gain access | | R0,00 | R0,00 | 17% |
| Plus fees related to the court order if applied & Locks | | R1 146,73 | R1 341,68 | 17% |
| 19 Visitation fee where the access was denied by installing non compliant lock | | | | |
| Broke the lock and reinstate with compliant lock + cost of lock | | R1 146,73 | R1 341,68 | 17% |
| 20 Disconnection Fee - Installations equal to or less than 100 Amps per phase | | R716,71 | R838,56 | 17% |
| 21 Disconnection Fee - Installations above 100 Amps per phase | | R1 907,85 | R2 232,19 | 17% |
| 22 Cutting of trees where the customer has been notified and customer could not cut the trees within the specified time | | | | |
| Plus Cost of cutting trees | | R716,71 | R838,56 | 17% |
| (f) Tampering with installed anti-tampering seals/equipment plus full cost of professionals used to investigate/prosecute | | R4 595,64 | R5 376,90 | 17% |
| (g) Use of Electricity supply without a signed consumer agreement with the Municipality | | R1 149,91 | R1 345,39 | 17% |
| (h) Unkept substation equipment accommodation room plus cost to rectify the situation should the customer refuse to do so within the prescribed period | | R1 148,91 | R1 344,23 | 17% |
| (i) Unkept meter rooms plus cost to rectify the situation should the customer refuse to do so within the prescribed period | | R1 148,91 | R1 344,23 | 17% |
| (j) Unlocked meter rooms plus cost to rectify the situation should the customer refuse to do so within the prescribed period | | R1 148,91 | R1 344,23 | 17% |

INFRASTRUCTURE SERVICES
Electricity Management

| INFRASTRUCTURE SERVICES | | | | 2023/24 | 2024/25 |
|-------------------------|---|--|----------|--------------------|---------------------|
| Electricity Management | | | | Excl. Vat | Excl.Vat |
| 2 | Bylaw 27 (12)(b) In all other cases, the connection charges shall be calculated on the basis of maximum demand required in accordance with the following: | | | | |
| | Maximum Demand | Basic Charge (Rands) | | Basic Charge if no | |
| | (kVA) | 2023/24 | 2024/25 | 2023/24 | 2024/25 |
| | 0 – 25 | R8 820 | R10 319 | R9 891 | R11 572 |
| | 26 – 50 | R16 538 | R19 349 | R18 545 | R21 698 |
| | 51 – 65 | R21 035 | R24 611 | R23 586 | R27 596 |
| | 66 – 100 | R31 663 | R37 046 | R35 508 | R41 544 |
| | 101 – 130 | R40 691 | R47 608 | R45 634 | R53 392 |
| | 131 – 200 | R62 087 | R72 642 | R69 631 | R81 468 |
| | 201 – 315 | R156 482 | R183 084 | R174 803 | R202 930 |
| | 316 – 500 | R184 802 | R216 218 | R204 225 | R232 943 |
| | 501 – 800 | R229 008 | R267 939 | R240 470 | R272 850 |
| | 801 – 1 000 | R271 059 | R317 139 | R257 171 | R290 890 |
| | More than 1000 kva | | | | 101*kva +3050,31 |
| | Added to these charges will be the cost of providing and installing all cables and Council-owned equipment on the consumer's premises. | | | | |
| 3 | Bylaw 27 (13)(a) Electrification projects (Low Cost Housing) Fee for the installation and connection, for domestic or small power users, of service cable or line, electricity dispenser and, where necessary, power distribution unit: | | | | |
| | (a) | For a single phase service up to 20A | | R419,60 | R490,93 |
| | (b) | For a single phase service up to 60A | | R2 797,31 | R3 272,85 |
| 1 | Fee for attendance in connection with a failure of supply where the fault was found to be internal | | | R296,71 | R347,15 |
| 2 | Fee for testing | | | | |
| | (a) fee for testing and inspection of an installation (other than bona fide shock or fault of a serious nature) | | | | |
| | (i) Single dwelling unit | | | | |
| | | First visit inspection | | R1 426,87 | R1 669,44 |
| | | Subsequent visits/inspections | | R711,14 | R832,03 |
| | (ii) Any other installation | | | Actual Cost | Actual Cost |
| | (b) fee for inspection of meter box upon certification by electrical contractor that a meter box is ready for inspection | | | | |
| | (i) | First inspection | | No Charge | No Charge |
| | (ii) | Any subsequent inspection | | R502,01 | R587,35 |
| 3 | Fee for testing accuracy of meter | | | | |
| | (a) | customer insist on testing | | R900,52 | R1 053,61 |
| | (b) | customer insist on testing | | R1 264,56 | R1 479,54 |
| | (c) | Maximum demand Meter | | R3 084,78 | R3 609,19 |
| 4 | Fee for testing accuracy of tariff mcb | | | | |
| | (a) | Single-phase service (Where the discrepancy found is greater than 10%, the customer is | | R768,00 | R898,55 |
| | (b) | Three-phase service (Where the discrepancy found is greater than 10%, the customer is | | R1 090,88 | R1 276,33 |

1.3.2 Overall impact of tariff increases on households

The following table shows the overall expected impact of the tariff increases on a large and small household, as well as an indigent household receiving free basic services.

Table 6 MBRR Table SA14 – Household bills

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 % Incr. | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Rand/cent | | | | | | | | | | | |
| Monthly Account for Household - 'Middle Income Range' | 1 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 667,80 | 697,85 | 791,36 | 846,76 | 846,76 | 846,76 | 3,5% | 876,39 | 915,83 | 957,05 |
| Electricity: Basic levy | | 35,53 | 37,13 | 44,14 | 53,86 | 53,86 | 53,86 | 17,0% | 63,01 | 65,85 | 68,81 |
| Electricity: Consumption | | 949,06 | 991,77 | 1 178,98 | 1 438,36 | 1 438,36 | 1 438,36 | 17,0% | 1 682,88 | 1 758,61 | 1 837,75 |
| Water: Basic levy | | 21,07 | 22,02 | 27,29 | 30,02 | 30,02 | 30,02 | 12,0% | 33,62 | 35,13 | 36,71 |
| Water: Consumption | | 554,55 | 579,51 | 718,10 | 789,91 | 789,91 | 789,91 | 12,0% | 884,70 | 924,51 | 966,11 |
| Sanitation | | 153,35 | 160,25 | 181,72 | 210,80 | 210,80 | 210,80 | 9,0% | 229,77 | 240,11 | 250,92 |
| Refuse removal | | 99,18 | 103,65 | 117,54 | 125,76 | 125,76 | 125,76 | 12,0% | 140,86 | 147,19 | 153,82 |
| Other | | | | | | | | | | | |
| sub-total | | 2 480,55 | 2 592,18 | 3 059,14 | 3 495,46 | 3 495,46 | 3 495,46 | 11,9% | 3 911,23 | 4 087,23 | 4 271,16 |
| VAT on Services | | 222,62 | 232,64 | 278,50 | 325,28 | 325,28 | 325,28 | 0,10 | 372,70 | 389,47 | 407,00 |
| Total large household bill: | | 2 703,17 | 2 824,81 | 3 337,63 | 3 820,74 | 3 820,74 | 3 820,74 | 12,1% | 4 283,93 | 4 476,70 | 4 678,16 |
| % increase/-decrease | | - | 4,5% | 18,2% | 14,5% | - | - | (16,2%) | 12,1% | 4,5% | 4,5% |
| Monthly Account for Household - 'Affordable Range' | 2 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 445,91 | 465,98 | 528,42 | 565,41 | 565,41 | 565,41 | 3,5% | 585,20 | 611,53 | 639,05 |
| Electricity: Basic levy | | 35,53 | 37,13 | 44,14 | 53,86 | 53,86 | 53,86 | 17,0% | 63,01 | 65,85 | 68,81 |
| Electricity: Consumption | | 474,37 | 495,72 | 589,29 | 718,94 | 718,94 | 718,94 | 17,0% | 841,16 | 879,01 | 918,56 |
| Water: Basic levy | | 21,07 | 22,02 | 27,29 | 30,02 | 30,02 | 30,02 | 12,0% | 33,62 | 35,13 | 36,71 |
| Water: Consumption | | 388,61 | 406,10 | 503,22 | 553,54 | 553,54 | 553,54 | 12,0% | 619,97 | 647,87 | 677,02 |
| Sanitation | | 153,35 | 160,25 | 181,72 | 210,80 | 210,80 | 210,80 | 9,0% | 229,77 | 240,11 | 250,92 |
| Refuse removal | | 99,18 | 103,65 | 117,54 | 125,76 | 125,76 | 125,76 | 12,0% | 140,86 | 147,19 | 153,82 |
| Other | | | | | | | | | | | |
| sub-total | | 1 618,03 | 1 690,84 | 1 991,62 | 2 258,32 | 2 258,32 | 2 258,32 | 11,3% | 2 513,57 | 2 626,69 | 2 744,89 |
| VAT on Services | | 143,94 | 150,42 | 179,69 | 207,90 | 207,90 | 207,90 | 9,7% | 236,82 | 247,48 | 258,61 |
| Total small household bill: | | 1 761,98 | 1 841,27 | 2 171,31 | 2 466,22 | 2 466,22 | 2 466,22 | 11,5% | 2 750,39 | 2 874,16 | 3 003,50 |
| % increase/-decrease | | - | 4,5% | 17,9% | 13,6% | - | - | (15,2%) | 11,5% | 4,5% | 4,5% |
| Monthly Account for Household - 'Indigent' Household receiving free basic services | 3 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 222,60 | 232,62 | 263,79 | 282,25 | 282,25 | 282,25 | 3,5% | 292,13 | 305,28 | 319,02 |
| Electricity: Basic levy | | - | - | - | - | - | - | | - | - | - |
| Electricity: Consumption | | 284,71 | 297,52 | 353,68 | 431,49 | 431,49 | 431,49 | 17,0% | 504,85 | 527,56 | 551,30 |
| Water: Basic levy | | 21,07 | 22,02 | 27,29 | 30,02 | 30,02 | 30,02 | 12,0% | 33,62 | 35,13 | 36,71 |
| Water: Consumption | | 332,52 | 347,49 | 430,59 | 473,65 | 473,65 | 473,65 | 12,0% | 530,49 | 554,36 | 579,30 |
| Sanitation | | - | - | - | - | - | - | | - | - | - |
| Refuse removal | | - | - | - | - | - | - | | - | - | - |
| Other | | - | - | - | - | - | - | | - | - | - |
| sub-total | | 860,90 | 899,64 | 1 075,35 | 1 217,41 | 1 217,41 | 1 217,41 | 11,8% | 1 361,08 | 1 422,33 | 1 486,33 |
| VAT on Services | | 78,39 | 81,92 | 99,67 | 114,84 | 114,84 | 114,84 | 5,0% | 131,27 | 137,18 | 143,35 |
| Total small household bill: | | 939,29 | 981,56 | 1 175,01 | 1 332,25 | 1 332,25 | 1 332,25 | 12,0% | 1 492,36 | 1 559,51 | 1 629,69 |
| % increase/-decrease | | - | 4,5% | 19,7% | 13,4% | - | - | (10,2%) | 12,0% | 4,5% | 4,5% |

1.4 Operating Expenditure Framework

The City's expenditure framework for the 2024/25 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Funded budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Low debt collection ratio which impacts negatively on budgeting for service delivery
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;

Operational gains and efficiencies will be directed to funding the capital budget and other core services; and

- **Strict adherence to the principle of no project plans no budget. If there is no business plan, no funding allocation can be made.**

The following table is a high-level summary of the 2024/25 budget and MTREF (classified per main type of operating expenditure):

Table 7 Summary of operating expenditure by type

KZN225 Msunduzi - Table A4 Budgeted Financial Performance

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---------------------------------|----------|------------------|------------------|------------------|----------------------|------------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | 1 | | | | | | | | | | |
| Expenditure | | | | | | | | | | | |
| Employee related costs | 2 | 1 427 114 | 1 483 037 | 1 466 856 | 1 793 148 | 1 704 634 | 1 704 634 | 372 463 | 1 847 016 | 1 932 272 | 2 020 336 |
| Remuneration of councillors | | 51 641 | 49 529 | 51 818 | 62 700 | 62 700 | 62 700 | 11 947 | 66 462 | 69 519 | 72 648 |
| Bulk purchases - electricity | 2 | 1 906 837 | 2 950 207 | 2 350 401 | 2 514 000 | 2 714 000 | 2 714 000 | 1 010 525 | 3 145 119 | 3 638 903 | 4 210 210 |
| Inventory consumed | 8 | 805 485 | 84 308 | 739 336 | 970 629 | 878 156 | 878 156 | 196 049 | 993 409 | 1 033 520 | 1 097 025 |
| Debt impairment | 3 | 660 355 | 1 011 501 | 119 616 | 600 000 | 600 000 | 600 000 | 0 | 636 000 | 665 256 | 695 193 |
| Depreciation and amortisation | | 380 262 | 365 699 | 350 684 | 461 616 | 461 616 | 461 616 | 90 219 | 362 179 | 349 782 | 345 694 |
| Interest | | 42 537 | 26 916 | 150 814 | 40 401 | 40 401 | 40 401 | 3 351 | 42 825 | 44 795 | 46 811 |
| Contracted services | | 550 154 | 693 377 | 752 303 | 994 888 | 855 314 | 855 314 | 114 756 | 1 023 282 | 1 103 978 | 1 178 097 |
| Transfers and subsidies | | 16 870 | 32 413 | 29 562 | 51 024 | 44 584 | 44 584 | 22 881 | 69 670 | 72 875 | 76 154 |
| Irrecoverable debts written off | | 384 121 | 76 041 | 26 721 | - | - | - | 3 448 | - | - | - |
| Operational costs | | 157 535 | 149 568 | 293 563 | 215 382 | 202 667 | 202 667 | 44 971 | 194 308 | 228 319 | 244 548 |
| Losses on disposal of Assets | | 10 483 | 2 276 | 2 160 | - | - | - | - | - | - | - |
| Other Losses | | 6 935 | 5 401 | (14 489) | - | - | - | (405) | - | - | - |
| Total Expenditure | | 6 400 330 | 6 930 273 | 6 319 345 | 7 703 788 | 7 564 072 | 7 564 072 | 1 870 205 | 8 380 270 | 9 139 219 | 9 986 716 |

The budgeted allocation for employee related costs for the 2024/25 financial year totals R1,847 billion, which equals to 23.4 per cent of the total operating expenditure. Salary increases have been factored into this budget at a percentage increase of 6 per cent for the 2024/25 and 4.90 per cent the two outer years. In addition, expenditure against overtime was critically reviewed for inefficiencies and significantly streamlined with provisions against this budget item only being provided for emergency services and other critical functions.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs (COGTA) in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998).

The provision of debt impairment was determined based on an annual collection rate of 95 per cent, the results of the previous year risk profiling of debtors and the Debt Write-off Policy of the City. For the 2024/25 financial year this amount equates to R636 million for two outer years it is R665 million and R695 million respectively. While this expenditure is considered a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

The Municipality's Asset Management Policy has informed provision for depreciation and asset impairment. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R 362 million for the 2024/25 financial year, which equates to 4 per cent of the total operating expenditure. The asset register, the recent conditional assessment of assets, the current year's capital budget and the new year's proposed capital budget have been taken into account in determining the depreciation budget.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 1 per cent (R42 million) of operating expenditure excluding annual redemption for 2024/25 and increase to R 44 million by 2024/25. .

Bulk purchases are informed by the purchase of electricity from Eskom. The annual price increase have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses.

Inventory consumed includes Water Bulk purchases and the increase projected is 10.5 % as per the directive from Department of Water. The other portion included related to Other material which comprises of amongst others the purchase of fuel (R60 million), diesel. In line with the City's repairs and maintenance plan, this group of expenditure has been prioritised to ensure sustainability of the City's infrastructure. Aligned to the priority being given to preserving and maintaining the City's current infrastructure, the 2024/25 budget and MTREF provide for extensive growth in the area of asset maintenance, as informed by the asset renewal strategy and repairs and maintenance plan of the City. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure

driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services.

Contracted Services and Other Material have been largely affected by Darvil sewer R271 million, Security R66.8 million as well as repairs and maintenance R413.7 million. Repairs and Maintenance has also contributed to these items. Other contracted services that contributes to significant increase are services that are outsourced to assist with the collection of revenue, Implementation of the valuation roll as well as services that require experts (actuarial services.)

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved which is why it has decreased quite substantially. The highest contributor are SALGA fees, audit fees, ICT Fees and municipal service fees.

1.4.1 Priority given to repairs and maintenance

Aligned to the priority being given to preserving and maintaining the City's current infrastructure, the 2024/25 budget and MTREF provide for extensive growth in the area of asset maintenance, as informed by the asset renewal strategy and repairs and maintenance plan of the City. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. The provision for repairs and maintenance is below the norm due to a huge provision on capital budget being towards infrastructure renewal.

Over the years, operational repairs and maintenance has been identified as a strategic imperative owing to the aging of the City's infrastructure and historic deferred maintenance. To this end, repairs and maintenance has been continually increasing in the municipality's budget over the past few years.

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

Table 8 Repairs and maintenance per asset class**Kwazulu-Natal: Msunduzi(KZN225) - Table SA34c Repairs and Maintenance Expenditure by Asset Class**

| Description | | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|---------------------|
| R thousands | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| <u>Repairs and Maintenance Expenditure by Asset Class/Sub-class</u> | | | | | | | | | | | |
| <u>Infrastructure</u> | | | 252 906 | 147 327 | 1 380 | 469 140 | 446 945 | 446 945 | 520 223 | 552 326 | 585 597 |
| Roads Infrastructure | | | 51 717 | 121 855 | 1 380 | 152 949 | 133 535 | 133 535 | 155 467 | 170 569 | 182 155 |
| Roads | | | 51 096 | 118 573 | 1 380 | 147 634 | 130 226 | 130 226 | 148 240 | 162 920 | 173 741 |
| Road Structures | | | | | | 3 092 | 3 092 | 3 092 | 3 401 | 3 741 | 4 115 |
| Road Furniture | | | 621 | 3 282 | | 2 223 | 218 | 218 | 3 826 | 3 908 | 4 299 |
| Electrical Infrastructure | | | 19 437 | 25 471 | - | 4 340 | 32 032 | 32 032 | 27 650 | 32 054 | 35 419 |
| Power Plants | | | 14 338 | 23 455 | | | 6 525 | 6 525 | 3 350 | 3 879 | 4 287 |
| HV Transmission Conductors | | | | | | | 25 301 | 25 301 | 24 000 | 27 827 | 30 749 |
| LV Networks | | | 5 099 | 2 016 | | | 205 | 205 | 300 | 347 | 384 |
| Water Supply Infrastructure | | | - | - | - | 20 768 | 14 697 | 14 697 | 25 675 | 23 513 | 24 864 |
| Bulk Mains | | | | | | 1 500 | | | 600 | 750 | 825 |
| Distribution | | | | | | 19 268 | 14 697 | 14 697 | 25 075 | 22 763 | 24 039 |
| Sanitation Infrastructure | | | 181 752 | - | - | 287 026 | 266 157 | 266 157 | 311 176 | 325 879 | 342 831 |
| Pump Station | | | | | | | | | | | |
| Reticulation | | | | | | 9 200 | 7 700 | 7 700 | 10 000 | 7 500 | 6 700 |
| Waste Water Treatment Works | | | | | | | | | | | |
| Outfall Sewers | | | | | | | | | | | |
| Toilet Facilities | | | 181 752 | | | 277 826 | 258 457 | 258 457 | 301 176 | 318 379 | 336 131 |
| Capital Spares | | | | | | | | | | | |
| Solid Waste Infrastructure | | | - | - | - | 681 | 524 | 524 | 255 | 312 | 328 |
| Landfill Sites | | | | | | 681 | 524 | 524 | 255 | 312 | 328 |

For the 2024/25 financial year. The total amount allocated to Repairs and Maintenance is R 520.2 million.

Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services, the households are required to register in terms of the City's Indigent Policy. Details relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in Table 27 MBRR A10 (Basic Service Delivery Measurement) on page 44.

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

1.5 Capital expenditure

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 9 2024/25 Medium-term capital budget per vote

| Vote Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | 1 | | | | | | | | | | |
| Capital expenditure - Vote | | | | | | | | | | | |
| Multi-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - City Manager | | – | 1 614 | 27 | – | – | – | – | – | – | – |
| Vote 2 - City Finance | | 1 593 | 4 936 | 9 153 | 30 000 | 30 000 | 30 000 | – | 25 000 | 26 125 | 26 678 |
| Vote 3 - Corporate Services | | 972 | 2 273 | 938 | 10 000 | 3 318 | 3 318 | – | 6 585 | 8 714 | 8 000 |
| Vote 4 - Community Services and Social Equity | | 24 381 | 33 154 | 48 934 | 24 886 | 68 124 | 68 124 | – | 42 143 | 45 729 | 48 042 |
| Vote 5 - Infrastructure Services | | 404 546 | 308 960 | 268 923 | 318 102 | 237 994 | 237 994 | – | 303 186 | 331 648 | 388 919 |
| Vote 6 - Sustainable Development and City Enterprises | | 180 965 | 51 772 | 133 279 | 144 745 | 266 967 | 266 967 | – | 153 599 | 33 421 | 53 502 |
| Vote 7 - Electricity | | 46 851 | 98 800 | 71 071 | 175 400 | 141 975 | 141 975 | – | 256 054 | 23 577 | 27 697 |
| Capital multi-year expenditure sub-total | 7 | 659 308 | 501 510 | 532 326 | 703 134 | 748 378 | 748 378 | – | 786 566 | 469 214 | 552 838 |
| Single-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - City Manager | | 1 410 | 2 151 | 944 | 5 000 | 7 700 | 7 700 | – | 5 000 | 3 050 | 1 500 |
| Vote 2 - City Finance | | 6 469 | 6 345 | 3 084 | – | – | – | – | – | – | – |
| Vote 3 - Corporate Services | | 133 | 2 270 | 3 796 | 10 000 | 17 000 | 17 000 | – | 7 615 | 7 021 | 5 471 |
| Vote 4 - Community Services and Social Equity | | 13 964 | 3 553 | 4 980 | 4 000 | 4 230 | 4 230 | – | 8 690 | 20 840 | 25 221 |
| Vote 5 - Infrastructure Services | | – | 3 549 | 793 | 5 000 | 19 850 | 19 850 | – | 10 000 | 10 232 | 9 328 |
| Vote 6 - Sustainable Development and City Enterprises | | 400 | 2 059 | 1 035 | 38 026 | 1 386 | 1 386 | – | 2 140 | 450 | 500 |
| Vote 7 - Electricity | | 4 248 | – | 831 | 3 600 | 4 000 | 4 000 | – | 4 000 | – | – |
| Capital single-year expenditure sub-total | | 26 624 | 19 927 | 15 464 | 65 626 | 54 166 | 54 166 | – | 37 445 | 41 593 | 42 019 |
| Total Capital Expenditure - Vote | | 685 931 | 521 437 | 547 790 | 768 760 | 802 544 | 802 544 | – | 824 011 | 510 807 | 594 858 |
| Capital Expenditure - Functional | | | | | | | | | | | |
| Governance and administration | | 10 576 | 19 336 | 18 773 | 51 000 | 58 773 | 58 773 | – | 45 300 | 45 742 | 42 514 |
| Executive and council | | 1 410 | 2 639 | 750 | 1 000 | 7 700 | 7 700 | – | 5 100 | 3 110 | 1 591 |
| Finance and administration | | 9 166 | 16 697 | 18 024 | 50 000 | 51 073 | 51 073 | – | 40 200 | 42 632 | 40 924 |
| Internal audit | | – | – | – | – | – | – | – | – | – | – |
| Community and public safety | | 79 498 | 36 891 | 57 141 | 169 252 | 190 567 | 190 567 | – | 168 351 | 52 030 | 58 022 |
| Community and social services | | 14 121 | 33 969 | 43 937 | 20 307 | 35 902 | 35 902 | – | 24 745 | 38 914 | 44 140 |
| Sport and recreation | | 2 415 | 1 041 | 922 | – | 8 400 | 8 400 | – | 11 933 | 9 168 | 10 376 |
| Public safety | | (299) | 94 | 148 | 4 199 | 972 | 972 | – | 2 100 | 2 270 | 1 740 |
| Housing | | 63 262 | 1 786 | 12 135 | 144 745 | 145 293 | 145 293 | – | 129 574 | 1 678 | 1 767 |
| Health | | – | – | – | – | – | – | – | – | – | – |
| Economic and environmental services | | 366 180 | 239 009 | 277 382 | 107 006 | 192 359 | 192 359 | – | 139 974 | 167 632 | 221 338 |
| Planning and development | | 115 787 | 37 474 | 118 612 | 38 606 | 117 803 | 117 803 | – | 23 150 | 30 000 | 50 000 |
| Road transport | | 250 393 | 201 377 | 158 749 | 68 400 | 74 556 | 74 556 | – | 116 824 | 137 632 | 171 338 |
| Environmental protection | | – | 158 | 22 | – | – | – | – | – | – | – |
| Trading services | | 227 504 | 226 176 | 191 140 | 438 702 | 357 031 | 357 031 | – | 467 535 | 243 403 | 270 984 |
| Energy sources | | 51 099 | 98 800 | 64 942 | 179 000 | 145 975 | 145 975 | – | 260 054 | 23 577 | 27 697 |
| Water management | | 78 159 | 58 052 | 67 842 | 133 925 | 113 880 | 113 880 | – | 100 375 | 83 361 | 113 957 |
| Waste water management | | 75 994 | 54 322 | 48 192 | 120 778 | 72 177 | 72 177 | – | 97 047 | 121 815 | 114 007 |
| Waste management | | 22 252 | 15 002 | 10 165 | 5 000 | 25 000 | 25 000 | – | 10 060 | 14 650 | 15 323 |
| Other | | 2 173 | 415 | 3 353 | 2 800 | 3 814 | 3 814 | – | 2 850 | 2 000 | 2 000 |
| Total Capital Expenditure - Functional | 3 | 685 931 | 521 827 | 547 790 | 768 760 | 802 544 | 802 544 | – | 824 011 | 510 807 | 594 858 |
| Funded by: | | | | | | | | | | | |
| National Government | | 397 217 | 291 413 | 251 840 | 312 535 | 412 215 | 412 215 | – | 325 817 | 372 082 | 365 058 |
| Provincial Government | | 166 779 | 21 308 | 111 490 | 136 165 | 123 941 | 123 941 | – | 131 158 | 15 893 | 18 935 |
| District Municipality | | – | – | – | – | – | – | – | – | – | – |
| Transfers and subsidies - capital (monetary allocations) (Nat/ Prov | | – | – | – | – | – | – | – | – | – | – |
| Departm Agencies, Households, Non-profit Institutions, Private | | – | – | – | – | – | – | – | – | – | – |
| Enterprises, Public Corporatons, Higher Educ Institutions) | | – | – | – | – | – | – | – | – | – | – |
| Transfers recognised - capital | 4 | 563 995 | 312 721 | 363 330 | 448 700 | 536 156 | 536 156 | – | 456 975 | 387 975 | 383 993 |
| Borrowing | 6 | 121 936 | 159 705 | 184 460 | 200 000 | 116 275 | 116 275 | – | 234 316 | – | – |
| Internally generated funds | 7 | 121 936 | 159 705 | 184 460 | 120 060 | 150 113 | 150 113 | – | 132 720 | 120 000 | 120 000 |
| Total Capital Funding | 7 | 685 931 | 521 827 | 547 790 | 768 760 | 802 544 | 802 544 | – | 824 011 | 507 975 | 503 993 |

The capital budget of R 824 million (R 456 million grant funding, R 132 million internal funding and R234 million Borrowings) for 2024/25. About 40.9% of the total capital budget will go towards renewal of existing assets while 59.1.6 % is going to be spent on new assets.

Further details relating to asset classes and proposed capital expenditure is contained in Table 26 MBRR A9 (Asset Management) on page 36. In addition to the MBRR Table A9, MBRR Tables SA34a, b, c

provides a detailed breakdown of the capital programme relating to new asset construction, capital asset renewal as well as operational repairs and maintenance by asset class.

1.5.1 Future operational cost of new infrastructure

The future operational costs and revenues associated with the capital programme have been included in Table 61 MBRR SA35 on page 91. It needs to be noted that as part of the 2024/25 MTREF, this expenditure has been factored into the two outer years of the operational budget.

1.6 Annual Budget Tables - Parent Municipality

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2024/25 budget and MTREF as approved by the Council. Each table is accompanied by *explanatory notes* on the facing page.

Table 10 MBRR Table A1 -

| Description | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|--------------------|--------------------|------------------|----------------------|------------------|--------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousands | | | | | | | | | | |
| Financial Performance | | | | | | | | | | |
| Property rates | 1 232 330 | 1 211 349 | 1 370 173 | 1 526 985 | 1 526 985 | 1 526 985 | – | 1 649 353 | 1 725 223 | 1 802 858 |
| Service charges | 3 206 752 | 3 619 670 | 3 870 497 | 5 135 631 | 4 916 168 | 4 916 168 | – | 5 683 701 | 6 564 825 | 7 601 946 |
| Investment revenue | 8 456 | 10 535 | – | 18 052 | 18 052 | 18 052 | – | 290 244 | 303 595 | 317 257 |
| Transfer and subsidies - Operational | 757 426 | 681 738 | 801 751 | 838 135 | 846 016 | 846 016 | – | 956 880 | 1 000 218 | 1 067 329 |
| Other own revenue | 335 392 | 330 422 | 445 034 | 601 923 | 601 923 | 601 923 | – | 394 263 | 412 399 | 430 822 |
| Total Revenue (excluding capital transfers and contributions) | 5 540 356 | 5 853 713 | 6 487 456 | 8 120 726 | 7 909 143 | 7 909 143 | – | 8 974 440 | 10 006 259 | 11 220 212 |
| Employee costs | 1 418 426 | 1 494 487 | 1 563 268 | 1 781 211 | 1 704 865 | 1 704 865 | – | 1 847 016 | 1 932 272 | 2 020 336 |
| Remuneration of councillors | 51 641 | 49 529 | 51 818 | 62 700 | 62 700 | 62 700 | – | 66 462 | 69 519 | 72 648 |
| Depreciation and amortisation | 372 532 | 366 625 | 337 452 | 460 782 | 461 616 | 461 616 | – | 362 179 | 349 782 | 345 694 |
| Interest | 35 856 | 143 222 | 143 222 | 40 401 | 40 401 | 40 401 | – | 42 825 | 44 795 | 46 811 |
| Inventory consumed and bulk purchases | 3 464 889 | 3 034 515 | 3 089 737 | 3 484 629 | 3 592 156 | 3 592 156 | – | 4 138 528 | 4 672 422 | 5 307 235 |
| Transfers and subsidies | 16 870 | 32 413 | 29 562 | 51 024 | 44 584 | 44 584 | – | 69 670 | 72 875 | 76 154 |
| Other expenditure | 1 371 115 | 1 957 306 | 1 071 036 | 1 809 593 | 1 657 981 | 1 135 683 | – | 1 876 700 | 2 022 414 | 2 143 983 |
| Total Expenditure | 6 731 329 | 7 078 097 | 6 286 095 | 7 690 339 | 7 564 303 | 7 042 005 | – | 8 403 380 | 9 164 080 | 10 012 860 |
| Surplus/(Deficit) | (1 190 974) | (1 224 384) | 201 361 | 430 387 | 344 840 | 867 138 | – | 571 060 | 842 180 | 1 207 352 |
| Transfers and subsidies - capital (monetary allocations) | 498 603 | 374 230 | 324 319 | 448 700 | 536 156 | 536 156 | – | 446 438 | 389 975 | 473 993 |
| Transfers and subsidies - capital (in-kind) | – | – | – | – | – | – | – | – | – | – |
| Surplus/(Deficit) after capital transfers & contributions | (692 370) | (850 154) | 525 680 | 879 087 | 880 996 | 1 403 295 | – | 1 017 498 | 1 232 155 | 1 681 344 |
| Share of Surplus/Deficit attributable to Associate | – | – | – | – | – | – | – | – | – | – |
| Surplus/(Deficit) for the year | (692 370) | (850 154) | 525 680 | 879 087 | 880 996 | 1 403 295 | – | 1 017 498 | 1 232 155 | 1 681 344 |
| Capital expenditure & funds sources | | | | | | | | | | |
| Capital expenditure | 685 931 | 521 827 | 547 790 | 768 760 | 802 544 | 802 544 | – | 824 011 | 510 807 | 594 858 |
| Transfers recognised - capital | 563 995 | 312 721 | 363 330 | 448 700 | 536 156 | 536 156 | – | 456 975 | 387 975 | 383 993 |
| Borrowing | – | 49 401 | – | 200 000 | 116 275 | 116 275 | – | 234 316 | – | – |
| Internally generated funds | 121 936 | 159 705 | 184 460 | 120 060 | 150 113 | 150 113 | – | 132 720 | 120 000 | 120 000 |
| Total sources of capital funds | 685 931 | 521 827 | 547 790 | 768 760 | 802 544 | 802 544 | – | 824 011 | 507 975 | 503 993 |
| Financial position | | | | | | | | | | |
| Total current assets | 2 950 015 | 2 542 368 | 3 974 180 | 2 928 029 | 4 776 388 | 4 776 388 | – | 4 639 302 | 5 294 499 | 5 468 824 |
| Total non current assets | 8 057 942 | 8 208 642 | 8 372 236 | 9 298 983 | 9 224 231 | 9 224 231 | – | 9 303 038 | 9 264 659 | 9 283 369 |
| Total current liabilities | 2 021 635 | 2 520 763 | 3 138 566 | 1 647 579 | 2 323 298 | 2 323 298 | – | 2 462 696 | 2 573 517 | 2 689 407 |
| Total non current liabilities | 814 494 | 775 015 | 658 474 | 1 427 688 | 1 252 054 | 1 176 478 | – | 1 477 189 | 1 423 720 | 1 367 847 |
| Community wealth/Equity | 8 171 828 | 7 455 232 | 8 549 376 | 9 724 420 | 10 166 853 | 10 166 853 | – | 10 002 456 | 10 561 921 | 10 694 939 |
| Cash flows | | | | | | | | | | |
| Net cash from (used) operating | 588 460 | 535 139 | 790 678 | 946 378 | 1 025 377 | 946 378 | – | 901 993 | 1 077 420 | 584 656 |
| Net cash from (used) investing | (632 698) | (524 932) | (489 266) | (768 501) | (821 290) | (768 501) | – | (824 011) | (507 975) | (503 993) |
| Net cash from (used) financing | (113 418) | (81 573) | (79 163) | 177 000 | 93 275 | 177 000 | – | 144 316 | (90 000) | (90 000) |
| Cash/cash equivalents at the year end | 361 321 | 288 153 | 222 249 | 644 030 | 808 764 | 766 880 | – | 733 700 | 1 213 144 | 1 203 808 |
| Cash backing/surplus reconciliation | | | | | | | | | | |
| Cash and investments available | 359 520 | 289 153 | 511 402 | 603 974 | 800 675 | 800 675 | – | 733 700 | 1 213 144 | 1 203 808 |
| Application of cash and investments | (614 494) | (518 393) | (870 648) | (634 862) | (1 189 636) | (1 227 126) | – | (456 606) | (500 856) | (1 155 463) |
| Balance - surplus (shortfall) | 974 014 | 807 546 | 1 382 050 | 1 238 836 | 1 990 310 | 2 027 800 | – | 1 190 306 | 1 714 000 | 2 359 271 |
| Asset management | | | | | | | | | | |
| Asset register summary (WDV) | – | – | – | 8 609 523 | 7 218 155 | 7 218 155 | – | 7 632 815 | 7 983 924 | 8 343 201 |
| Depreciation | 372 532 | 366 625 | 350 684 | 461 616 | 462 450 | – | – | 362 179 | 349 782 | 345 694 |
| Renewal and Upgrading of Existing Assets | 277 988 | 313 421 | 382 988 | 260 821 | 378 317 | – | – | 251 669 | 255 177 | 269 053 |
| Repairs and Maintenance | 111 340 | 238 604 | 251 687 | 573 286 | 485 350 | – | – | 521 496 | 565 582 | 611 283 |
| Free services | | | | | | | | | | |
| Cost of Free Basic Services provided | – | – | – | – | – | – | – | – | – | – |
| Revenue cost of free services provided | 65 740 | 100 | 100 | 368 780 | 364 109 | 364 109 | – | 375 712 | 392 990 | 411 499 |
| Households below minimum service level | | | | | | | | | | |
| Water: | 6 | 6 | 6 | 7 | 7 | 7 | – | 7 | 7 | 8 |
| Sanitation/sewerage: | 72 | 72 | 72 | 74 | 74 | 74 | – | 79 | 82 | 86 |
| Energy: | 8 | 8 | 8 | 8 | 8 | 8 | – | 9 | 9 | 10 |
| Refuse: | 41 | 41 | 41 | 42 | 42 | 42 | – | 45 | 47 | 49 |

Explanatory notes to MBRR Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the City's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
 - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital Budget.

Table 11 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**Kwazulu-Natal: Msunduzi (KZN225) - Table A2 Budgeted Financial Performance by Functional Classification**

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | 1 | | | | | | | | | |
| Revenue - Functional | | | | | | | | | | |
| <i>Municipal governance and administration</i> | | 2 048 865 | 1 293 619 | 8 467 604 | 2 240 515 | 2 491 837 | 2 491 837 | 2 688 151 | 2 831 629 | 2 980 662 |
| Executive and council | | 3 919 | 3 516 | 27 511 | | | | | | |
| Finance and administration | | 2 044 946 | 1 290 103 | 8 440 094 | 2 240 515 | 2 491 837 | 2 491 837 | 2 688 151 | 2 831 629 | 2 980 662 |
| Internal audit | | | | | | | | | | |
| <i>Community and public safety</i> | | 151 146 | 296 123 | (1 997 593) | 521 788 | 358 558 | 358 558 | 525 429 | 398 050 | 428 193 |
| Community and social services | | 27 507 | 237 397 | (2 024 441) | 317 087 | 116 640 | 116 640 | 307 323 | 333 061 | 360 745 |
| Sport and recreation | | 21 061 | 2 274 | | 21 223 | 40 913 | 40 913 | 23 527 | 24 609 | 25 716 |
| Public safety | | 17 840 | 18 203 | 27 905 | 8 569 | 8 569 | 8 569 | 9 173 | 9 595 | 9 953 |
| Housing | | 84 738 | 38 249 | (1 058) | 174 909 | 192 436 | 192 436 | 185 406 | 30 785 | 31 779 |
| Health | | | | | | | | | | |
| <i>Economic and environmental services</i> | | 224 675 | 96 545 | 95 039 | 56 601 | 194 613 | 194 613 | 86 692 | 96 932 | 167 640 |
| Planning and development | | 36 799 | 34 199 | 94 753 | 48 685 | 134 097 | 134 097 | 31 697 | 41 708 | 62 238 |
| Road transport | | 187 876 | 62 346 | | | 52 600 | 52 600 | 50 000 | 50 000 | 100 000 |
| Environmental protection | | | | 286 | 7 916 | 7 916 | 7 916 | 4 994 | 5 224 | 5 402 |
| <i>Trading services</i> | | 2 671 085 | 3 554 020 | (61 427) | 5 636 335 | 5 284 795 | 5 284 795 | 5 997 734 | 6 891 098 | 7 933 403 |
| Energy sources | | 2 030 986 | 3 082 940 | 2 381 855 | 3 941 630 | 3 722 294 | 3 722 294 | 4 347 604 | 5 163 890 | 6 140 652 |
| Water management | | 147 142 | 152 289 | (2 022 480) | 1 292 765 | 1 127 613 | 1 127 613 | 1 219 122 | 1 276 983 | 1 336 073 |
| Waste water management | | 182 724 | 196 650 | (242 159) | 243 168 | 284 013 | 284 013 | 262 027 | 273 473 | 271 970 |
| Waste management | | 310 234 | 122 141 | (178 643) | 158 772 | 150 875 | 150 875 | 168 980 | 176 754 | 184 708 |
| <i>Other</i> | 4 | 913 064 | 953 094 | (223 076) | 114 188 | 114 396 | 114 396 | 122 873 | 128 525 | 134 306 |
| Total Revenue - Functional | 2 | 6 008 835 | 6 193 401 | 6 280 547 | 8 569 426 | 8 444 200 | 8 444 200 | 9 420 878 | 10 346 234 | 11 644 205 |
| Expenditure - Functional | | | | | | | | | | |
| <i>Municipal governance and administration</i> | | 2 585 726 | 2 367 915 | 2 738 079 | 1 208 330 | 1 561 867 | 1 561 867 | 1 659 708 | 1 762 784 | 1 851 942 |
| Executive and council | | 1 492 189 | 1 617 049 | 1 783 873 | 250 777 | 156 401 | 156 401 | 165 981 | 179 244 | 187 607 |
| Finance and administration | | 1 026 785 | 690 142 | 871 730 | 929 098 | 1 383 617 | 1 383 617 | 1 465 568 | 1 545 735 | 1 625 360 |
| Internal audit | | 66 752 | 60 724 | 82 476 | 28 455 | 21 849 | 21 849 | 28 159 | 37 805 | 38 975 |
| <i>Community and public safety</i> | | 135 151 | 141 516 | 141 645 | 667 859 | 674 505 | 674 505 | 706 899 | 708 426 | 736 781 |
| Community and social services | | 65 409 | 55 474 | 53 518 | 236 096 | 241 529 | 241 529 | 250 699 | 259 926 | 269 366 |
| Sport and recreation | | 29 517 | 59 713 | 71 614 | 158 603 | 126 499 | 126 499 | 121 147 | 128 590 | 133 766 |
| Public safety | | 39 928 | 25 855 | 4 870 | 236 003 | 220 719 | 220 719 | 244 183 | 256 708 | 268 069 |
| Housing | | 296 | 475 | 11 642 | 37 158 | 85 758 | 85 758 | 90 870 | 63 202 | 65 580 |
| Health | | | | | | | | | | |
| <i>Economic and environmental services</i> | | 154 210 | 247 978 | 87 073 | 614 659 | 552 121 | 552 121 | 640 339 | 684 667 | 716 449 |
| Planning and development | | 27 017 | 22 045 | 10 570 | 149 180 | 156 437 | 156 437 | 161 556 | 174 851 | 186 070 |
| Road transport | | 127 043 | 225 802 | 76 504 | 439 197 | 370 199 | 370 199 | 449 622 | 479 292 | 498 218 |
| Environmental protection | | 150 | 131 | | 26 283 | 25 485 | 25 485 | 29 161 | 30 524 | 32 161 |
| <i>Trading services</i> | | 3 520 804 | 4 170 570 | 3 352 005 | 5 148 961 | 4 714 703 | 4 714 703 | 5 278 294 | 5 883 883 | 6 578 048 |
| Energy sources | | 1 963 797 | 3 029 735 | 2 406 687 | 3 277 287 | 3 253 875 | 3 253 875 | 3 749 119 | 4 297 249 | 4 917 816 |
| Water management | | 1 240 703 | 306 681 | 632 480 | 1 338 424 | 982 244 | 982 244 | 1 010 945 | 1 041 538 | 1 088 770 |
| Waste water management | | 270 875 | 267 965 | 283 481 | 390 949 | 331 574 | 331 574 | 369 521 | 386 599 | 405 928 |
| Waste management | | 45 429 | 566 190 | 29 357 | 142 301 | 147 009 | 147 009 | 148 709 | 158 497 | 165 535 |
| <i>Other</i> | 4 | 18 064 | 2 293 | 543 | 63 978 | 60 877 | 60 877 | 95 029 | 99 460 | 103 495 |
| Total Expenditure - Functional | 3 | 6 413 955 | 6 930 273 | 6 319 345 | 7 703 788 | 7 564 072 | 7 564 072 | 8 380 270 | 9 139 219 | 9 986 716 |
| Surplus/(Deficit) | | (405 120) | (736 872) | (38 797) | 865 638 | 880 127 | 880 127 | 1 040 608 | 1 207 015 | 1 657 489 |

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
2. Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.
3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. The table highlights that this is the case for Electricity, however this is not the case for Water, Wastewater and the Waste management functions, as already noted above, the municipality will be undertaking a detailed study of these functions to explore ways of improving efficiencies and provide a basis for re-evaluating the function's tariff structure.
4. Other functions that show a deficit between revenue and expenditure are being financed from rates revenues and other revenue sources reflected under the Budget and Treasury Office.

Table 12 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)**0 - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)**

| Vote Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|-----|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 1 - City Manager | | 317 | 22 | (15) | - | - | - | - | - | - |
| Vote 2 - City Finance | | 1 673 385 | 1 692 708 | 1 855 452 | 2 342 935 | 2 596 123 | 2 596 123 | 2 675 603 | 2 818 299 | 2 966 288 |
| Vote 3 - Corporate Services | | 3 959 | 3 543 | 8 603 | 7 980 | 7 911 | 7 911 | 5 258 | 3 312 | 3 461 |
| Vote 4 - Community Services and Social Equity | | 198 750 | 215 035 | 235 448 | 497 013 | 296 215 | 296 215 | 490 386 | 513 886 | 547 603 |
| Vote 5 - Infrastructure Services | | 1 719 142 | 1 596 046 | 1 628 015 | 1 520 657 | 1 473 469 | 1 473 469 | 1 540 531 | 1 660 473 | 1 768 956 |
| Vote 6 - Sustainable Development and City Enterprises | | 229 818 | 144 082 | 248 423 | 200 280 | 473 093 | 473 093 | 366 567 | 241 680 | 272 789 |
| Vote 7 - Electricity | | 2 213 589 | 2 571 002 | 2 835 849 | 4 000 561 | 3 598 488 | 3 598 488 | 4 342 533 | 5 158 584 | 6 135 107 |
| Vote 8 - [NAME OF VOTE 8] | | - | - | - | - | - | - | - | - | - |
| Vote 9 - [NAME OF VOTE 9] | | - | - | - | - | - | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - |
| Total Revenue by Vote | 2 | 6 038 959 | 6 222 437 | 6 811 776 | 8 569 426 | 8 445 299 | 8 445 299 | 9 420 878 | 10 396 234 | 11 694 205 |
| Expenditure by Vote to be appropriated | 1 | | | | | | | | | |
| Vote 1 - City Manager | | 144 294 | 155 044 | 151 982 | 300 106 | 197 403 | 197 403 | 191 820 | 218 838 | 229 426 |
| Vote 2 - City Finance | | 951 384 | 611 784 | 362 345 | 799 188 | 1 208 253 | 1 208 253 | 1 166 932 | 1 228 987 | 1 282 056 |
| Vote 3 - Corporate Services | | 89 838 | 69 616 | 163 339 | 195 633 | 158 754 | 158 754 | 212 747 | 224 973 | 247 302 |
| Vote 4 - Community Services and Social Equity | | 848 302 | 864 837 | 904 577 | 827 458 | 1 241 623 | 1 241 623 | 844 627 | 889 737 | 926 863 |
| Vote 5 - Infrastructure Services | | 1 734 905 | 2 026 076 | 1 565 729 | 2 117 250 | 639 126 | 639 126 | 1 881 447 | 1 959 194 | 2 045 622 |
| Vote 6 - Sustainable Development and City Enterprises | | 242 328 | 271 856 | 295 042 | 225 419 | 668 477 | 668 477 | 331 869 | 314 739 | 328 202 |
| Vote 7 - Electricity | | 1 972 953 | 2 950 207 | 2 843 081 | 3 240 145 | 3 450 375 | 3 450 375 | 3 771 114 | 4 322 816 | 4 946 579 |
| Vote 8 - [NAME OF VOTE 8] | | - | - | - | - | - | - | - | - | - |
| Vote 9 - [NAME OF VOTE 9] | | - | - | - | - | - | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - |
| Total Expenditure by Vote | 2 | 5 984 003 | 6 949 419 | 6 286 095 | 7 705 200 | 7 564 011 | 7 564 011 | 8 400 555 | 9 159 285 | 10 006 050 |
| Surplus/(Deficit) for the year | 2 | 54 956 | (726 982) | 525 680 | 864 226 | 881 288 | 881 288 | 1 020 323 | 1 236 949 | 1 688 155 |

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

- Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the City. This means it is possible to present the operating surplus or deficit of a vote. The following table is an analysis of the surplus or deficit for the City's trading services.

Table 13 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

KZN225 Msunduzi - Table A4 Budgeted Financial Performance

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|----------|------------------|--------------------|--------------------|----------------------|------------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | 1 | | | | | | | | | | |
| Revenue | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | |
| Service charges - Electricity | 2 | 2 149 844 | 2 537 835 | 2 431 865 | 3 892 818 | 3 673 355 | 3 673 355 | 905 412 | 4 297 825 | 5 115 199 | 6 087 087 |
| Service charges - Water | 2 | 765 358 | 789 024 | (2 965 290) | 901 572 | 901 572 | 901 572 | 228 444 | 1 009 760 | 1 056 209 | 1 103 738 |
| Service charges - Waste Water Management | 2 | 164 794 | 179 996 | 26 551 | 202 500 | 202 500 | 202 500 | 55 546 | 220 725 | 230 878 | 241 268 |
| Service charges - Waste Management | 2 | 108 298 | 113 017 | 79 874 | 138 742 | 138 742 | 138 742 | 33 206 | 155 391 | 162 539 | 169 853 |
| Sale of Goods and Rendering of Services | | 9 325 | 243 | 6 469 292 | 43 362 | 43 362 | 43 362 | 3 397 | 42 043 | 43 977 | 45 956 |
| Agency services | | 1 931 | 2 139 | 132 | 715 | 715 | 715 | 763 | 765 | 800 | 836 |
| Interest | | - | - | - | - | - | - | - | - | - | - |
| Interest earned from Receivables | | 144 312 | 98 773 | (476 090) | 198 174 | 198 174 | 198 174 | 47 950 | 230 682 | 241 293 | 252 151 |
| Interest earned from Current and Non Current Assets | | 7 908 | 10 445 | (29 564) | 18 052 | 18 052 | 18 052 | 8 006 | 19 135 | 20 015 | 20 916 |
| Dividends | | - | - | - | - | - | - | - | - | - | - |
| Rent on Land | | - | - | - | - | - | - | - | - | - | - |
| Rental from Fixed Assets | | 14 559 | 25 415 | (28 668) | 104 824 | 104 824 | 104 824 | 9 050 | 113 962 | 119 204 | 124 568 |
| Licence and permits | | 603 | 984 | 44 905 | 2 452 | 2 452 | 2 452 | 522 | 2 547 | 2 664 | 2 784 |
| Operational Revenue | | 53 314 | 54 548 | 2 004 107 | 187 045 | 187 045 | 187 045 | 10 898 | 204 124 | 213 514 | 223 122 |
| Non-Exchange Revenue | | | | | | | | | | | |
| Property rates | 2 | 1 204 676 | 1 261 538 | (1 204 802) | 1 526 985 | 1 526 985 | 1 526 985 | 374 514 | 1 649 353 | 1 725 223 | 1 802 858 |
| Surcharges and Taxes | | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | | 16 062 | 14 489 | 3 265 | 14 660 | 14 660 | 14 660 | 49 | 11 687 | 12 225 | 12 640 |
| Licences or permits | | - | - | - | - | - | - | - | - | - | - |
| Transfer and subsidies - Operational | | 756 194 | 676 172 | (1 644 797) | 838 135 | 844 916 | 844 916 | 311 227 | 946 343 | 950 218 | 1 017 329 |
| Interest | | 44 323 | 50 190 | (9 503) | 50 691 | 50 691 | 50 691 | 17 233 | 59 562 | 62 302 | 65 106 |
| Fuel Levy | | - | - | - | - | - | - | - | - | - | - |
| Operational Revenue | | - | - | - | - | - | - | - | - | - | - |
| Gains on disposal of Assets | | - | 5 195 | (16 318) | - | - | - | - | - | - | - |
| Other Gains | | 66 626 | (833) | 29 425 | - | - | - | - | - | - | - |
| Discontinued Operations | | - | - | - | - | - | - | - | - | - | - |
| Total Revenue (excluding capital transfers and contributions) | | 5 508 128 | 5 819 171 | 4 714 385 | 8 120 726 | 7 908 043 | 7 908 043 | 2 006 218 | 8 963 903 | 9 956 259 | 11 170 212 |
| Expenditure | | | | | | | | | | | |
| Employee related costs | 2 | 1 427 114 | 1 483 037 | 1 466 856 | 1 793 148 | 1 704 634 | 1 704 634 | 372 463 | 1 847 016 | 1 932 272 | 2 020 336 |
| Remuneration of councillors | | 51 641 | 49 529 | 51 818 | 62 700 | 62 700 | 62 700 | 11 947 | 66 462 | 69 519 | 72 648 |
| Bulk purchases - electricity | 2 | 1 906 837 | 2 950 207 | 2 350 401 | 2 514 000 | 2 714 000 | 2 714 000 | 1 010 525 | 3 145 119 | 3 638 903 | 4 210 210 |
| Inventory consumed | 2 | 805 485 | 84 308 | 739 336 | 970 629 | 878 156 | 878 156 | 196 049 | 993 409 | 1 033 520 | 1 097 025 |
| Debt impairment | 3 | 660 355 | 1 011 501 | 119 616 | 600 000 | 600 000 | 600 000 | 0 | 636 000 | 665 256 | 695 193 |
| Depreciation and amortisation | | 380 262 | 365 699 | 350 684 | 461 616 | 461 616 | 461 616 | 90 219 | 362 179 | 349 782 | 345 694 |
| Interest | | 42 537 | 26 916 | 150 814 | 40 401 | 40 401 | 40 401 | 3 351 | 42 825 | 44 795 | 46 811 |
| Contracted services | | 550 154 | 693 377 | 752 303 | 994 888 | 855 314 | 855 314 | 114 756 | 1 023 282 | 1 103 978 | 1 178 097 |
| Transfers and subsidies | | 16 870 | 32 413 | 29 562 | 51 024 | 44 584 | 44 584 | 22 881 | 69 670 | 72 875 | 76 154 |
| Irrecoverable debts written off | | 384 121 | 76 041 | 26 721 | - | - | - | 3 448 | - | - | - |
| Operational costs | | 157 535 | 149 568 | 293 563 | 215 382 | 202 667 | 202 667 | 44 971 | 194 308 | 228 319 | 244 548 |
| Losses on disposal of Assets | | 10 483 | 2 276 | 2 160 | - | - | - | - | - | - | - |
| Other Losses | | 6 935 | 5 401 | (14 489) | - | - | - | (405) | - | - | - |
| Total Expenditure | | 6 400 330 | 6 930 273 | 6 319 345 | 7 703 788 | 7 564 072 | 7 564 072 | 1 870 205 | 8 380 270 | 9 139 219 | 9 986 716 |
| Surplus/(Deficit) | | (892 202) | (1 111 102) | (1 604 959) | 416 938 | 343 971 | 343 971 | 136 013 | 583 633 | 817 040 | 1 183 496 |
| Transfers and subsidies - capital (monetary allocations) | 6 | 498 603 | 374 230 | 1 565 961 | 448 700 | 536 156 | 536 156 | 87 384 | 456 975 | 389 975 | 473 993 |
| Transfers and subsidies - capital (in-kind) | 6 | 2 104 | - | 201 | - | - | - | (1 351) | - | - | - |
| Surplus/(Deficit) after capital transfers and contributions | | (391 495) | (736 872) | (38 797) | 865 638 | 880 127 | 880 127 | 222 046 | 1 040 608 | 1 207 015 | 1 657 489 |
| Income Tax | | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after income tax | | (391 495) | (736 872) | (38 797) | 865 638 | 880 127 | 880 127 | 222 046 | 1 040 608 | 1 207 015 | 1 657 489 |
| Share of Surplus/Deficit attributable to Joint Venture | | - | - | - | - | - | - | - | - | - | - |
| Share of Surplus/Deficit attributable to Minorities | | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) attributable to municipality | | (391 495) | (736 872) | (38 797) | 865 638 | 880 127 | 880 127 | 222 046 | 1 040 608 | 1 207 015 | 1 657 489 |
| Share of Surplus/Deficit attributable to Associate | 7 | - | - | - | - | - | - | - | - | - | - |
| Intercompany/Parent subsidiary transactions | | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) for the year | | (391 495) | (736 872) | (38 797) | 865 638 | 880 127 | 880 127 | 222 046 | 1 040 608 | 1 207 015 | 1 657 489 |

Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

1. Total revenue is R7.9 billion in 2023/24 and escalates to R8.9 billion by 2024/25.
2. Revenue to be generated from property rates is R1.526 billion in the 2023/24 financial year and increases to R1.649 billion by 2024/25 which represents a 18.3% per cent of the operating revenue base of the City and therefore remains a significant funding source for the municipality.
3. Service charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the City totalling R4.916 billion for the 2023/24 financial year and increasing to R5.683 billion by 2024/25. For the 2024/25 financial year, services charges amount to 63 % of the total revenue base and grows by 65 % over the entire MTREF. Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government.
4. Bulk purchases have increased over the 2023/24 and 2024/25 period escalating from R2, 714 billion to R3, 145 billion. This increase can be attributed to high annual increase in the cost of bulk electricity from Eskom.
5. Employee related costs and bulk purchases are the main cost drivers within the municipality and alternative operational gains and efficiencies will have to be identified to lessen the impact of wage and bulk tariff increases in future years.

Table 14 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

| Vote Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | 1 | | | | | | | | | | |
| Capital expenditure - Vote | | | | | | | | | | | |
| Multi-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - City Manager | | – | 1 614 | 27 | – | – | – | – | – | – | – |
| Vote 2 - City Finance | | 1 593 | 4 936 | 9 153 | 30 000 | 30 000 | 30 000 | – | 25 000 | 26 125 | 26 678 |
| Vote 3 - Corporate Services | | 972 | 2 273 | 938 | 10 000 | 3 318 | 3 318 | – | 6 585 | 8 714 | 8 000 |
| Vote 4 - Community Services and Social Equity | | 24 381 | 33 154 | 48 934 | 24 886 | 68 124 | 68 124 | – | 42 143 | 45 729 | 48 042 |
| Vote 5 - Infrastructure Services | | 404 546 | 308 960 | 268 923 | 318 102 | 237 994 | 237 994 | – | 303 186 | 331 648 | 388 919 |
| Vote 6 - Sustainable Development and City Enterprises | | 180 965 | 51 772 | 133 279 | 144 745 | 266 967 | 266 967 | – | 153 599 | 33 421 | 53 502 |
| Vote 7 - Electricity | | 46 851 | 98 800 | 71 071 | 175 400 | 141 975 | 141 975 | – | 256 054 | 23 577 | 27 697 |
| Capital multi-year expenditure sub-total | 7 | 659 308 | 501 510 | 532 326 | 703 134 | 748 378 | 748 378 | – | 786 566 | 469 214 | 552 838 |
| Single-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - City Manager | | 1 410 | 2 151 | 944 | 5 000 | 7 700 | 7 700 | – | 5 000 | 3 050 | 1 500 |
| Vote 2 - City Finance | | 6 469 | 6 345 | 3 084 | – | – | – | – | – | – | – |
| Vote 3 - Corporate Services | | 133 | 2 270 | 3 796 | 10 000 | 17 000 | 17 000 | – | 7 615 | 7 021 | 5 471 |
| Vote 4 - Community Services and Social Equity | | 13 964 | 3 553 | 4 980 | 4 000 | 4 230 | 4 230 | – | 8 690 | 20 840 | 25 221 |
| Vote 5 - Infrastructure Services | | – | 3 549 | 793 | 5 000 | 19 850 | 19 850 | – | 10 000 | 10 232 | 9 328 |
| Vote 6 - Sustainable Development and City Enterprises | | 400 | 2 059 | 1 035 | 38 026 | 1 386 | 1 386 | – | 2 140 | 450 | 500 |
| Vote 7 - Electricity | | 4 248 | – | 831 | 3 600 | 4 000 | 4 000 | – | 4 000 | – | – |
| Capital single-year expenditure sub-total | | 26 624 | 19 927 | 15 464 | 65 626 | 54 166 | 54 166 | – | 37 445 | 41 593 | 42 019 |
| Total Capital Expenditure - Vote | | 685 931 | 521 437 | 547 790 | 768 760 | 802 544 | 802 544 | – | 824 011 | 510 807 | 594 858 |
| Capital Expenditure - Functional | | | | | | | | | | | |
| Governance and administration | | 10 576 | 19 336 | 18 773 | 51 000 | 58 773 | 58 773 | – | 45 300 | 45 742 | 42 514 |
| Executive and council | | 1 410 | 2 639 | 750 | 1 000 | 7 700 | 7 700 | – | 5 100 | 3 110 | 1 591 |
| Finance and administration | | 9 166 | 16 697 | 18 024 | 50 000 | 51 073 | 51 073 | – | 40 200 | 42 632 | 40 924 |
| Internal audit | | – | – | – | – | – | – | – | – | – | – |
| Community and public safety | | 79 498 | 36 891 | 57 141 | 169 252 | 190 567 | 190 567 | – | 168 351 | 52 030 | 58 022 |
| Community and social services | | 14 121 | 33 969 | 43 937 | 20 307 | 35 902 | 35 902 | – | 24 745 | 38 914 | 44 140 |
| Sport and recreation | | 2 415 | 1 041 | 922 | – | 8 400 | 8 400 | – | 11 933 | 9 168 | 10 376 |
| Public safety | | (299) | 94 | 148 | 4 199 | 972 | 972 | – | 2 100 | 2 270 | 1 740 |
| Housing | | 63 262 | 1 786 | 12 135 | 144 745 | 145 293 | 145 293 | – | 129 574 | 1 678 | 1 767 |
| Health | | – | – | – | – | – | – | – | – | – | – |
| Economic and environmental services | | 366 180 | 239 009 | 277 382 | 107 006 | 192 359 | 192 359 | – | 139 974 | 167 632 | 221 338 |
| Planning and development | | 115 787 | 37 474 | 118 612 | 38 606 | 117 803 | 117 803 | – | 23 150 | 30 000 | 50 000 |
| Road transport | | 250 393 | 201 377 | 158 749 | 68 400 | 74 556 | 74 556 | – | 116 824 | 137 632 | 171 338 |
| Environmental protection | | – | 158 | 22 | – | – | – | – | – | – | – |
| Trading services | | 227 504 | 226 176 | 191 140 | 438 702 | 357 031 | 357 031 | – | 467 535 | 243 403 | 270 984 |
| Energy sources | | 51 099 | 98 800 | 64 942 | 179 000 | 145 975 | 145 975 | – | 260 054 | 23 577 | 27 697 |
| Water management | | 78 159 | 58 052 | 67 842 | 133 925 | 113 880 | 113 880 | – | 100 375 | 83 361 | 113 957 |
| Waste water management | | 75 994 | 54 322 | 48 192 | 120 778 | 72 177 | 72 177 | – | 97 047 | 121 815 | 114 007 |
| Waste management | | 22 252 | 15 002 | 10 165 | 5 000 | 25 000 | 25 000 | – | 10 060 | 14 650 | 15 323 |
| Other | | 2 173 | 415 | 3 353 | 2 800 | 3 814 | 3 814 | – | 2 850 | 2 000 | 2 000 |
| Total Capital Expenditure - Functional | 3 | 685 931 | 521 827 | 547 790 | 768 760 | 802 544 | 802 544 | – | 824 011 | 510 807 | 594 858 |
| Funded by: | | | | | | | | | | | |
| National Government | | 397 217 | 291 413 | 251 840 | 312 535 | 412 215 | 412 215 | – | 325 817 | 372 082 | 365 058 |
| Provincial Government | | 166 779 | 21 308 | 111 490 | 136 165 | 123 941 | 123 941 | – | 131 158 | 15 893 | 18 935 |
| District Municipality | | – | – | – | – | – | – | – | – | – | – |
| Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions) | | – | – | – | – | – | – | – | – | – | – |
| Transfers recognised - capital | 4 | 563 995 | 312 721 | 363 330 | 448 700 | 536 156 | 536 156 | – | 456 975 | 387 975 | 383 993 |
| Borrowing | 6 | – | 49 401 | – | 200 000 | 116 275 | 116 275 | – | 234 316 | – | – |
| Internally generated funds | | 121 936 | 159 705 | 184 460 | 120 060 | 150 113 | 150 113 | – | 132 720 | 120 000 | 120 000 |
| Total Capital Funding | 7 | 685 931 | 521 827 | 547 790 | 768 760 | 802 544 | 802 544 | – | 824 011 | 507 975 | 503 993 |

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

- Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
- Single-year capital expenditure has been appropriated at R37.4 million for the 2024/25 financial year.

3. Unlike multi-year capital appropriations, single-year appropriations mainly relate to low cost Housing project to be deployed. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the City. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.
4. The capital programme is mainly grant dependent from both National and Provincial transfers. The insignificant portion being Council funding which comprises 16 percent of the total Capital budget. For 2024/25, capital transfers totals R 456.9 million, internal funding of R 132.7 million whilst Borrowings amount to R234,7 million.

Table 15 MBRR Table A6 - Budgeted Financial Position

Kwazulu-Natal: Msunduzi (KZN225) - Table A6 Budgeted Financial Position

| Kwazulu-Natal: Isizifundo (KZN223) - Table A6 Budgeted Financial Position | | | | | | | | | | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|---------------------|---------------------|
| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | 1 | | | | | | | | | | |
| ASSETS | | | | | | | | | | | |
| Current assets | | | | | | | | | | | |
| Cash and cash equivalents | | 343 638 | 321 823 | (3 120 074) | 603 974 | 800 675 | 800 675 | (59 912) | 733 700 | 1 213 144 | 1 203 808 |
| Trade and other receivables from exchange transactions | 1 | 1 162 534 | (1 320 310) | (1 403 245) | 1 296 255 | 2 499 304 | 2 499 304 | 268 089 | 2 649 262 | 2 768 479 | 2 893 060 |
| Receivables from non-exchange transactions | 1 | 1 165 059 | 2 979 555 | (1 127 419) | 668 306 | 765 104 | 765 104 | 48 814 | 811 010 | 847 506 | 885 643 |
| Current portion of non-current receivables | | - | - | (5) | - | 93 | 93 | - | - | - | - |
| Inventory | 2 | 269 172 | 367 397 | (48 039) | 359 494 | 420 123 | 420 123 | 15 040 | 445 331 | 465 371 | 486 312 |
| VAT | | 123 778 | 193 263 | 992 | - | 246 824 | 246 824 | 77 922 | - | - | - |
| Other current assets | | 431 | 639 | (156 705) | - | 44 265 | 44 265 | 511 | - | - | - |
| Total current assets | | 3 064 611 | 2 542 368 | (5 854 493) | 2 928 029 | 4 776 388 | 4 776 388 | 350 464 | 4 639 302 | 5 294 499 | 5 468 824 |
| Non current assets | | | | | | | | | | | |
| Investments | | - | - | - | - | - | - | - | - | - | - |
| Investment property | | 877 142 | 925 219 | 43 956 | 974 256 | 924 805 | 924 805 | - | 974 256 | 974 256 | 974 256 |
| Property, plant and equipment | 3 | 6 767 537 | 6 908 466 | 4 667 249 | 7 930 888 | 7 874 603 | 7 874 603 | 15 630 | 8 754 799 | 8 384 578 | 8 468 596 |
| Biological assets | | 97 044 | 80 200 | 846 379 | 84 451 | 76 376 | 76 376 | (12) | 80 958 | 84 602 | 88 409 |
| Living and non-living resources | | - | - | - | 733 | - | - | - | - | - | - |
| Heritage assets | | 272 919 | 273 802 | 1 160 743 | 287 701 | 274 783 | 274 783 | - | 291 270 | 304 377 | 318 074 |
| Intangible assets | | 24 464 | 20 954 | (81 191) | 20 954 | 24 213 | 24 213 | (1 319) | 25 766 | 26 821 | 28 028 |
| Trade and other receivables from exchange transactions | | - | - | - | - | - | - | - | - | - | - |
| Non-current receivables from non-exchange transactions | | 14 036 | - | (144) | - | - | - | (2 699) | - | - | - |
| Other non-current assets | | - | - | - | - | - | - | - | - | - | - |
| Total non current assets | | 8 053 141 | 8 208 642 | 6 636 993 | 9 298 983 | 9 174 780 | 9 174 780 | 11 600 | 10 127 049 | 9 774 633 | 9 877 362 |
| TOTAL ASSETS | | 11 117 752 | 10 751 010 | 782 499 | 12 227 011 | 13 951 168 | 13 951 168 | 362 064 | 14 766 351 | 15 069 133 | 15 346 186 |
| LIABILITIES | | | | | | | | | | | |
| Current liabilities | | | | | | | | | | | |
| Bank overdraft | - | - | - | - | - | - | - | - | - | - | - |
| Financial liabilities | | 81 573 | 79 163 | 68 073 | 83 359 | 74 271 | 74 271 | (12 593) | 78 727 | 82 270 | 86 054 |
| Consumer deposits | | 123 705 | 132 962 | 246 050 | 140 009 | 142 188 | 142 188 | 3 512 | 150 719 | 157 502 | 164 589 |
| Trade and other payables from exchange transactions | 4 | 1 855 336 | 1 755 650 | 283 512 | 1 186 508 | 1 616 757 | 1 616 757 | (29 973) | 2 537 774 | 2 300 857 | 2 465 465 |
| Trade and other payables from non-exchange transactions | 5 | 183 088 | 131 977 | 653 483 | - | - | - | 102 519 | - | - | - |
| Provision | | 49 325 | 49 118 | (241 039) | 50 151 | 58 245 | 58 245 | - | 61 739 | 64 518 | 67 421 |
| VAT | | 314 012 | 371 893 | 21 601 | 187 552 | 431 837 | 431 837 | 84 022 | 457 747 | 478 345 | 499 871 |
| Other current liabilities | | - | - | - | - | - | - | - | - | - | - |
| Total current liabilities | | 2 607 041 | 2 520 763 | 1 031 679 | 1 647 579 | 2 323 298 | 2 323 298 | 147 488 | 3 286 706 | 3 083 492 | 3 283 400 |
| Non current liabilities | | | | | | | | | | | |
| Financial liabilities | 6 | 203 745 | 124 582 | 33 500 | 131 184 | 50 311 | 50 311 | - | 559 919 | 585 116 | 611 446 |
| Provision | 7 | 126 083 | 133 244 | (1 291 379) | 75 576 | 130 248 | 130 248 | - | 80 111 | 83 716 | 87 567 |
| Long term portion of trade payables | | - | - | - | - | - | - | - | 253 703 | 253 703 | 253 703 |
| Other non-current liabilities | | 484 667 | 517 190 | (215) | 648 252 | 477 915 | 477 915 | - | 583 456 | 501 186 | 415 132 |
| Total non current liabilities | | 814 494 | 775 015 | (1 258 094) | 855 013 | 658 474 | 658 474 | - | 1 477 189 | 1 423 720 | 1 367 847 |
| TOTAL LIABILITIES | | 3 421 535 | 3 295 778 | (226 415) | 2 502 592 | 2 981 772 | 2 981 772 | 147 488 | 4 763 895 | 4 507 212 | 4 651 247 |
| NET ASSETS | 10 | 7 696 218 | 7 455 232 | 1 008 914 | 9 724 420 | 10 969 397 | 10 969 397 | 214 576 | 10 002 456 | 10 561 921 | 10 694 939 |
| COMMUNITY WEALTH/EQUITY | | | | | | | | | | | |
| Accumulated surplus/(deficit) | 8 | 7 853 477 | 7 253 401 | (36 011) | 9 511 892 | 10 166 853 | 10 166 853 | (7 470) | 10 002 456 | 10 561 921 | 10 694 939 |
| Reserves and funds | 9 | 234 236 | 201 831 | 1 083 722 | 212 528 | - | - | - | - | - | - |
| Other | | - | - | - | - | - | - | - | - | - | - |
| TOTAL COMMUNITY WEALTH/EQUITY | 10 | 8 087 712 | 7 455 232 | 1 047 711 | 9 724 420 | 10 166 853 | 10 166 853 | (7 470) | 10 002 456 | 10 561 921 | 10 694 939 |

Explanatory notes to Table A6 - Budgeted Financial Position

- Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
- This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version, which presents Assets less Liabilities as “accounting” Community

- Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Table A6 is supported by an extensive table of notes (SA3 which can be found on page 102) providing a detailed analysis of the major components of a number of items, including:
 - Call investments deposits;
 - Consumer debtors;
 - Property, plant and equipment;
 - Trade and other payables;
 - Provisions non-current;
 - Changes in net assets; and
 - Reserves
 4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
 5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 16 MBRR Table A7 - Budgeted Cash Flow Statement

Kwazulu-Natal: Msunduzi (KZN225) - Table A7 Budgeted Cash Flows

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | | |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Property rates | | 1 018 655 | 78 452 | - | 1 435 366 | 1 435 366 | 1 435 366 | 8 921 | 1 533 898 | 1 604 457 | 1 676 658 |
| Service charges | | - | 1 269 871 | - | 4 467 999 | 4 277 066 | 4 277 066 | 3 323 | 4 944 820 | 5 711 398 | 5 876 739 |
| Other revenue | | (665 248) | 5 | 6 033 | 1 119 062 | 1 119 062 | 1 119 062 | 11 595 | 885 486 | 992 398 | 1 020 995 |
| Transfers and Subsidies - Operational | 1 | - | 32 670 | (17 471) | 834 106 | 844 916 | 844 916 | (19 083) | 946 343 | 1 000 218 | 1 067 329 |
| Transfers and Subsidies - Capital | 1 | - | (70 008) | (1 017) | 452 578 | 536 156 | 536 156 | 95 835 | 456 975 | 389 975 | 473 993 |
| Interest | | - | - | - | 18 132 | 18 132 | 18 132 | - | 19 135 | 20 015 | 20 916 |
| Dividends | | - | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | | |
| Suppliers and employees | | 139 464 | (1 400 003) | - | (7 289 159) | (7 126 433) | (7 126 433) | 46 456 | (7 692 706) | (8 431 372) | (9 249 009) |
| Finance charges | | - | - | - | (40 401) | (40 401) | (40 401) | - | (42 825) | (44 795) | (46 811) |
| Transfers and Subsidies | 1 | - | - | - | (51 024) | (38 488) | (38 488) | - | (69 670) | (72 875) | (76 154) |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | | 492 870 | (89 014) | (12 455) | 946 660 | 1 025 377 | 1 025 377 | 147 047 | 981 456 | 1 169 420 | 764 656 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Proceeds on disposal of PPE | | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current receivables | | (14 036) | - | 144 | - | - | - | 2 699 | - | - | - |
| Decrease (increase) in non-current investments | | - | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | | |
| Capital assets | | - | - | - | (768 501) | (821 290) | (821 290) | - | (824 011) | (507 975) | (503 993) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | | (14 036) | - | 144 | (768 501) | (821 290) | (821 290) | 2 699 | (824 011) | (507 975) | (503 993) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Short term loans | | - | - | - | - | - | - | - | - | - | - |
| Borrowing long term/refinancing | | - | - | - | 200 000 | 116 275 | 116 275 | - | 234 316 | - | - |
| Increase (decrease) in consumer deposits | | - | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | | |
| Repayment of borrowing | | - | - | - | (23 000) | (23 000) | (23 000) | - | - | - | - |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | | - | - | - | 177 000 | 93 275 | 93 275 | - | 234 316 | - | - |
| NET INCREASE/ (DECREASE) IN CASH HELD | | | | | | | | | | | |
| | 2 | 478 835 | (89 014) | (12 311) | 355 159 | 297 362 | 297 362 | 149 746 | 391 761 | 661 445 | 260 663 |
| Cash/cash equivalents at the year begin: | 2 | 26 | 391 831 | (638 207) | 247 730 | 511 402 | 511 402 | (44 647) | 733 700 | 1 213 144 | 1 203 808 |
| Cash/cash equivalents at the year end: | 2 | 478 860 | 302 817 | (650 518) | 602 889 | 808 764 | 808 764 | 105 099 | 1 125 460 | 1 874 589 | 1 464 471 |

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. It can be seen that the cash levels of the City are stable over the MTREF period.
4. The City has embarked on an extensive debt collection drive to reduce the already high debtor's book.
5. The 2024/25 MTREF has been informed by the planning principle of ensuring adequate cash reserves over the medium-term.
6. Projected cash and cash equivalents totals to R1,1 billion as at the end of the 2024/25 financial year and increases to R1,8 billion by 2025/26.

7. A collection rate of 93% was used for Property rates and 87 percent for Service charges (Inclusive of VAT for Service charges).
8. 100 percent of Operating and capital grants as per the Provincial Gazette and DoRA allocations.
9. Interest from Investments at 100 percent.
10. Payment to suppliers and employees include the following
 - 100 % of Employee related costs as per Table A4
 - 100% of Remuneration of Councillors as per Table A4
 - 100% of Bulk Purchases as per Table A4 including Vat
 - 100% of Inventory consumed as per table A4 including VAT, however fuel amounting to R40 million has been excluded from VAT.
 - 100% of Contracted Services as per Table A4 including VAT.
 - 100% of Other expenditure as per Table A4 however an amount of R18 million relating to SALGA fees has been exempt from VAT
 - The portion relating to Umngeni repayments and Eskom
 - An amount R220 million for accruals relating to 2023 that will be paid in the 2024 financial year, R235 million that will be paid in 2025 financial year.
11. Finance Charges as per Table A4.
12. Transfers and subsidies as per Table A4.
13. Capital projects as per Table A5 were allocated 100 percent including VAT, however
14. The municipality anticipate to obtain a loan from DBSA of 234.6 million.
15. Repayment of Borrowings are projected at R23 million

Table 17 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

Kwazulu-Natal: Msunduzi (KZN225) - Table A8 Cash backed reserves/accumulated surplus reconciliation

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| Cash and investments available | | | | | | | | | | | |
| Cash/cash equivalents at the year end | 1 | 478 860 | 302 817 | (650 518) | 602 889 | 808 764 | 808 764 | 60 452 | 1 125 460 | 1 874 589 | 1 464 471 |
| Other current investments > 90 days | | (135 223) | 19 006 | (2 469 556) | 1 084 | (8 089) | (8 089) | (120 364) | (391 761) | (661 445) | (260 663) |
| Non current assets - Investments | 1 | - | - | - | - | - | - | - | - | - | - |
| Cash and investments available: | | 343 638 | 321 823 | (3 120 074) | 603 974 | 800 675 | 800 675 | (59 912) | 733 700 | 1 213 144 | 1 203 808 |
| Application of cash and investments | | | | | | | | | | | |
| Unspent conditional transfers | | 171 464 | 129 006 | 653 483 | - | - | - | 102 519 | - | - | - |
| Unspent borrowing | | - | - | - | - | - | - | - | - | - | - |
| Statutory requirements | 2 | 200 895 | 178 630 | 20 609 | 187 552 | 185 013 | 185 013 | 6 100 | 457 747 | 478 345 | 499 871 |
| Other working capital requirements | 3 | 1 682 000 | 1 307 008 | 285 727 | (809 771) | (1 716 097) | (1 716 097) | (34 617) | (817 693) | (1 207 460) | (878 149) |
| Other provisions | | 49 325 | 49 118 | (241 039) | 50 151 | 58 245 | 58 245 | - | 61 739 | 64 518 | 67 421 |
| Long term investments committed | 4 | - | - | - | - | - | - | - | - | - | - |
| Reserves to be backed by cash/investments | 5 | 139 098 | 106 480 | 1 081 855 | - | - | - | - | - | - | - |
| Total Application of cash and investments: | | 2 242 783 | 1 770 242 | 1 800 635 | (572 068) | (1 472 840) | (1 472 840) | 74 002 | (298 207) | (664 596) | (310 857) |
| Surplus(shortfall) - Excl Non-Current Creditors Trf to Debt Re | | (1 899 146) | (1 448 419) | (4 920 709) | 1 176 042 | 2 273 514 | 2 273 514 | (133 914) | 1 031 906 | 1 877 741 | 1 514 664 |
| Creditors transferred to Debt Relief - Non-Current portion | | - | - | - | - | - | - | - | - | - | - |
| Surplus(shortfall) -Incl Non-Current Creditors Trf to Debt Re | | (1 899 146) | (1 448 419) | (4 920 709) | 1 176 042 | 2 273 514 | 2 273 514 | (133 914) | 1 031 906 | 1 877 741 | 1 514 664 |

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence, the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year-end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would be either a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is 88[assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. From the table it can be seen that for the MTREF period 2024/25 to 2026/27 the budgeted surplus gradually increases. Adequate control and management of budget implementation shall ensure that projections are realised come the end of the budget year.
6. Considering the requirements of section 18 of the MFMA, it can be concluded that the adopted 2024/25 MTREF is sufficiently funded.

7. As part of the budgeting and planning guidelines that informed the compilation of the 2024/25 MTREF the end objective of the medium-term framework was to ensure the budget is funded aligned to section 18 of the MFMA.
8. As can be seen the budget has been modelled to retain a surplus throughout the MTREF period.

Table 18 MBRR Table A9 - Asset Management

| Kwazulu-Natal: Msunduzi (KZN225) - Table A9 Asset Management | | | | | | | | | | |
|--|-----|-----------------|-----------------|------------------|----------------------|-----------------|--------------------|---|---------------------|---------------------|
| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
| | N | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | |
| CAPITAL EXPENDITURE | | | | | | | | | | |
| Total New Assets | 1 | 2 561 883 | 2 757 024 | 13 622 396 | 497 510 | 540 440 | 540 440 | 690 397 | 392 181 | 482 095 |
| Roads Infrastructure | | | | 317 | | 27 856 | 27 856 | 55 370 | 75 300 | 128 207 |
| Storm water Infrastructure | | | | 26 813 | | | | | | |
| Electrical Infrastructure | | | | 995 099 | 147 900 | 114 475 | 114 475 | 215 854 | 23 577 | 27 697 |
| Water Supply Infrastructure | | 120 933 | 120 933 | 4 774 148 | 29 860 | 38 511 | 38 511 | 63 805 | 71 593 | 100 202 |
| Sanitation Infrastructure | | | | 924 805 | 65 478 | 72 177 | 72 177 | 97 047 | 121 815 | 114 007 |
| Solid Waste Infrastructure | | | | 65 066 | | | | | | |
| Rail Infrastructure | | | | 246 824 | | | | | | |
| Coastal Infrastructure | | | | | | | | | | 10 000 |
| Information and Communication Infrastructure | | | | | | | | | | |
| Infrastructure | | 120 933 | 120 933 | 7 033 072 | 243 238 | 253 018 | 253 018 | 432 075 | 292 285 | 380 114 |
| Community Facilities | | | | 481 887 | 23 827 | 34 872 | 34 872 | 24 280 | 23 420 | 25 542 |
| Sport and Recreation Facilities | | | | | | 8 000 | 8 000 | 6 953 | 7 308 | 7 971 |
| Community Assets | | - | - | 481 887 | 23 827 | 42 872 | 42 872 | 31 233 | 30 729 | 33 513 |
| Heritage Assets | | | | 2 610 145 | 120 | 104 | 104 | | | |
| Revenue Generating | | 877 142 | | 48 331 | | | | | | |
| Non-revenue Generating | | | | | | | | | | |
| Investment properties | | 877 142 | - | 48 331 | - | - | - | - | - | - |
| Operational Buildings | | | | 1 394 615 | | | | | | |
| Housing | | | | | 144 045 | 141 582 | 141 582 | 128 524 | 978 | 1 067 |
| Other Assets | | - | - | 1 394 615 | 144 045 | 141 582 | 141 582 | 128 524 | 978 | 1 067 |
| Biological or Cultivated Assets | | 327 643 | 327 643 | 77 590 | | | | | | |
| Servitudes | | | | | | | | | | |
| Licences and Rights | | | | 15 760 | 30 000 | 30 300 | 30 300 | 26 100 | 26 125 | 26 678 |
| Intangible Assets | | - | - | 15 760 | 30 000 | 30 300 | 30 300 | 26 100 | 26 125 | 26 678 |
| Computer Equipment | | 108 165 | 201 687 | 977 640 | 11 500 | 6 477 | 6 477 | 5 500 | 12 616 | 711 |
| Furniture and Office Equipment | | | | 425 | 5 110 | 5 622 | 5 622 | 5 205 | 7 189 | 19 866 |
| Machinery and Equipment | | 857 717 | 1 843 951 | 171 387 | 29 820 | 35 062 | 35 062 | 42 960 | 7 460 | 5 115 |
| Transport Assets | | 270 283 | 262 811 | 42 342 | 9 850 | 25 403 | 25 403 | 18 800 | 14 800 | 15 033 |
| Land | | | | | | | | | | |
| Zoo's, Marine and Non-biological Animals | | | | 769 201 | | | | | | |
| Mature | | | | | | | | | | |
| Immature | | | | | | | | | | |
| Living Resources | | - | - | - | - | - | - | - | - | - |

| Kwazulu-Natal: Msunduzi (KZN225) - Table A9 Asset Management | | | | | | | | | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|---------------------|
| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
| | N | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | |
| Total Renewal of Existing Assets | 2 | 1 772 397 | 510 496 | - | 72 356 | 28 469 | 28 469 | 36 964 | 38 358 | 15 953 |
| Roads Infrastructure | | | | | 22 750 | 10 809 | 10 809 | 21 014 | 23 094 | 968 |
| Storm water Infrastructure | | | | | | | | | | |
| Electrical Infrastructure | | 193 250 | 166 565 | | | | | | | |
| Water Supply Infrastructure | | | | | 8 600 | | | | | |
| Sanitation Infrastructure | | | | | 15 000 | | | | | |
| Solid Waste Infrastructure | | | | | | | | | | |
| Rail Infrastructure | | | | | | | | 500 | 550 | 605 |
| Coastal Infrastructure | | | | | 18 006 | | | | | |
| Information and Communication Infrastructure | | | | | | | | | | |
| Infrastructure | | 193 250 | 166 565 | - | 64 356 | 10 809 | 10 809 | 21 514 | 23 644 | 1 573 |
| Community Facilities | | | | | 8 000 | | | 2 500 | 2 000 | 2 000 |
| Sport and Recreation Facilities | | 343 512 | 343 932 | | | | | | | |
| Community Assets | | 343 512 | 343 932 | - | 8 000 | - | - | 2 500 | 2 000 | 2 000 |
| Heritage Assets | | 1 235 635 | | | | | | | | |
| Revenue Generating | | | | | | | | | | |
| Non-revenue Generating | | | | | | | | | | |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Operational Buildings | | | | | | 660 | 660 | | | |
| Housing | | | | | | | | | | |
| Other Assets | | - | - | - | - | 660 | 660 | - | - | - |
| Biological or Cultivated Assets | | | | | | | | | | |
| Servitudes | | | | | | | | | | |
| Licences and Rights | | | | | | | | | | |
| Intangible Assets | | - | - | - | - | - | - | - | - | - |
| Computer Equipment | | | | | | 17 000 | 17 000 | 12 950 | 12 714 | 12 380 |
| Furniture and Office Equipment | | | | | | | | | | |
| Machinery and Equipment | | | | | | | | | | |
| Transport Assets | | | | | | | | | | |
| Land | | | | | | | | | | |
| Zoo's, Marine and Non-biological Animals | | | | | | | | | | |
| Mature | | | | | | | | | | |
| Immature | | | | | | | | | | |
| Living Resources | | - | - | - | - | - | - | - | - | - |
| Total Upgrading of Existing Assets | 6 | 3 803 957 | 1 409 085 | (481 887) | 198 895 | 233 634 | 233 634 | 96 650 | 79 436 | 95 944 |
| Roads Infrastructure | | 2 901 340 | 952 629 | | 40 650 | 139 692 | 139 692 | 52 080 | 59 178 | 35 175 |
| Storm water Infrastructure | | | | | | | | | | |
| Electrical Infrastructure | | | | | | | | 3 000 | | |
| Water Supply Infrastructure | | 248 054 | 248 054 | (481 887) | 104 065 | 61 980 | 61 980 | 31 570 | 6 768 | 9 755 |
| Sanitation Infrastructure | | | | | 40 300 | | | | | |
| Solid Waste Infrastructure | | | | | 3 000 | 25 000 | 25 000 | 10 000 | 10 490 | 11 015 |
| Rail Infrastructure | | | | | | | | | | |
| Coastal Infrastructure | | | | | | | | | | |
| Information and Communication Infrastructure | | | | | | | | | | |
| Infrastructure | | 3 149 394 | 1 200 683 | (481 887) | 188 015 | 226 671 | 226 671 | 96 650 | 76 436 | 55 944 |
| Community Facilities | | | | | 880 | | | | 3 000 | 8 000 |
| Sport and Recreation Facilities | | | | | | | | | | |
| Community Assets | | - | - | - | 880 | - | - | - | 3 000 | 8 000 |
| Heritage Assets | | | | | | 6 825 | 6 825 | | | |
| Revenue Generating | | | | | | | | | | |
| Non-revenue Generating | | | | | | | | | | |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Operational Buildings | | 461 881 | | | 10 000 | | | | | 32 000 |
| Housing | | | | | | | | | | |
| Other Assets | | 461 881 | - | - | 10 000 | - | - | - | - | 32 000 |
| Biological or Cultivated Assets | | | | | | | | | | |
| Servitudes | | | | | | | | | | |
| Licences and Rights | | | | | | | | | | |
| Intangible Assets | | - | - | - | - | - | - | - | - | - |
| Computer Equipment | | | | | | | | | | |
| Furniture and Office Equipment | | 192 683 | 208 402 | | | | | | | |
| Machinery and Equipment | | | | | | 138 | 138 | | | |
| Transport Assets | | | | | | | | | | |
| Land | | | | | | | | | | |
| Zoo's, Marine and Non-biological Animals | | | | | | | | | | |
| Mature | | | | | | | | | | |
| Immature | | | | | | | | | | |
| Living Resources | | - | - | - | - | - | - | - | - | - |

| Kwazulu-Natal: Msunduzi (KZN225) - Table A9 Asset Management | | | | | | | | | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|---------------------|
| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | N | | | | | | | | | |
| Total Capital Expenditure | 4 | 8 138 236 | 4 676 606 | 13 140 509 | 768 760 | 802 544 | 802 544 | 824 011 | 509 975 | 593 993 |
| Roads Infrastructure | | 2 901 340 | 952 629 | 317 | 63 400 | 178 357 | 178 357 | 128 464 | 157 572 | 164 350 |
| Storm water Infrastructure | | | | 26 813 | | | | | | |
| Electrical Infrastructure | | 193 250 | 166 565 | 995 099 | 147 900 | 114 475 | 114 475 | 218 854 | 23 577 | 27 697 |
| Water Supply Infrastructure | | 368 987 | 368 987 | 4 292 260 | 142 525 | 100 490 | 100 490 | 95 375 | 78 361 | 109 957 |
| Sanitation Infrastructure | | | | 924 805 | 120 778 | 72 177 | 72 177 | 97 047 | 121 815 | 114 007 |
| Solid Waste Infrastructure | | | | 65 066 | 3 000 | 25 000 | 25 000 | 10 000 | 10 490 | 11 015 |
| Rail Infrastructure | | | | 246 824 | | | | 500 | 550 | 605 |
| Coastal Infrastructure | | | | | 18 006 | | | | | 10 000 |
| Information and Communication Infrastructure | | | | | | | | | | |
| Infrastructure | | 3 463 577 | 1 488 180 | 6 551 185 | 495 608 | 490 499 | 490 499 | 550 240 | 392 365 | 437 631 |
| Community Facilities | | | | 481 887 | 32 707 | 34 872 | 34 872 | 26 780 | 28 420 | 35 542 |
| Sport and Recreation Facilities | | 343 512 | 343 932 | | | 8 000 | 8 000 | 6 953 | 7 308 | 7 971 |
| Community Assets | | 343 512 | 343 932 | 481 887 | 32 707 | 42 872 | 42 872 | 33 733 | 35 729 | 43 513 |
| Heritage Assets | | 1 235 635 | | 2 610 145 | 120 | 6 929 | 6 929 | | | |
| Revenue Generating | | 877 142 | | 48 331 | | | | | | |
| Non-revenue Generating | | | | | | | | | | |
| Investment properties | | 877 142 | - | 48 331 | - | - | - | - | - | - |
| Operational Buildings | | 461 881 | | 1 394 615 | 10 000 | 660 | 660 | | | 32 000 |
| Housing | | | | | 144 045 | 141 582 | 141 582 | 128 524 | 978 | 1 067 |
| Other Assets | | 461 881 | - | 1 394 615 | 154 045 | 142 242 | 142 242 | 128 524 | 978 | 33 067 |
| Biological or Cultivated Assets | | 327 643 | 327 643 | 77 590 | | | | | | |
| Servitudes | | | | | | | | | | |
| Licences and Rights | | | | 15 760 | 30 000 | 30 300 | 30 300 | 26 100 | 26 125 | 26 678 |
| Intangible Assets | | - | - | 15 760 | 30 000 | 30 300 | 30 300 | 26 100 | 26 125 | 26 678 |
| Computer Equipment | | 108 165 | 201 687 | 977 640 | 11 500 | 23 477 | 23 477 | 18 450 | 25 330 | 13 091 |
| Furniture and Office Equipment | | 192 683 | 208 402 | 425 | 5 110 | 5 622 | 5 622 | 5 205 | 7 189 | 19 866 |
| Machinery and Equipment | | 857 717 | 1 843 951 | 171 387 | 29 820 | 35 200 | 35 200 | 42 960 | 7 460 | 5 115 |
| Transport Assets | | 270 283 | 262 811 | 42 342 | 9 850 | 25 403 | 25 403 | 18 800 | 14 800 | 15 033 |
| Land | | | | | | | | | | |
| Zoo's, Marine and Non-biological Animals | | | | 769 201 | | | | | | |
| Mature | | | | | | | | | | |
| Immature | | | | | | | | | | |
| Living Resources | | - | - | - | - | - | - | - | - | - |
| TOTAL CAPITAL EXPENDITURE - Asset Class | | 8 138 236 | 4 676 606 | 13 140 509 | 768 760 | 802 544 | 802 544 | 824 011 | 509 975 | 593 993 |

| Kwazulu-Natal: Msunduzi (KZN225) - Table A9 Asset Management | | | | | | | | | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|---------------------|
| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
| | N | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | |
| ASSET REGISTER SUMMARY - PPE (WDV) | 5 | 6 803 471 | 6 505 384 | 6 638 757 | 8 609 523 | 7 218 155 | 7 218 155 | 9 382 743 | 9 312 330 | 9 329 439 |
| Roads Infrastructure | | 1 478 356 | 578 121 | (1 705 561) | | 1 749 611 | 1 749 611 | | | |
| Storm water Infrastructure | | 505 366 | 527 633 | (327 176) | | 594 163 | 594 163 | | | |
| Electrical Infrastructure | | 1 186 600 | 359 518 | 574 670 | 7 185 148 | 1 056 298 | 1 056 298 | 7 968 088 | 7 874 603 | 7 874 603 |
| Water Supply Infrastructure | | 576 147 | 575 493 | 4 119 377 | | 500 351 | 500 351 | | | |
| Sanitation Infrastructure | | 401 509 | 800 475 | 652 649 | | 462 955 | 462 955 | | | |
| Solid Waste Infrastructure | | 24 133 | 127 878 | 29 056 | | 28 916 | 28 916 | | | |
| Rail Infrastructure | | 899 | 783 | 244 044 | | 669 | 669 | | | |
| Coastal Infrastructure | | | | | | | | | | |
| Information and Communication Infrastructure | | | | | | | | | | |
| Infrastructure | | 4 173 009 | 2 969 901 | 3 587 060 | 7 185 148 | 4 392 963 | 4 392 963 | 7 968 088 | 7 874 603 | 7 874 603 |
| Community Assets | | 278 985 | 1 400 100 | 121 677 | | 307 151 | 307 151 | | | |
| Heritage Assets | | 272 919 | 273 802 | 1 160 743 | 287 701 | 274 783 | 274 783 | 291 270 | 304 377 | 318 074 |
| Investment properties | | 877 142 | 925 219 | 43 956 | 974 256 | 924 805 | 924 805 | 974 256 | 974 256 | 974 256 |
| Other Assets | | 275 767 | (207 441) | 150 589 | | 250 980 | 250 980 | | | |
| Biological or Cultivated Assets | | 97 044 | 80 200 | 846 379 | 84 451 | 76 376 | 76 376 | 80 958 | 84 602 | 88 409 |
| Intangible Assets | | 24 464 | 20 954 | (81 191) | 20 954 | 24 213 | 24 213 | 25 766 | 26 821 | 28 028 |
| Computer Equipment | | (77 517) | 25 906 | 888 158 | 11 500 | 46 471 | 46 471 | 13 240 | 18 573 | 6 056 |
| Furniture and Office Equipment | | 10 411 | 11 932 | (30 654) | 5 110 | 18 425 | 18 425 | 5 405 | 7 389 | 20 066 |
| Machinery and Equipment | | 65 451 | 69 982 | 69 208 | 29 820 | 85 601 | 85 601 | 4 960 | 6 910 | 4 915 |
| Transport Assets | | 92 620 | 221 651 | (121 542) | 9 850 | 103 959 | 103 959 | 18 800 | 14 800 | 15 033 |
| Land | | 713 177 | 713 177 | 4 375 | | 712 427 | 712 427 | | | |
| Zoo's, Marine and Non-biological Animals | | | | | | | | | | |
| Living Resources | | | | | 733 | | | | | |
| TOTAL ASSET REGISTER SUMMARY - PPE (WDV) | | 6 803 471 | 6 505 384 | 6 638 757 | 8 609 523 | 7 218 155 | 7 218 155 | 9 382 743 | 9 312 330 | 9 329 439 |
| EXPENDITURE OTHER ITEMS | | | | | | | | | | |
| Depreciation | 7 | 372 532 | 360 293 | 337 452 | 461 616 | 461 616 | 461 616 | 362 179 | 349 782 | 345 694 |
| Repairs and Maintenance by Asset Class | 3 | 322 911 | 249 241 | 179 640 | 573 286 | 517 794 | 517 794 | 624 360 | 641 975 | 678 131 |
| Roads Infrastructure | | 51 717 | 121 855 | 1 380 | 152 949 | 133 535 | 133 535 | 155 467 | 170 569 | 182 155 |
| Storm water Infrastructure | | | | | | | | | | |
| Electrical Infrastructure | | 19 437 | 25 471 | | 4 340 | 32 032 | 32 032 | 27 650 | 32 054 | 35 419 |
| Water Supply Infrastructure | | | | | 20 768 | 14 697 | 14 697 | 25 675 | 23 513 | 24 864 |
| Sanitation Infrastructure | | 181 752 | | | 287 026 | 266 157 | 266 157 | 311 176 | 325 879 | 342 831 |
| Solid Waste Infrastructure | | | | | 681 | 524 | 524 | 255 | 312 | 328 |
| Rail Infrastructure | | | | | | | | | | |
| Coastal Infrastructure | | | | | 3 375 | | | | | |
| Information and Communication Infrastructure | | | | | | | | | | |
| Infrastructure | | 252 906 | 147 327 | 1 380 | 469 140 | 446 945 | 446 945 | 520 223 | 552 326 | 585 597 |
| Community Facilities | | 25 107 | | | 13 896 | 11 198 | 11 198 | 29 292 | 30 172 | 30 450 |
| Sport and Recreation Facilities | | | 35 822 | 47 315 | 2 053 | 1 111 | 1 111 | 1 258 | 1 539 | 1 616 |
| Community Assets | | 25 107 | 35 822 | 47 315 | 15 949 | 12 309 | 12 309 | 30 550 | 31 711 | 32 066 |
| Heritage Assets | | | | | | | | | | |
| Revenue Generating | | | | | | | | | | |
| Non-revenue Generating | | | | | | | | | | |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Operational Buildings | | 14 462 | 16 718 | 83 822 | 45 016 | 14 837 | 14 837 | 33 773 | 19 412 | 20 755 |
| Housing | | | | | | 10 786 | 10 786 | 4 036 | | |
| Other Assets | | 14 462 | 16 718 | 83 822 | 45 016 | 25 623 | 25 623 | 37 809 | 19 412 | 20 755 |
| Biological or Cultivated Assets | | | | | | | | | | |
| Servitudes | | | | | | | | | | |
| Licences and Rights | | | | | 144 | 6 | 6 | | | |
| Intangible Assets | | - | - | - | 144 | 6 | 6 | - | - | - |
| Computer Equipment | | | | | | | | | | |
| Furniture and Office Equipment | | | | | | | | | | |
| Machinery and Equipment | | 14 661 | 33 361 | 28 533 | 16 501 | 11 607 | 11 607 | 14 367 | 16 103 | 16 607 |
| Transport Assets | | 15 775 | 16 014 | 18 589 | 26 536 | 21 303 | 21 303 | 21 411 | 22 423 | 23 106 |
| Land | | | | | | | | | | |
| Zoo's, Marine and Non-biological Animals | | | | | | | | | | |
| Mature | | | | | | | | | | |
| Immature | | | | | | | | | | |
| Living Resources | | - | - | - | - | - | - | - | - | - |
| TOTAL EXPENDITURE OTHER ITEMS | | 695 443 | 609 534 | 517 092 | 1 034 902 | 979 410 | 979 410 | 986 539 | 991 758 | 1 023 825 |
| Renewal and upgrading of Existing Assets as % of total capex | | 68,5% | 41,0% | -3,7% | 35,3% | 32,7% | 32,7% | 16,2% | 23,1% | 18,8% |
| Renewal and upgrading of Existing Assets as % of deprecn | | 1496,9% | 532,8% | -142,8% | 58,8% | 56,8% | 56,8% | 36,9% | 33,7% | 32,4% |
| R&M as a % of PPE & Investment Property | | 5,0% | 4,1% | 3,8% | 7,0% | 7,6% | 7,6% | 6,9% | 7,2% | 7,6% |
| Renewal and upgrading and R&M as a % of PPE and Investment Pr | | 92,0% | 35,4% | -6,4% | 10,3% | 11,4% | 11,4% | 8,4% | 8,5% | 8,9% |

Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The City has allocated 40.9% of the total capital budget to the renewal and upgrading of existing assets however budget for repairs and maintenance has gone down which can be attributed to fiscal constraints. Repairs and Maintenance alone as a percentage of PPE has amounts to 6.9 % in 2023/24. The primary target is to increase this provision in order to be in line with stated requirements.

Table 19 MBRR Table A10 - Basic Service Delivery Measurement

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|-----|----------------|----------------|----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Outcome | Outcome | Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Household service targets | 1 | | | | | | | | | |
| Water: | | | | | | | | | | |
| Piped water inside dwelling | | 81 977 | 81 977 | 81 977 | 85 289 | 85 289 | 85 289 | 90 406 | 94 475 | 98 726 |
| Piped water inside yard (but not in dwelling) | | 63 907 | 63 907 | 63 907 | 66 489 | 66 489 | 66 489 | 70 478 | 73 650 | 76 964 |
| Using public tap (at least min.service level) | 2 | 6 663 | 6 663 | 6 663 | 6 932 | 6 932 | 6 932 | 7 348 | 7 679 | 8 024 |
| Other water supply (at least min.service level) | 4 | — | — | — | — | — | — | — | — | — |
| <i>Minimum Service Level and Above sub-total</i> | | 152 547 | 152 547 | 152 547 | 158 710 | 158 710 | 158 710 | 168 233 | 175 803 | 183 714 |
| Using public tap (< min.service level) | 3 | 6 396 | 6 396 | 6 396 | 6 654 | 6 654 | 6 654 | 7 053 | 7 371 | 7 702 |
| Other water supply (< min.service level) | 4 | — | — | — | — | — | — | — | — | — |
| No water supply | | — | — | — | — | — | — | — | — | — |
| <i>Below Minimum Service Level sub-total</i> | | 6 396 | 6 396 | 6 396 | 6 654 | 6 654 | 6 654 | 7 053 | 7 371 | 7 702 |
| Total number of households | 5 | 158 943 | 158 943 | 158 943 | 165 364 | 165 364 | 165 364 | 175 286 | 183 174 | 191 417 |
| Sanitation/sewerage: | | | | | | | | | | |
| Flush toilet (connected to sewerage) | | 82 970 | 82 970 | 82 970 | 86 322 | 86 322 | 86 322 | 91 501 | 95 619 | 99 922 |
| Flush toilet (with septic tank) | | 3 160 | 3 160 | 3 160 | 3 288 | 3 288 | 3 288 | 3 485 | 3 642 | 3 806 |
| Chemical toilet | | 96 | 96 | 96 | 100 | 100 | 100 | 106 | 111 | 116 |
| Pit toilet (ventilated) | | 6 240 | 6 240 | 6 240 | 6 492 | 6 492 | 6 492 | 6 882 | 7 191 | 7 515 |
| Other toilet provisions (> min.service level) | | — | — | — | — | — | — | — | — | — |
| <i>Minimum Service Level and Above sub-total</i> | | 92 466 | 92 466 | 92 466 | 96 202 | 96 202 | 96 202 | 101 974 | 106 563 | 111 358 |
| Bucket toilet | | — | — | — | — | — | — | — | — | — |
| Other toilet provisions (< min.service level) | | — | — | — | — | — | — | — | — | — |
| No toilet provisions | | 71 527 | 71 527 | 71 527 | 74 417 | 74 417 | 74 417 | 78 882 | 82 432 | 86 141 |
| <i>Below Minimum Service Level sub-total</i> | | 71 527 | 71 527 | 71 527 | 74 417 | 74 417 | 74 417 | 78 882 | 82 432 | 86 141 |
| Total number of households | 5 | 163 993 | 163 993 | 163 993 | 170 619 | 170 619 | 170 619 | 180 856 | 188 995 | 197 499 |
| Energy: | | | | | | | | | | |
| Electricity (at least min.service level) | | 135 271 | 135 271 | 135 271 | 140 682 | 140 682 | 140 682 | 149 123 | 155 833 | 162 846 |
| Electricity - prepaid (min.service level) | | 27 347 | 27 347 | 27 347 | 28 441 | 28 441 | 28 441 | 30 147 | 31 504 | 32 922 |
| <i>Minimum Service Level and Above sub-total</i> | | 162 618 | 162 618 | 162 618 | 169 123 | 169 123 | 169 123 | 179 270 | 187 338 | 195 768 |
| Electricity (< min.service level) | | — | — | — | — | — | — | — | — | — |
| Electricity - prepaid (< min. service level) | | — | — | — | — | — | — | — | — | — |
| Other energy sources | | 8 000 | 8 000 | 8 000 | 8 320 | 8 320 | 8 320 | 8 819 | 9 216 | 9 631 |
| <i>Below Minimum Service Level sub-total</i> | | 8 000 | 8 000 | 8 000 | 8 320 | 8 320 | 8 320 | 8 819 | 9 216 | 9 631 |
| Total number of households | 5 | 170 618 | 170 618 | 170 618 | 177 443 | 177 443 | 177 443 | 188 090 | 196 554 | 205 399 |
| Refuse: | | | | | | | | | | |
| Removed at least once a week | | 129 848 | 129 848 | 129 848 | 135 042 | 135 042 | 135 042 | 143 145 | 149 586 | 156 317 |
| <i>Minimum Service Level and Above sub-total</i> | | 129 848 | 129 848 | 129 848 | 135 042 | 135 042 | 135 042 | 143 145 | 149 586 | 156 317 |
| Removed less frequently than once a week | | 40 770 | 40 770 | 40 770 | 42 401 | 42 401 | 42 401 | 44 945 | 46 968 | 49 081 |
| Using communal refuse dump | | — | — | — | — | — | — | — | — | — |
| Using own refuse dump | | — | — | — | — | — | — | — | — | — |
| Other rubbish disposal | | — | — | — | — | — | — | — | — | — |
| No rubbish disposal | | — | — | — | — | — | — | — | — | — |
| <i>Below Minimum Service Level sub-total</i> | | 40 770 | 40 770 | 40 770 | 42 401 | 42 401 | 42 401 | 44 945 | 46 968 | 49 081 |
| Total number of households | 5 | 170 618 | 170 618 | 170 618 | 177 443 | 177 443 | 177 443 | 188 090 | 196 554 | 205 399 |
| Households receiving Free Basic Service | 7 | | | | | | | | | |
| Water (6 kilolitres per household per month) | | — | — | — | — | — | — | — | — | — |
| Sanitation (free minimum level service) | | — | — | — | — | — | — | — | — | — |
| Electricity/other energy (50kwh per household per month) | | — | — | — | — | — | — | — | — | — |
| Refuse (removed at least once a week) | | — | — | — | — | — | — | — | — | — |
| <i>Informal Settlements</i> | | — | — | — | — | — | — | — | — | — |
| Cost of Free Basic Services provided - Formal Settlements (R'000) | | | | | | | | | | |
| Water (6 kilolitres per indigent household per month) | | — | — | — | — | — | — | — | — | — |
| Sanitation (free sanitation service to indigent households) | | — | — | — | — | — | — | — | — | — |
| Electricity/other energy (50kwh per indigent household per month) | | — | — | — | — | — | — | — | — | — |
| Refuse (removed once a week for indigent households) | | — | — | — | — | — | — | — | — | — |
| Cost of Free Basic Services provided - Informal Formal Settlements (R'000) | | — | — | — | — | — | — | — | — | — |
| Total cost of FBS provided | 8 | — | — | — | — | — | — | — | — | — |
| Highest level of free service provided per household | | | | | | | | | | |
| Property rates (R value threshold) | | 78 039 000 | 85 798 824 | 93 094 880 | 222 592 035 | 222 592 035 | 222 592 035 | 235 947 557 | 246 565 197 | 257 660 631 |
| Water (kilolitres per household per month) | | — | 3 050 862 | 4 486 475 | 16 760 852 | 16 760 852 | 16 760 852 | 17 766 503 | 18 565 996 | 19 401 466 |
| Sanitation (kilolitres per household per month) | | — | — | — | 4 671 015 | 4 671 015 | 4 671 015 | 4 951 276 | 5 174 083 | 5 406 917 |
| Sanitation (Rand per household per month) | | — | 12 433 216 | 15 182 098 | 7 899 124 | 7 899 124 | 7 899 124 | 8 373 071 | 8 749 860 | 9 143 603 |
| Electricity (kwh per household per month) | | — | — | — | — | — | — | — | — | — |
| Refuse (average litres per week) | | — | 41 399 | 1 935 189 | — | — | — | — | — | — |
| Revenue cost of subsidised services provided (R'000) | 9 | | | | | | | | | |
| Property rates (tariff adjustment) (impermissible values per section 17 of MPRA) | | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |
| Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA) | | 42 382 | — | — | 116 757 | 116 757 | 116 757 | 120 844 | 126 402 | 132 091 |
| Water (in excess of 6 kilolitres per indigent household per month) | | 4 644 | — | — | 222 592 | 222 592 | 222 592 | 249 303 | 260 771 | 272 506 |
| Sanitation (in excess of free sanitation service to indigent households) | | 18 430 | — | — | 16 761 | 16 761 | 16 761 | — | — | — |
| Electricity/other energy (in excess of 50 kwh per indigent household per month) | | 170 | — | — | 4 671 | — | — | 5 465 | 5 716 | 6 803 |
| Refuse (in excess of one removal a week for indigent households) | | 14 | — | — | 7 899 | 7 899 | 7 899 | — | — | — |
| Municipal Housing - rental rebates | | — | — | — | — | — | — | — | — | — |
| Housing - top structure subsidies | | — | — | — | — | — | — | — | — | — |
| Other | 6 | — | — | — | — | — | — | — | — | — |
| Total revenue cost of subsidised services provided | | 65 740 | 100 | 100 | 368 780 | 364 109 | 364 109 | 375 712 | 392 990 | 411 499 |

Explanatory notes to Table A10 - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.
2. The City continues to make steady progress with the eradication of backlogs:
 - a) Water services – backlog reduction households as from 2024/25 to 2026/27. These households are largely found in reception areas and will need to be moved to formal areas so that they can receive services.
 - b) Sanitation services – backlog will be reduced by over 2000 households over the MTREF. The number of households with no toilet provision projects a decline as from 2012/13 up to 2020/21.
 - a. Sanitation services – backlog will be reduced by over 2000 households over the MTREF. The number of households with no toilet provision projects a decline as from 2012/13 up to 2026/27.
 - b. Electricity services – backlog reduction of households without the supply. As indicated elsewhere, the emphasis in the electricity sector is on addressing urgent network upgrades. Once the most pressing network issues have been addressed, the electrification programme will be prioritised
 - c. Refuse services – backlog projects a downward trend of households without a service as from 2012/13 up to 2026/27.

Consolidated Budget Tables

| Description | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|--------------------|--------------------|------------------|----------------------|------------------|--------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousands | | | | | | | | | | |
| Financial Performance | | | | | | | | | | |
| Property rates | 1 232 330 | 1 211 349 | 1 370 173 | 1 526 985 | 1 526 985 | 1 526 985 | – | 1 649 353 | 1 725 223 | 1 802 858 |
| Service charges | 3 206 752 | 3 619 670 | 3 870 497 | 5 135 631 | 4 916 168 | 4 916 168 | – | 5 683 701 | 6 564 825 | 7 601 946 |
| Investment revenue | 8 456 | 10 535 | – | 18 052 | 18 052 | 18 052 | – | 290 244 | 303 595 | 317 257 |
| Transfer and subsidies - Operational | 757 426 | 681 738 | 801 751 | 838 135 | 846 016 | 846 016 | – | 956 880 | 1 000 218 | 1 067 329 |
| Other own revenue | 335 392 | 330 422 | 445 034 | 601 923 | 601 923 | 601 923 | – | 394 263 | 412 399 | 430 822 |
| Total Revenue (excluding capital transfers and contributions) | 5 540 356 | 5 853 713 | 6 487 456 | 8 120 726 | 7 909 143 | 7 909 143 | – | 8 974 440 | 10 006 259 | 11 220 212 |
| Employee costs | 1 418 426 | 1 494 487 | 1 563 268 | 1 781 211 | 1 704 865 | 1 704 865 | – | 1 847 016 | 1 932 272 | 2 020 336 |
| Remuneration of councillors | 51 641 | 49 529 | 51 818 | 62 700 | 62 700 | 62 700 | – | 66 462 | 69 519 | 72 648 |
| Depreciation and amortisation | 372 532 | 366 625 | 337 452 | 460 782 | 461 616 | 461 616 | – | 362 179 | 349 782 | 345 694 |
| Interest | 35 856 | 143 222 | 143 222 | 40 401 | 40 401 | 40 401 | – | 42 825 | 44 795 | 46 811 |
| Inventory consumed and bulk purchases | 3 464 889 | 3 034 515 | 3 089 737 | 3 484 629 | 3 592 156 | 3 592 156 | – | 4 138 528 | 4 672 422 | 5 307 329 |
| Transfers and subsidies | 16 870 | 32 413 | 29 562 | 51 024 | 44 584 | 44 584 | – | 69 670 | 72 875 | 76 154 |
| Other expenditure | 1 371 115 | 1 957 306 | 1 071 036 | 1 809 593 | 1 657 981 | 1 135 683 | – | 1 876 700 | 2 022 414 | 2 143 983 |
| Total Expenditure | 6 731 329 | 7 078 097 | 6 286 095 | 7 690 339 | 7 564 303 | 7 042 005 | – | 8 403 380 | 9 164 080 | 10 012 860 |
| Surplus/(Deficit) | (1 190 974) | (1 224 384) | 201 361 | 430 387 | 344 840 | 867 138 | – | 571 060 | 842 180 | 1 207 352 |
| Transfers and subsidies - capital (monetary allocations) | 498 603 | 374 230 | 324 319 | 448 700 | 536 156 | 536 156 | – | 446 438 | 389 975 | 473 993 |
| Transfers and subsidies - capital (in-kind) | – | – | – | – | – | – | – | – | – | – |
| Surplus/(Deficit) after capital transfers & contributions | (692 370) | (850 154) | 525 680 | 879 087 | 880 996 | 1 403 295 | – | 1 017 498 | 1 232 155 | 1 681 344 |
| Share of Surplus/Deficit attributable to Associate | – | – | – | – | – | – | – | – | – | – |
| Surplus/(Deficit) for the year | (692 370) | (850 154) | 525 680 | 879 087 | 880 996 | 1 403 295 | – | 1 017 498 | 1 232 155 | 1 681 344 |
| Capital expenditure & funds sources | | | | | | | | | | |
| Capital expenditure | 685 931 | 521 827 | 547 790 | 768 760 | 802 544 | 802 544 | – | 824 011 | 510 807 | 594 858 |
| Transfers recognised - capital | 563 995 | 312 721 | 363 330 | 448 700 | 536 156 | 536 156 | – | 456 975 | 387 975 | 383 993 |
| Borrowing | – | 49 401 | – | 200 000 | 116 275 | 116 275 | – | 234 316 | – | – |
| Internally generated funds | 121 936 | 159 705 | 184 460 | 120 060 | 150 113 | 150 113 | – | 132 720 | 120 000 | 120 000 |
| Total sources of capital funds | 685 931 | 521 827 | 547 790 | 768 760 | 802 544 | 802 544 | – | 824 011 | 507 975 | 503 993 |
| Financial position | | | | | | | | | | |
| Total current assets | 2 950 015 | 2 542 368 | 3 974 180 | 2 928 029 | 4 776 388 | 4 776 388 | – | 4 639 302 | 5 294 499 | 5 468 824 |
| Total non current assets | 8 057 942 | 8 208 642 | 8 372 236 | 9 298 983 | 9 224 231 | 9 224 231 | – | 9 303 038 | 9 264 659 | 9 283 369 |
| Total current liabilities | 2 021 635 | 2 520 763 | 3 138 566 | 1 647 579 | 2 323 298 | 2 323 298 | – | 2 462 696 | 2 573 517 | 2 689 407 |
| Total non current liabilities | 814 494 | 775 015 | 658 474 | 1 427 688 | 1 252 054 | 1 176 478 | – | 1 477 189 | 1 423 720 | 1 367 847 |
| Community wealth/Equity | 8 171 828 | 7 455 232 | 8 549 376 | 9 724 420 | 10 166 853 | 10 166 853 | – | 10 002 456 | 10 561 921 | 10 694 939 |
| Cash flows | | | | | | | | | | |
| Net cash from (used) operating | 588 460 | 535 139 | 790 678 | 946 378 | 1 025 377 | 946 378 | – | 901 993 | 1 077 420 | 584 656 |
| Net cash from (used) investing | (632 698) | (524 932) | (489 266) | (768 501) | (821 290) | (768 501) | – | (824 011) | (507 975) | (503 993) |
| Net cash from (used) financing | (113 418) | (81 573) | (79 163) | 177 000 | 93 275 | 177 000 | – | 144 316 | (90 000) | (90 000) |
| Cash/cash equivalents at the year end | 361 321 | 288 153 | 222 249 | 644 030 | 808 764 | 766 880 | – | 733 700 | 1 213 144 | 1 203 808 |
| Cash backing/surplus reconciliation | | | | | | | | | | |
| Cash and investments available | 359 520 | 289 153 | 511 402 | 603 974 | 800 675 | 800 675 | – | 733 700 | 1 213 144 | 1 203 808 |
| Application of cash and investments | (614 494) | (518 393) | (870 648) | (634 862) | (1 189 636) | (1 227 126) | – | (456 606) | (500 856) | (1 155 463) |
| Balance - surplus (shortfall) | 974 014 | 807 546 | 1 382 050 | 1 238 836 | 1 990 310 | 2 027 800 | – | 1 190 306 | 7 114 000 | 2 359 271 |
| Asset management | | | | | | | | | | |
| Asset register summary (WDV) | – | – | – | 8 609 523 | 7 218 155 | 7 218 155 | | 7 632 815 | 7 983 924 | 8 343 201 |
| Depreciation | 372 532 | 366 625 | 350 684 | 461 616 | 462 450 | – | | 362 179 | 349 782 | 345 694 |
| Renewal and Upgrading of Existing Assets | 277 988 | 313 421 | 382 988 | 260 821 | 378 317 | – | | 251 669 | 255 177 | 269 053 |
| Repairs and Maintenance | 111 340 | 238 604 | 251 687 | 573 286 | 485 350 | – | | 521 496 | 565 582 | 611 283 |
| Free services | | | | | | | | | | |
| Cost of Free Basic Services provided | – | – | – | – | – | – | | – | – | – |
| Revenue cost of free services provided | 65 740 | 100 | 100 | 368 780 | 364 109 | 364 109 | | 375 712 | 392 990 | 411 499 |
| Households below minimum service level | | | | | | | | | | |
| Water: | 6 | 6 | 6 | 7 | 7 | 7 | | 7 | 7 | 8 |
| Sanitation/sewerage: | 72 | 72 | 72 | 74 | 74 | 74 | | 79 | 82 | 86 |
| Energy: | 8 | 8 | 8 | 8 | 8 | 8 | | 9 | 9 | 10 |
| Refuse: | 41 | 41 | 41 | 42 | 42 | 42 | | 45 | 47 | 49 |

Kwazulu-Natal: Msunduzi (KZN225) - Table A2 Budgeted Financial Performance by Functional Classification

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | 1 | | | | | | | | | |
| Revenue - Functional | | | | | | | | | | |
| <i>Municipal governance and administration</i> | | 2 048 865 | 1 293 619 | 8 467 604 | 2 240 515 | 2 491 837 | 2 491 837 | 2 688 151 | 2 831 629 | 2 980 662 |
| Executive and council | | 3 919 | 3 516 | 27 511 | | | | | | |
| Finance and administration | | 2 044 946 | 1 290 103 | 8 440 094 | 2 240 515 | 2 491 837 | 2 491 837 | 2 688 151 | 2 831 629 | 2 980 662 |
| Internal audit | | | | | | | | | | |
| <i>Community and public safety</i> | | 151 146 | 296 123 | (1 997 593) | 521 788 | 358 558 | 358 558 | 525 429 | 398 050 | 428 193 |
| Community and social services | | 27 507 | 237 397 | (2 024 441) | 317 087 | 116 640 | 116 640 | 307 323 | 333 061 | 360 745 |
| Sport and recreation | | 21 061 | 2 274 | | 21 223 | 40 913 | 40 913 | 23 527 | 24 609 | 25 716 |
| Public safety | | 17 840 | 18 203 | 27 905 | 8 569 | 8 569 | 8 569 | 9 173 | 9 595 | 9 953 |
| Housing | | 84 738 | 38 249 | (1 058) | 174 909 | 192 436 | 192 436 | 185 406 | 30 785 | 31 779 |
| Health | | | | | | | | | | |
| <i>Economic and environmental services</i> | | 224 675 | 96 545 | 95 039 | 56 601 | 194 613 | 194 613 | 86 692 | 96 932 | 167 640 |
| Planning and development | | 36 799 | 34 199 | 94 753 | 48 685 | 134 097 | 134 097 | 31 697 | 41 708 | 62 238 |
| Road transport | | 187 876 | 62 346 | | | 52 600 | 52 600 | 50 000 | 50 000 | 100 000 |
| Environmental protection | | | | 286 | 7 916 | 7 916 | 7 916 | 4 994 | 5 224 | 5 402 |
| <i>Trading services</i> | | 2 671 085 | 3 554 020 | (61 427) | 5 636 335 | 5 284 795 | 5 284 795 | 5 997 734 | 6 891 098 | 7 933 403 |
| Energy sources | | 2 030 986 | 3 082 940 | 2 381 855 | 3 941 630 | 3 722 294 | 3 722 294 | 4 347 604 | 5 163 890 | 6 140 652 |
| Water management | | 147 142 | 152 289 | (2 022 480) | 1 292 765 | 1 127 613 | 1 127 613 | 1 219 122 | 1 276 983 | 1 336 073 |
| Waste water management | | 182 724 | 196 650 | (242 159) | 243 168 | 284 013 | 284 013 | 262 027 | 273 473 | 271 970 |
| Waste management | | 310 234 | 122 141 | (178 643) | 158 772 | 150 875 | 150 875 | 168 980 | 176 754 | 184 708 |
| <i>Other</i> | 4 | 913 064 | 953 094 | (223 076) | 114 188 | 114 396 | 114 396 | 122 873 | 128 525 | 134 306 |
| Total Revenue - Functional | 2 | 6 008 835 | 6 193 401 | 6 280 547 | 8 569 426 | 8 444 200 | 8 444 200 | 9 420 878 | 10 346 234 | 11 644 205 |
| Expenditure - Functional | | | | | | | | | | |
| <i>Municipal governance and administration</i> | | 2 585 726 | 2 367 915 | 2 738 079 | 1 208 330 | 1 561 867 | 1 561 867 | 1 659 708 | 1 762 784 | 1 851 942 |
| Executive and council | | 1 492 189 | 1 617 049 | 1 783 873 | 250 777 | 156 401 | 156 401 | 165 981 | 179 244 | 187 607 |
| Finance and administration | | 1 026 785 | 690 142 | 871 730 | 929 098 | 1 383 617 | 1 383 617 | 1 465 568 | 1 545 735 | 1 625 360 |
| Internal audit | | 66 752 | 60 724 | 82 476 | 28 455 | 21 849 | 21 849 | 28 159 | 37 805 | 38 975 |
| <i>Community and public safety</i> | | 135 151 | 141 516 | 141 645 | 667 859 | 674 505 | 674 505 | 706 899 | 708 426 | 736 781 |
| Community and social services | | 65 409 | 55 474 | 53 518 | 236 096 | 241 529 | 241 529 | 250 699 | 259 926 | 269 366 |
| Sport and recreation | | 29 517 | 59 713 | 71 614 | 158 603 | 126 499 | 126 499 | 121 147 | 128 590 | 133 766 |
| Public safety | | 39 928 | 25 855 | 4 870 | 236 003 | 220 719 | 220 719 | 244 183 | 256 708 | 268 069 |
| Housing | | 296 | 475 | 11 642 | 37 158 | 85 758 | 85 758 | 90 870 | 63 202 | 65 580 |
| Health | | | | | | | | | | |
| <i>Economic and environmental services</i> | | 154 210 | 247 978 | 87 073 | 614 659 | 552 121 | 552 121 | 640 339 | 684 667 | 716 449 |
| Planning and development | | 27 017 | 22 045 | 10 570 | 149 180 | 156 437 | 156 437 | 161 556 | 174 851 | 186 070 |
| Road transport | | 127 043 | 225 802 | 76 504 | 439 197 | 370 199 | 370 199 | 449 622 | 479 292 | 498 218 |
| Environmental protection | | 150 | 131 | | 26 283 | 25 485 | 25 485 | 29 161 | 30 524 | 32 161 |
| <i>Trading services</i> | | 3 520 804 | 4 170 570 | 3 352 005 | 5 148 961 | 4 714 703 | 4 714 703 | 5 278 294 | 5 883 883 | 6 578 048 |
| Energy sources | | 1 963 797 | 3 029 735 | 2 406 687 | 3 277 287 | 3 253 875 | 3 253 875 | 3 749 119 | 4 297 249 | 4 917 816 |
| Water management | | 1 240 703 | 306 681 | 632 480 | 1 338 424 | 982 244 | 982 244 | 1 010 945 | 1 041 538 | 1 088 770 |
| Waste water management | | 270 875 | 267 965 | 283 481 | 390 949 | 331 574 | 331 574 | 369 521 | 386 599 | 405 928 |
| Waste management | | 45 429 | 566 190 | 29 357 | 142 301 | 147 009 | 147 009 | 148 709 | 158 497 | 165 535 |
| <i>Other</i> | 4 | 18 064 | 2 293 | 543 | 63 978 | 60 877 | 60 877 | 95 029 | 99 460 | 103 495 |
| Total Expenditure - Functional | 3 | 6 413 955 | 6 930 273 | 6 319 345 | 7 703 788 | 7 564 072 | 7 564 072 | 8 380 270 | 9 139 219 | 9 986 716 |
| Surplus/(Deficit) | | (405 120) | (736 872) | (38 797) | 865 638 | 880 127 | 880 127 | 1 040 608 | 1 207 015 | 1 657 489 |

KZN225 Table A3 Budgeted Financial Performance (revenue and expenditure by municipalit vote)

| Vote Description | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
|---|-----|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| R thousand | | | | | | | | | | |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 1 - City Manager | | 0 | 317 | 22 | 66 | 66 | 66 | - | - | - |
| Vote 2 - City Finance | | 1 641 524 | 1 673 385 | 1 692 708 | 2 098 137 | 2 034 169 | 2 034 169 | 2 342 935 | 2 471 595 | 2 625 593 |
| Vote 3 - Corporate Services | | 4 201 | 3 959 | 3 543 | 5 519 | 7 947 | 7 947 | 7 980 | 3 148 | 3 296 |
| Vote 4 - Community Services and Social Equity | | 233 841 | 198 750 | 215 035 | 221 410 | 221 410 | 221 410 | 497 013 | 513 913 | 537 993 |
| Vote 5 - Infrastructure Services | | 1 584 762 | 1 719 142 | 1 596 046 | 1 831 866 | 1 831 866 | 1 831 866 | 1 520 657 | 1 620 256 | 1 696 742 |
| Vote 6 - Sustainable Development and City Enterprises | | 243 419 | 229 818 | 144 082 | 369 028 | 369 028 | 369 028 | 200 280 | 202 213 | 210 119 |
| Vote 7 - Electricity | | 2 241 860 | 2 213 589 | 2 571 002 | 3 305 883 | 3 305 883 | 3 305 883 | 4 000 561 | 4 491 770 | 5 292 597 |
| Total Revenue by Vote | 2 | 5 949 608 | 6 038 959 | 6 222 437 | 7 831 908 | 7 770 369 | 7 770 369 | 8 569 426 | 9 302 895 | 10 366 340 |
| Expenditure by Vote to be appropriated | 1 | | | | | | | | | |
| Vote 1 - City Manager | | 156 569 | 144 294 | 155 044 | 157 775 | 148 400 | 148 400 | 300 106 | 313 750 | 327 941 |
| Vote 2 - City Finance | | 489 928 | 951 384 | 611 784 | 846 124 | 757 339 | 757 339 | 799 188 | 835 919 | 874 034 |
| Vote 3 - Corporate Services | | 78 073 | 89 838 | 69 616 | 99 501 | 242 457 | 242 457 | 195 633 | 199 466 | 208 563 |
| Vote 4 - Community Services and Social Equity | | 768 776 | 848 302 | 864 837 | 801 718 | 837 659 | 837 659 | 827 458 | 865 408 | 905 494 |
| Vote 5 - Infrastructure Services | | 1 748 945 | 1 734 905 | 2 026 076 | 1 768 789 | 1 621 673 | 1 621 673 | 2 117 250 | 2 229 931 | 2 332 105 |
| Vote 6 - Sustainable Development and City Enterprises | | 329 588 | 242 328 | 271 856 | 291 172 | 242 374 | 242 374 | 224 007 | 215 569 | 213 318 |
| Vote 7 - Electricity | | 2 153 949 | 1 972 953 | 2 950 207 | 2 731 736 | 2 773 307 | 2 773 307 | 3 240 145 | 3 827 187 | 4 322 237 |
| Total Expenditure by Vote | 2 | 5 725 828 | 5 984 003 | 6 949 419 | 6 696 815 | 6 623 210 | 6 623 210 | 7 703 788 | 8 487 229 | 9 183 693 |
| Surplus/(Deficit) for the year | 2 | 223 780 | 54 956 | (726 982) | 1 135 094 | 1 147 159 | 1 147 159 | 865 638 | 815 667 | 1 182 647 |

KZN225 Msunduzi - Table A4 Budgeted Financial Performance

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|----------|------------------|--------------------|--------------------|----------------------|------------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | 1 | | | | | | | | | | |
| Revenue | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | |
| Service charges - Electricity | 2 | 2 149 844 | 2 537 835 | 2 431 865 | 3 892 818 | 3 673 355 | 3 673 355 | 905 412 | 4 297 825 | 5 115 199 | 6 087 087 |
| Service charges - Water | 2 | 765 358 | 789 024 | (2 965 290) | 901 572 | 901 572 | 901 572 | 228 444 | 1 009 760 | 1 056 209 | 1 103 738 |
| Service charges - Waste Water Management | 2 | 164 794 | 179 996 | 26 551 | 202 500 | 202 500 | 202 500 | 55 546 | 220 725 | 230 878 | 241 268 |
| Service charges - Waste Management | 2 | 108 298 | 113 017 | 79 874 | 138 742 | 138 742 | 138 742 | 33 206 | 155 391 | 162 539 | 169 853 |
| Sale of Goods and Rendering of Services | | 9 325 | 243 | 6 469 292 | 43 362 | 43 362 | 43 362 | 3 397 | 42 043 | 43 977 | 45 956 |
| Agency services | | 1 931 | 2 139 | 132 | 715 | 715 | 715 | 763 | 765 | 800 | 836 |
| Interest | | - | - | - | - | - | - | - | - | - | - |
| Interest earned from Receivables | | 144 312 | 98 773 | (476 090) | 198 174 | 198 174 | 198 174 | 47 950 | 230 682 | 241 293 | 252 151 |
| Interest earned from Current and Non Current Assets | | 7 908 | 10 445 | (29 564) | 18 052 | 18 052 | 18 052 | 8 006 | 19 135 | 20 015 | 20 916 |
| Dividends | | - | - | - | - | - | - | - | - | - | - |
| Rent on Land | | - | - | - | - | - | - | - | - | - | - |
| Rental from Fixed Assets | | 14 559 | 25 415 | (28 668) | 104 824 | 104 824 | 104 824 | 9 050 | 113 962 | 119 204 | 124 568 |
| Licence and permits | | 603 | 984 | 44 905 | 2 452 | 2 452 | 2 452 | 522 | 2 547 | 2 664 | 2 784 |
| Operational Revenue | | 53 314 | 54 548 | 2 004 107 | 187 045 | 187 045 | 187 045 | 10 898 | 204 124 | 213 514 | 223 122 |
| Non-Exchange Revenue | | | | | | | | | | | |
| Property rates | 2 | 1 204 676 | 1 261 538 | (1 204 802) | 1 526 985 | 1 526 985 | 1 526 985 | 374 514 | 1 649 353 | 1 725 223 | 1 802 858 |
| Surcharges and Taxes | | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | | 16 062 | 14 489 | 3 265 | 14 660 | 14 660 | 14 660 | 49 | 11 687 | 12 225 | 12 640 |
| Licences or permits | | - | - | - | - | - | - | - | - | - | - |
| Transfer and subsidies - Operational | | 756 194 | 676 172 | (1 644 797) | 838 135 | 844 916 | 844 916 | 311 227 | 946 343 | 950 218 | 1 017 329 |
| Interest | | 44 323 | 50 190 | (9 503) | 50 691 | 50 691 | 50 691 | 17 233 | 59 562 | 62 302 | 65 106 |
| Fuel Levy | | - | - | - | - | - | - | - | - | - | - |
| Operational Revenue | | - | - | - | - | - | - | - | - | - | - |
| Gains on disposal of Assets | | - | 5 195 | (16 318) | - | - | - | - | - | - | - |
| Other Gains | | 66 626 | (833) | 29 425 | - | - | - | - | - | - | - |
| Discontinued Operations | | - | - | - | - | - | - | - | - | - | - |
| Total Revenue (excluding capital transfers and contributions) | | 5 508 128 | 5 819 171 | 4 714 385 | 8 120 726 | 7 908 043 | 7 908 043 | 2 006 218 | 8 963 903 | 9 956 259 | 11 170 212 |
| Expenditure | | | | | | | | | | | |
| Employee related costs | 2 | 1 427 114 | 1 483 037 | 1 466 856 | 1 793 148 | 1 704 634 | 1 704 634 | 372 463 | 1 847 016 | 1 932 272 | 2 020 336 |
| Remuneration of councillors | | 51 641 | 49 529 | 51 818 | 62 700 | 62 700 | 62 700 | 11 947 | 66 462 | 69 519 | 72 648 |
| Bulk purchases - electricity | 2 | 1 906 837 | 2 950 207 | 2 350 401 | 2 514 000 | 2 714 000 | 2 714 000 | 1 010 525 | 3 145 119 | 3 638 903 | 4 210 210 |
| Inventory consumed | 8 | 805 485 | 84 308 | 739 336 | 970 629 | 878 156 | 878 156 | 196 049 | 993 409 | 1 033 520 | 1 097 025 |
| Debt impairment | 3 | 660 355 | 1 011 501 | 119 616 | 600 000 | 600 000 | 600 000 | 0 | 636 000 | 665 256 | 695 193 |
| Depreciation and amortisation | | 380 262 | 365 699 | 350 684 | 461 616 | 461 616 | 461 616 | 90 219 | 362 179 | 349 782 | 345 694 |
| Interest | | 42 537 | 26 916 | 150 814 | 40 401 | 40 401 | 40 401 | 3 351 | 42 825 | 44 795 | 46 811 |
| Contracted services | | 550 154 | 693 377 | 752 303 | 994 888 | 855 314 | 855 314 | 114 756 | 1 023 282 | 1 103 978 | 1 178 097 |
| Transfers and subsidies | | 16 870 | 32 413 | 29 562 | 51 024 | 44 584 | 44 584 | 22 881 | 69 670 | 72 875 | 76 154 |
| Irrecoverable debts written off | | 384 121 | 76 041 | 26 721 | - | - | - | 3 448 | - | - | - |
| Operational costs | | 157 535 | 149 568 | 293 563 | 215 382 | 202 667 | 202 667 | 44 971 | 194 308 | 228 319 | 244 548 |
| Losses on disposal of Assets | | 10 483 | 2 276 | 2 160 | - | - | - | - | - | - | - |
| Other Losses | | 6 935 | 5 401 | (14 489) | - | - | - | (405) | - | - | - |
| Total Expenditure | | 6 400 330 | 6 930 273 | 6 319 345 | 7 703 788 | 7 564 072 | 7 564 072 | 1 870 205 | 8 380 270 | 9 139 219 | 9 986 716 |
| Surplus/(Deficit) | | (892 202) | (1 111 102) | (1 604 959) | 416 938 | 343 971 | 343 971 | 136 013 | 583 633 | 817 040 | 1 183 496 |
| Transfers and subsidies - capital (monetary allocations) | 6 | 498 603 | 374 230 | 1 565 961 | 448 700 | 536 156 | 536 156 | 87 384 | 456 975 | 389 975 | 473 993 |
| Transfers and subsidies - capital (in-kind) | 6 | 2 104 | - | 201 | - | - | - | (1 351) | - | - | - |
| Surplus/(Deficit) after capital transfers and contributions | | (391 495) | (736 872) | (38 797) | 865 638 | 880 127 | 880 127 | 222 046 | 1 040 608 | 1 207 015 | 1 657 489 |
| Income Tax | | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after income tax | | (391 495) | (736 872) | (38 797) | 865 638 | 880 127 | 880 127 | 222 046 | 1 040 608 | 1 207 015 | 1 657 489 |
| Share of Surplus/Deficit attributable to Joint Venture | | - | - | - | - | - | - | - | - | - | - |
| Share of Surplus/Deficit attributable to Minorities | | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) attributable to municipality | | (391 495) | (736 872) | (38 797) | 865 638 | 880 127 | 880 127 | 222 046 | 1 040 608 | 1 207 015 | 1 657 489 |
| Share of Surplus/Deficit attributable to Associate | | - | - | - | - | - | - | - | - | - | - |
| Intercompany/Parent subsidiary transactions | 7 | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) for the year | | (391 495) | (736 872) | (38 797) | 865 638 | 880 127 | 880 127 | 222 046 | 1 040 608 | 1 207 015 | 1 657 489 |

| Vote Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Capital expenditure - Vote | | | | | | | | | | | |
| Multi-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - City Manager | | – | 1 614 | 27 | – | – | – | – | – | – | – |
| Vote 2 - City Finance | | 1 593 | 4 936 | 9 153 | 30 000 | 30 000 | 30 000 | – | 25 000 | 26 125 | 26 678 |
| Vote 3 - Corporate Services | | 972 | 2 273 | 938 | 10 000 | 3 318 | 3 318 | – | 6 585 | 8 714 | 8 000 |
| Vote 4 - Community Services and Social Equity | | 24 381 | 33 154 | 48 934 | 24 886 | 68 124 | 68 124 | – | 42 143 | 45 729 | 48 042 |
| Vote 5 - Infrastructure Services | | 404 546 | 308 960 | 268 923 | 318 102 | 237 994 | 237 994 | – | 303 186 | 331 648 | 388 919 |
| Vote 6 - Sustainable Development and City Enterprises | | 180 965 | 51 772 | 133 279 | 144 745 | 266 967 | 266 967 | – | 153 599 | 33 421 | 53 502 |
| Vote 7 - Electricity | | 46 851 | 98 800 | 71 071 | 175 400 | 141 975 | 141 975 | – | 256 054 | 23 577 | 27 697 |
| Capital multi-year expenditure sub-total | 7 | 659 308 | 501 510 | 532 326 | 703 134 | 748 378 | 748 378 | – | 786 566 | 469 214 | 552 838 |
| Single-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - City Manager | | 1 410 | 2 151 | 944 | 5 000 | 7 700 | 7 700 | – | 5 000 | 3 050 | 1 500 |
| Vote 2 - City Finance | | 6 469 | 6 345 | 3 084 | – | – | – | – | – | – | – |
| Vote 3 - Corporate Services | | 133 | 2 270 | 3 796 | 10 000 | 17 000 | 17 000 | – | 7 615 | 7 021 | 5 471 |
| Vote 4 - Community Services and Social Equity | | 13 964 | 3 553 | 4 980 | 4 000 | 4 230 | 4 230 | – | 8 690 | 20 840 | 25 221 |
| Vote 5 - Infrastructure Services | | – | 3 549 | 793 | 5 000 | 19 850 | 19 850 | – | 10 000 | 10 232 | 9 328 |
| Vote 6 - Sustainable Development and City Enterprises | | 400 | 2 059 | 1 035 | 38 026 | 1 386 | 1 386 | – | 2 140 | 450 | 500 |
| Vote 7 - Electricity | | 4 248 | – | 831 | 3 600 | 4 000 | 4 000 | – | 4 000 | – | – |
| Capital single-year expenditure sub-total | | 26 624 | 19 927 | 15 464 | 65 626 | 54 166 | 54 166 | – | 37 445 | 41 593 | 42 019 |
| Total Capital Expenditure - Vote | | 685 931 | 521 437 | 547 790 | 768 760 | 802 544 | 802 544 | – | 824 011 | 510 807 | 594 858 |
| Capital Expenditure - Functional | | | | | | | | | | | |
| Governance and administration | | 10 576 | 19 336 | 18 773 | 51 000 | 58 773 | 58 773 | – | 45 300 | 45 742 | 42 514 |
| Executive and council | | 1 410 | 2 639 | 750 | 1 000 | 7 700 | 7 700 | – | 5 100 | 3 110 | 1 591 |
| Finance and administration | | 9 166 | 16 697 | 18 024 | 50 000 | 51 073 | 51 073 | – | 40 200 | 42 632 | 40 924 |
| Internal audit | | – | – | – | – | – | – | – | – | – | – |
| Community and public safety | | 79 498 | 36 891 | 57 141 | 169 252 | 190 567 | 190 567 | – | 168 351 | 52 030 | 58 022 |
| Community and social services | | 14 121 | 33 969 | 43 937 | 20 307 | 35 902 | 35 902 | – | 24 745 | 38 914 | 44 140 |
| Sport and recreation | | 2 415 | 1 041 | 922 | – | 8 400 | 8 400 | – | 11 933 | 9 168 | 10 376 |
| Public safety | | (299) | 94 | 148 | 4 199 | 972 | 972 | – | 2 100 | 2 270 | 1 740 |
| Housing | | 63 262 | 1 786 | 12 135 | 144 745 | 145 293 | 145 293 | – | 129 574 | 1 678 | 1 767 |
| Health | | – | – | – | – | – | – | – | – | – | – |
| Economic and environmental services | | 366 180 | 239 009 | 277 382 | 107 006 | 192 359 | 192 359 | – | 139 974 | 167 632 | 221 338 |
| Planning and development | | 115 787 | 37 474 | 118 612 | 38 606 | 117 803 | 117 803 | – | 23 150 | 30 000 | 50 000 |
| Road transport | | 250 393 | 201 377 | 158 749 | 68 400 | 74 556 | 74 556 | – | 116 824 | 137 632 | 171 338 |
| Environmental protection | | – | 158 | 22 | – | – | – | – | – | – | – |
| Trading services | | 227 504 | 226 176 | 191 140 | 438 702 | 357 031 | 357 031 | – | 467 535 | 243 403 | 270 984 |
| Energy sources | | 51 099 | 98 800 | 64 942 | 179 000 | 145 975 | 145 975 | – | 260 054 | 23 577 | 27 697 |
| Water management | | 78 159 | 58 052 | 67 842 | 133 925 | 113 880 | 113 880 | – | 100 375 | 83 361 | 113 957 |
| Waste water management | | 75 994 | 54 322 | 48 192 | 120 778 | 72 177 | 72 177 | – | 97 047 | 121 815 | 114 007 |
| Waste management | | 22 252 | 15 002 | 10 165 | 5 000 | 25 000 | 25 000 | – | 10 060 | 14 650 | 15 323 |
| Other | | 2 173 | 415 | 3 353 | 2 800 | 3 814 | 3 814 | – | 2 850 | 2 000 | 2 000 |
| Total Capital Expenditure - Functional | 3 | 685 931 | 521 827 | 547 790 | 768 760 | 802 544 | 802 544 | – | 824 011 | 510 807 | 594 858 |
| Funded by: | | | | | | | | | | | |
| National Government | | 397 217 | 291 413 | 251 840 | 312 535 | 412 215 | 412 215 | – | 325 817 | 372 082 | 365 058 |
| Provincial Government | | 166 779 | 21 308 | 111 490 | 136 165 | 123 941 | 123 941 | – | 131 158 | 15 893 | 18 935 |
| District Municipality | | – | – | – | – | – | – | – | – | – | – |
| Transfers and subsidies - capital (monetary allocations) (Nat / Prov | | – | – | – | – | – | – | – | – | – | – |
| Departm Agencies, Households, Non-profit Institutions, Private | | – | – | – | – | – | – | – | – | – | – |
| Enterprises, Public Corporations, Higher Educ Institutions) | | – | – | – | – | – | – | – | – | – | – |
| Transfers recognised - capital | 4 | 563 995 | 312 721 | 363 330 | 448 700 | 536 156 | 536 156 | – | 456 975 | 387 975 | 383 993 |
| Borrowing | 6 | – | 49 401 | – | 200 000 | 116 275 | 116 275 | – | 234 316 | – | – |
| Internally generated funds | | 121 936 | 159 705 | 184 460 | 120 060 | 150 113 | 150 113 | – | 132 720 | 120 000 | 120 000 |
| Total Capital Funding | 7 | 685 931 | 521 827 | 547 790 | 768 760 | 802 544 | 802 544 | – | 824 011 | 507 975 | 503 993 |

Kwazulu-Natal: Msunduzi (KZN225) - Table A6 Budgeted Financial Position

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|----------|-------------------|-------------------|--------------------|----------------------|-------------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | 1 | | | | | | | | | | |
| ASSETS | | | | | | | | | | | |
| Current assets | | | | | | | | | | | |
| Cash and cash equivalents | | 343 638 | 321 823 | (3 120 074) | 603 974 | 800 675 | 800 675 | (59 912) | 733 700 | 1 213 144 | 1 203 808 |
| Trade and other receivables from exchange transactions | 1 | 1 162 534 | (1 320 310) | (1 403 245) | 1 296 255 | 2 499 304 | 2 499 304 | 268 089 | 2 649 262 | 2 768 479 | 2 893 060 |
| Receivables from non-exchange transactions | 1 | 1 165 059 | 2 979 555 | (1 127 419) | 668 306 | 765 104 | 765 104 | 48 814 | 811 010 | 847 506 | 885 643 |
| Current portion of non-current receivables | | - | - | (5) | - | 93 | 93 | - | - | - | - |
| Inventory | 2 | 269 172 | 367 397 | (48 039) | 359 494 | 420 123 | 420 123 | 15 040 | 445 331 | 465 371 | 486 312 |
| VAT | | 123 778 | 193 263 | 992 | - | 246 824 | 246 824 | 77 922 | - | - | - |
| Other current assets | | 431 | 639 | (156 705) | - | 44 265 | 44 265 | 511 | - | - | - |
| Total current assets | | 3 064 611 | 2 542 368 | (5 854 493) | 2 928 029 | 4 776 388 | 4 776 388 | 350 464 | 4 639 302 | 5 294 499 | 5 468 824 |
| Non current assets | | | | | | | | | | | |
| Investments | | - | - | - | - | - | - | - | - | - | - |
| Investment property | | 877 142 | 925 219 | 43 956 | 974 256 | 924 805 | 924 805 | - | 974 256 | 974 256 | 974 256 |
| Property, plant and equipment | 3 | 6 767 537 | 6 908 466 | 4 667 249 | 7 930 888 | 7 874 603 | 7 874 603 | 15 630 | 8 754 799 | 8 384 578 | 8 468 596 |
| Biological assets | | 97 044 | 80 200 | 846 379 | 84 451 | 76 376 | 76 376 | (12) | 80 958 | 84 602 | 88 409 |
| Living and non-living resources | | - | - | - | 733 | - | - | - | - | - | - |
| Heritage assets | | 272 919 | 273 802 | 1 160 743 | 287 701 | 274 783 | 274 783 | - | 291 270 | 304 377 | 318 074 |
| Intangible assets | | 24 464 | 20 954 | (81 191) | 20 954 | 24 213 | 24 213 | (1 319) | 25 766 | 26 821 | 28 028 |
| Trade and other receivables from exchange transactions | | - | - | - | - | - | - | - | - | - | - |
| Non-current receivables from non-exchange transactions | | 14 036 | - | (144) | - | - | - | (2 699) | - | - | - |
| Other non-current assets | | - | - | - | - | - | - | - | - | - | - |
| Total non current assets | | 8 053 141 | 8 208 642 | 6 636 993 | 9 298 983 | 9 174 780 | 9 174 780 | 11 600 | 10 127 049 | 9 774 633 | 9 877 362 |
| TOTAL ASSETS | | 11 117 752 | 10 751 010 | 782 499 | 12 227 011 | 13 951 168 | 13 951 168 | 362 064 | 14 766 351 | 15 069 133 | 15 346 186 |
| LIABILITIES | | | | | | | | | | | |
| Current liabilities | | | | | | | | | | | |
| Bank overdraft | - | - | - | - | - | - | - | - | - | - | - |
| Financial liabilities | | 81 573 | 79 163 | 68 073 | 83 359 | 74 271 | 74 271 | (12 593) | 78 727 | 82 270 | 86 054 |
| Consumer deposits | | 123 705 | 132 962 | 246 050 | 140 009 | 142 188 | 142 188 | 3 512 | 150 719 | 157 502 | 164 589 |
| Trade and other payables from exchange transactions | 4 | 1 855 336 | 1 755 650 | 283 512 | 1 186 508 | 1 616 757 | 1 616 757 | (29 973) | 2 537 774 | 2 300 857 | 2 465 465 |
| Trade and other payables from non-exchange transactions | 5 | 183 088 | 131 977 | 653 483 | - | - | - | 102 519 | - | - | - |
| Provision | | 49 325 | 49 118 | (241 039) | 50 151 | 58 245 | 58 245 | - | 61 739 | 64 518 | 67 421 |
| VAT | | 314 012 | 371 893 | 21 601 | 187 552 | 431 837 | 431 837 | 84 022 | 457 747 | 478 345 | 499 871 |
| Other current liabilities | | - | - | - | - | - | - | - | - | - | - |
| Total current liabilities | | 2 607 041 | 2 520 763 | 1 031 679 | 1 647 579 | 2 323 298 | 2 323 298 | 147 488 | 3 286 706 | 3 083 492 | 3 283 400 |
| Non current liabilities | | | | | | | | | | | |
| Financial liabilities | 6 | 203 745 | 124 582 | 33 500 | 131 184 | 50 311 | 50 311 | - | 559 919 | 585 116 | 611 446 |
| Provision | 7 | 126 083 | 133 244 | (1 291 379) | 75 576 | 130 248 | 130 248 | - | 80 111 | 83 716 | 87 567 |
| Long term portion of trade payables | | - | - | - | - | - | - | - | 253 703 | 253 703 | 253 703 |
| Other non-current liabilities | | 484 667 | 517 190 | (215) | 648 252 | 477 915 | 477 915 | - | 583 456 | 501 186 | 415 132 |
| Total non current liabilities | | 814 494 | 775 015 | (1 258 094) | 855 013 | 658 474 | 658 474 | - | 1 477 189 | 1 423 720 | 1 367 847 |
| TOTAL LIABILITIES | | 3 421 535 | 3 295 778 | (226 415) | 2 502 592 | 2 981 772 | 2 981 772 | 147 488 | 4 763 895 | 4 507 212 | 4 651 247 |
| NET ASSETS | 10 | 7 696 218 | 7 455 232 | 1 008 914 | 9 724 420 | 10 969 397 | 10 969 397 | 214 576 | 10 002 456 | 10 561 921 | 10 694 939 |
| COMMUNITY WEALTH/EQUITY | | | | | | | | | | | |
| Accumulated surplus/(deficit) | 8 | 7 853 477 | 7 253 401 | (36 011) | 9 511 892 | 10 166 853 | 10 166 853 | (7 470) | 10 002 456 | 10 561 921 | 10 694 939 |
| Reserves and funds | 9 | 234 236 | 201 831 | 1 083 722 | 212 528 | - | - | - | - | - | - |
| Other | | - | - | - | - | - | - | - | - | - | - |
| TOTAL COMMUNITY WEALTH/EQUITY | 10 | 8 087 712 | 7 455 232 | 1 047 711 | 9 724 420 | 10 166 853 | 10 166 853 | (7 470) | 10 002 456 | 10 561 921 | 10 694 939 |

Kwazulu-Natal: Msunduzi (KZN225) - Table A7 Budgeted Cash Flows

| Kwazulu-Natal: msunduzi (KZN223) - Table A/ Budgeted Cash Flows | | | | | | | | | | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|---------------------|---------------------|
| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | | |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Property rates | | 1 018 655 | 78 452 | - | 1 435 366 | 1 435 366 | 1 435 366 | 8 921 | 1 533 898 | 1 604 457 | 1 676 658 |
| Service charges | | - | 1 269 871 | - | 4 467 999 | 4 277 066 | 4 277 066 | 3 323 | 4 944 820 | 5 711 398 | 5 876 739 |
| Other revenue | | (665 248) | 5 | 6 033 | 1 119 062 | 1 119 062 | 1 119 062 | 11 595 | 885 486 | 992 398 | 1 020 995 |
| Transfers and Subsidies - Operational | 1 | - | 32 670 | (17 471) | 834 106 | 844 916 | 844 916 | (19 083) | 946 343 | 1 000 218 | 1 067 329 |
| Transfers and Subsidies - Capital | 1 | - | (70 008) | (1 017) | 452 578 | 536 156 | 536 156 | 95 835 | 456 975 | 389 975 | 473 993 |
| Interest | | - | - | - | 18 132 | 18 132 | 18 132 | - | 19 135 | 20 015 | 20 916 |
| Dividends | | - | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | | |
| Suppliers and employees | | 139 464 | (1 400 003) | - | (7 289 159) | (7 126 433) | (7 126 433) | 46 456 | (7 692 706) | (8 431 372) | (9 249 009) |
| Finance charges | | - | - | - | (40 401) | (40 401) | (40 401) | - | (42 825) | (44 795) | (46 811) |
| Transfers and Subsidies | 1 | - | - | - | (51 024) | (38 488) | (38 488) | - | (69 670) | (72 875) | (76 154) |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | | 492 870 | (89 014) | (12 455) | 946 660 | 1 025 377 | 1 025 377 | 147 047 | 981 456 | 1 169 420 | 764 656 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Proceeds on disposal of PPE | | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current receivables | | (14 036) | - | 144 | - | - | - | 2 699 | - | - | - |
| Decrease (increase) in non-current investments | | - | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | | |
| Capital assets | | - | - | - | (768 501) | (821 290) | (821 290) | - | (824 011) | (507 975) | (503 993) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | | (14 036) | - | 144 | (768 501) | (821 290) | (821 290) | 2 699 | (824 011) | (507 975) | (503 993) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Short term loans | | - | - | - | - | - | - | - | - | - | - |
| Borrowing long term/refinancing | | - | - | - | 200 000 | 116 275 | 116 275 | - | 234 316 | - | - |
| Increase (decrease) in consumer deposits | | - | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | | |
| Repayment of borrowing | | - | - | - | (23 000) | (23 000) | (23 000) | - | - | - | - |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | | - | - | - | 177 000 | 93 275 | 93 275 | - | 234 316 | - | - |
| NET INCREASE/ (DECREASE) IN CASH HELD | | | | | | | | | | | |
| Cash/cash equivalents at the year begin: | 2 | 478 835 | (89 014) | (12 311) | 355 159 | 297 362 | 297 362 | 149 746 | 391 761 | 661 445 | 260 663 |
| Cash/cash equivalents at the year end: | 2 | 26 | 391 831 | (638 207) | 247 730 | 511 402 | 511 402 | (44 647) | 733 700 | 1 213 144 | 1 203 808 |
| | | 478 860 | 302 817 | (650 518) | 602 889 | 808 764 | 808 764 | 105 099 | 1 125 460 | 1 874 589 | 1 464 471 |

Kwazulu-Natal: Msunduzi (KZN225) - Table A8 Cash backed reserves/accumulated surplus reconciliation

| Kwazulu-Natal: INSURANCE (KZNZZV) - Table A6: Cash backed Reserves/accumulated surplus reconciliation | | | | | | | | | | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|---------------------|---------------------|
| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | | |
| Cash and investments available | | | | | | | | | | | |
| Cash/cash equivalents at the year end | 1 | 478 860 | 302 817 | (650 518) | 602 889 | 808 764 | 808 764 | 60 452 | 1 125 460 | 1 874 589 | 1 464 471 |
| Other current investments > 90 days | | (135 223) | 19 006 | (2 469 556) | 1 084 | (8 089) | (8 089) | (120 364) | (391 761) | (661 445) | (260 663) |
| Non current assets - Investments | 1 | - | - | - | - | - | - | - | - | - | - |
| Cash and investments available: | | 343 638 | 321 823 | (3 120 074) | 603 974 | 800 675 | 800 675 | (59 912) | 733 700 | 1 213 144 | 1 203 808 |
| Application of cash and investments | | | | | | | | | | | |
| Unspent conditional transfers | | 171 464 | 129 006 | 653 483 | - | - | - | 102 519 | - | - | - |
| Unspent borrowing | | - | - | - | - | - | - | - | - | - | - |
| Statutory requirements | 2 | 200 895 | 178 630 | 20 609 | 187 552 | 185 013 | 185 013 | 6 100 | 457 747 | 478 345 | 499 871 |
| Other working capital requirements | 3 | 1 682 000 | 1 307 008 | 285 727 | (809 771) | (1 716 097) | (1 716 097) | (34 617) | (817 693) | (1 207 460) | (878 149) |
| Other provisions | | 49 325 | 49 118 | (241 039) | 50 151 | 58 245 | 58 245 | - | 61 739 | 64 518 | 67 421 |
| Long term investments committed | 4 | - | - | - | - | - | - | - | - | - | - |
| Reserves to be backed by cash/investments | 5 | 139 098 | 106 480 | 1 081 855 | - | - | - | - | - | - | - |
| Total Application of cash and investments: | | 2 242 783 | 1 770 242 | 1 800 635 | (572 068) | (1 472 840) | (1 472 840) | 74 002 | (298 207) | (664 596) | (310 857) |
| Surplus(shortfall) - Excl Non-Current Creditors Trf to Debt Relief | | (1 899 146) | (1 448 419) | (4 920 709) | 1 176 042 | 2 273 514 | 2 273 514 | (133 914) | 1 031 906 | 1 877 741 | 1 514 664 |
| Creditors transferred to Debt Relief - Non-Current portion | | - | - | - | - | - | - | - | - | - | - |
| Surplus(shortfall) -Incl Non-Current Creditors Trf to Debt Relief | | (1 899 146) | (1 448 419) | (4 920 709) | 1 176 042 | 2 273 514 | 2 273 514 | (133 914) | 1 031 906 | 1 877 741 | 1 514 664 |

Kwazulu-Natal: Msunduzi (KZN225) - Table A9 Asset Management

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | N | | | | | | | | | |
| CAPITAL EXPENDITURE | | | | | | | | | | |
| Total New Assets | 1 | 2 561 883 | 2 757 024 | 13 622 396 | 497 510 | 540 440 | 540 440 | 690 397 | 392 181 | 482 095 |
| Roads Infrastructure | | | | 317 | | 27 856 | 27 856 | 55 370 | 75 300 | 128 207 |
| Storm water Infrastructure | | | | 26 813 | | | | | | |
| Electrical Infrastructure | | | | 995 099 | 147 900 | 114 475 | 114 475 | 215 854 | 23 577 | 27 697 |
| Water Supply Infrastructure | | 120 933 | 120 933 | 4 774 148 | 29 860 | 38 511 | 38 511 | 63 805 | 71 593 | 100 202 |
| Sanitation Infrastructure | | | | 924 805 | 65 478 | 72 177 | 72 177 | 97 047 | 121 815 | 114 007 |
| Solid Waste Infrastructure | | | | 65 066 | | | | | | |
| Rail Infrastructure | | | | 246 824 | | | | | | |
| Coastal Infrastructure | | | | | | | | | | 10 000 |
| Information and Communication Infrastructure | | | | | | | | | | |
| Infrastructure | | 120 933 | 120 933 | 7 033 072 | 243 238 | 253 018 | 253 018 | 432 075 | 292 285 | 380 114 |
| Community Facilities | | | | 481 887 | 23 827 | 34 872 | 34 872 | 24 280 | 23 420 | 25 542 |
| Sport and Recreation Facilities | | | | | | 8 000 | 8 000 | 6 953 | 7 308 | 7 971 |
| Community Assets | | - | - | 481 887 | 23 827 | 42 872 | 42 872 | 31 233 | 30 729 | 33 513 |
| Heritage Assets | | | | 2 610 145 | 120 | 104 | 104 | | | |
| Revenue Generating | | 877 142 | | 48 331 | | | | | | |
| Non-revenue Generating | | | | | | | | | | |
| Investment properties | | 877 142 | - | 48 331 | - | - | - | - | - | - |
| Operational Buildings | | | | 1 394 615 | | | | | | |
| Housing | | | | | 144 045 | 141 582 | 141 582 | 128 524 | 978 | 1 067 |
| Other Assets | | - | - | 1 394 615 | 144 045 | 141 582 | 141 582 | 128 524 | 978 | 1 067 |
| Biological or Cultivated Assets | | 327 643 | 327 643 | 77 590 | | | | | | |
| Servitudes | | | | | | | | | | |
| Licences and Rights | | | | 15 760 | 30 000 | 30 300 | 30 300 | 26 100 | 26 125 | 26 678 |
| Intangible Assets | | - | - | 15 760 | 30 000 | 30 300 | 30 300 | 26 100 | 26 125 | 26 678 |
| Computer Equipment | | 108 165 | 201 687 | 977 640 | 11 500 | 6 477 | 6 477 | 5 500 | 12 616 | 711 |
| Furniture and Office Equipment | | | | 425 | 5 110 | 5 622 | 5 622 | 5 205 | 7 189 | 19 866 |
| Machinery and Equipment | | 857 717 | 1 843 951 | 171 387 | 29 820 | 35 062 | 35 062 | 42 960 | 7 460 | 5 115 |
| Transport Assets | | 270 283 | 262 811 | 42 342 | 9 850 | 25 403 | 25 403 | 18 800 | 14 800 | 15 033 |
| Land | | | | | | | | | | |
| Zoo's, Marine and Non-biological Animals | | | | 769 201 | | | | | | |
| Mature | | | | | | | | | | |
| Immature | | | | | | | | | | |
| Living Resources | | - | - | - | - | - | - | - | - | - |

Kwazulu-Natal: Msunduzi (KZN225) - Table A9 Asset Management

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | N | | | | | | | | | |
| Total Renewal of Existing Assets | 2 | 1 772 397 | 510 496 | - | 72 356 | 28 469 | 28 469 | 36 964 | 38 358 | 15 953 |
| Roads Infrastructure | | | | | 22 750 | 10 809 | 10 809 | 21 014 | 23 094 | 968 |
| Storm water Infrastructure | | | | | | | | | | |
| Electrical Infrastructure | | 193 250 | 166 565 | | | | | | | |
| Water Supply Infrastructure | | | | | 8 600 | | | | | |
| Sanitation Infrastructure | | | | | 15 000 | | | | | |
| Solid Waste Infrastructure | | | | | | | | | | |
| Rail Infrastructure | | | | | | | | 500 | 550 | 605 |
| Coastal Infrastructure | | | | | 18 006 | | | | | |
| Information and Communication Infrastructure | | | | | | | | | | |
| Infrastructure | | 193 250 | 166 565 | - | 64 356 | 10 809 | 10 809 | 21 514 | 23 644 | 1 573 |
| Community Facilities | | | | | 8 000 | | | 2 500 | 2 000 | 2 000 |
| Sport and Recreation Facilities | | 343 512 | 343 932 | | | | | | | |
| Community Assets | | 343 512 | 343 932 | - | 8 000 | - | - | 2 500 | 2 000 | 2 000 |
| Heritage Assets | | 1 235 635 | | | | | | | | |
| Revenue Generating | | | | | | | | | | |
| Non-revenue Generating | | | | | | | | | | |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Operational Buildings | | | | | | 660 | 660 | | | |
| Housing | | | | | | | | | | |
| Other Assets | | - | - | - | - | 660 | 660 | - | - | - |
| Biological or Cultivated Assets | | | | | | | | | | |
| Servitudes | | | | | | | | | | |
| Licences and Rights | | | | | | | | | | |
| Intangible Assets | | - | - | - | - | - | - | - | - | - |
| Computer Equipment | | | | | | 17 000 | 17 000 | 12 950 | 12 714 | 12 380 |
| Furniture and Office Equipment | | | | | | | | | | |
| Machinery and Equipment | | | | | | | | | | |
| Transport Assets | | | | | | | | | | |
| Land | | | | | | | | | | |
| Zoo's, Marine and Non-biological Animals | | | | | | | | | | |
| Mature | | | | | | | | | | |
| Immature | | | | | | | | | | |
| Living Resources | | - | - | - | - | - | - | - | - | - |
| Total Upgrading of Existing Assets | 6 | 3 803 957 | 1 409 085 | (481 887) | 198 895 | 233 634 | 233 634 | 96 650 | 79 436 | 95 944 |
| Roads Infrastructure | | 2 901 340 | 952 629 | | 40 650 | 139 692 | 139 692 | 52 080 | 59 178 | 35 175 |
| Storm water Infrastructure | | | | | | | | | | |
| Electrical Infrastructure | | | | | | | | 3 000 | | |
| Water Supply Infrastructure | | 248 054 | 248 054 | (481 887) | 104 065 | 61 980 | 61 980 | 31 570 | 6 768 | 9 755 |
| Sanitation Infrastructure | | | | | 40 300 | | | | | |
| Solid Waste Infrastructure | | | | | 3 000 | 25 000 | 25 000 | 10 000 | 10 490 | 11 015 |
| Rail Infrastructure | | | | | | | | | | |
| Coastal Infrastructure | | | | | | | | | | |
| Information and Communication Infrastructure | | | | | | | | | | |
| Infrastructure | | 3 149 394 | 1 200 683 | (481 887) | 188 015 | 226 671 | 226 671 | 96 650 | 76 436 | 55 944 |
| Community Facilities | | | | | 880 | | | | 3 000 | 8 000 |
| Sport and Recreation Facilities | | | | | | | | | | |
| Community Assets | | - | - | - | 880 | - | - | - | 3 000 | 8 000 |
| Heritage Assets | | | | | | 6 825 | 6 825 | | | |
| Revenue Generating | | | | | | | | | | |
| Non-revenue Generating | | | | | | | | | | |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Operational Buildings | | 461 881 | | | 10 000 | | | | | 32 000 |
| Housing | | | | | | | | | | |
| Other Assets | | 461 881 | - | - | 10 000 | - | - | - | - | 32 000 |
| Biological or Cultivated Assets | | | | | | | | | | |
| Servitudes | | | | | | | | | | |
| Licences and Rights | | | | | | | | | | |
| Intangible Assets | | - | - | - | - | - | - | - | - | - |
| Computer Equipment | | | | | | | | | | |
| Furniture and Office Equipment | | 192 683 | 208 402 | | | | | | | |
| Machinery and Equipment | | | | | | 138 | 138 | | | |
| Transport Assets | | | | | | | | | | |
| Land | | | | | | | | | | |
| Zoo's, Marine and Non-biological Animals | | | | | | | | | | |
| Mature | | | | | | | | | | |
| Immature | | | | | | | | | | |
| Living Resources | | - | - | - | - | - | - | - | - | - |

Kwazulu-Natal: Msunduzi (KZN225) - Table A9 Asset Management

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|----------|------------------|------------------|-------------------|----------------------|------------------|--------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | N | | | | | | | | | |
| Total Capital Expenditure | 4 | 8 138 236 | 4 676 606 | 13 140 509 | 768 760 | 802 544 | 802 544 | 824 011 | 509 975 | 593 993 |
| Roads Infrastructure | | 2 901 340 | 952 629 | 317 | 63 400 | 178 357 | 178 357 | 128 464 | 157 572 | 164 350 |
| Storm water Infrastructure | | | | 26 813 | | | | | | |
| Electrical Infrastructure | | 193 250 | 166 565 | 995 099 | 147 900 | 114 475 | 114 475 | 218 854 | 23 577 | 27 697 |
| Water Supply Infrastructure | | 368 987 | 368 987 | 4 292 260 | 142 525 | 100 490 | 100 490 | 95 375 | 78 361 | 109 957 |
| Sanitation Infrastructure | | | | 924 805 | 120 778 | 72 177 | 72 177 | 97 047 | 121 815 | 114 007 |
| Solid Waste Infrastructure | | | | 65 066 | 3 000 | 25 000 | 25 000 | 10 000 | 10 490 | 11 015 |
| Rail Infrastructure | | | | 246 824 | | | | 500 | 550 | 605 |
| Coastal Infrastructure | | | | | 18 006 | | | | | 10 000 |
| Information and Communication Infrastructure | | | | | | | | | | |
| Infrastructure | | 3 463 577 | 1 488 180 | 6 551 185 | 495 608 | 490 499 | 490 499 | 550 240 | 392 365 | 437 631 |
| Community Facilities | | | | 481 887 | 32 707 | 34 872 | 34 872 | 26 780 | 28 420 | 35 542 |
| Sport and Recreation Facilities | | 343 512 | 343 932 | | | 8 000 | 8 000 | 6 953 | 7 308 | 7 971 |
| Community Assets | | 343 512 | 343 932 | 481 887 | 32 707 | 42 872 | 42 872 | 33 733 | 35 729 | 43 513 |
| Heritage Assets | | 1 235 635 | | 2 610 145 | 120 | 6 929 | 6 929 | | | |
| Revenue Generating | | 877 142 | | 48 331 | | | | | | |
| Non-revenue Generating | | | | | | | | | | |
| Investment properties | | 877 142 | - | 48 331 | - | - | - | - | - | - |
| Operational Buildings | | 461 881 | | 1 394 615 | 10 000 | 660 | 660 | | | 32 000 |
| Housing | | | | | 144 045 | 141 582 | 141 582 | 128 524 | 978 | 1 067 |
| Other Assets | | 461 881 | - | 1 394 615 | 154 045 | 142 242 | 142 242 | 128 524 | 978 | 33 067 |
| Biological or Cultivated Assets | | 327 643 | 327 643 | 77 590 | | | | | | |
| Servitudes | | | | | | | | | | |
| Licences and Rights | | | | 15 760 | 30 000 | 30 300 | 30 300 | 26 100 | 26 125 | 26 678 |
| Intangible Assets | | - | - | 15 760 | 30 000 | 30 300 | 30 300 | 26 100 | 26 125 | 26 678 |
| Computer Equipment | | 108 165 | 201 687 | 977 640 | 11 500 | 23 477 | 23 477 | 18 450 | 25 330 | 13 091 |
| Furniture and Office Equipment | | 192 683 | 208 402 | 425 | 5 110 | 5 622 | 5 622 | 5 205 | 7 189 | 19 866 |
| Machinery and Equipment | | 857 717 | 1 843 951 | 171 387 | 29 820 | 35 200 | 35 200 | 42 960 | 7 460 | 5 115 |
| Transport Assets | | 270 283 | 262 811 | 42 342 | 9 850 | 25 403 | 25 403 | 18 800 | 14 800 | 15 033 |
| Land | | | | | | | | | | |
| Zoo's, Marine and Non-biological Animals | | | | 769 201 | | | | | | |
| Mature | | | | | | | | | | |
| Immature | | | | | | | | | | |
| Living Resources | | - | - | - | - | - | - | - | - | - |
| TOTAL CAPITAL EXPENDITURE - Asset Class | | 8 138 236 | 4 676 606 | 13 140 509 | 768 760 | 802 544 | 802 544 | 824 011 | 509 975 | 593 993 |
| ASSET REGISTER SUMMARY - PPE (WDV) | 5 | 6 803 471 | 6 505 384 | 6 638 757 | 8 609 523 | 7 218 155 | 7 218 155 | 9 382 743 | 9 312 330 | 9 329 439 |
| Roads Infrastructure | | 1 478 356 | 578 121 | (1 705 561) | | 1 749 611 | 1 749 611 | | | |
| Storm water Infrastructure | | 505 366 | 527 633 | (327 176) | | 594 163 | 594 163 | | | |
| Electrical Infrastructure | | 1 186 600 | 359 518 | 574 670 | 7 185 148 | 1 056 298 | 1 056 298 | 7 968 088 | 7 874 603 | 7 874 603 |
| Water Supply Infrastructure | | 576 147 | 575 493 | 4 119 377 | | 500 351 | 500 351 | | | |
| Sanitation Infrastructure | | 401 509 | 800 475 | 652 649 | | 462 955 | 462 955 | | | |
| Solid Waste Infrastructure | | 24 133 | 127 878 | 29 056 | | 28 916 | 28 916 | | | |
| Rail Infrastructure | | 899 | 783 | 244 044 | | 669 | 669 | | | |
| Coastal Infrastructure | | | | | | | | | | |
| Information and Communication Infrastructure | | | | | | | | | | |
| Infrastructure | | 4 173 009 | 2 969 901 | 3 587 060 | 7 185 148 | 4 392 963 | 4 392 963 | 7 968 088 | 7 874 603 | 7 874 603 |
| Community Assets | | 278 985 | 1 400 100 | 121 677 | | 307 151 | 307 151 | | | |
| Heritage Assets | | 272 919 | 273 802 | 1 160 743 | 287 701 | 274 783 | 274 783 | 291 270 | 304 377 | 318 074 |
| Investment properties | | 877 142 | 925 219 | 43 956 | 974 256 | 924 805 | 924 805 | 974 256 | 974 256 | 974 256 |
| Other Assets | | 275 767 | (207 441) | 150 589 | | 250 980 | 250 980 | | | |
| Biological or Cultivated Assets | | 97 044 | 80 200 | 846 379 | 84 451 | 76 376 | 76 376 | 80 958 | 84 602 | 88 409 |
| Intangible Assets | | 24 464 | 20 954 | (81 191) | 20 954 | 24 213 | 24 213 | 25 766 | 26 821 | 28 028 |
| Computer Equipment | | (77 517) | 25 906 | 888 158 | 11 500 | 46 471 | 46 471 | 13 240 | 18 573 | 6 056 |
| Furniture and Office Equipment | | 10 411 | 11 932 | (30 654) | 5 110 | 18 425 | 18 425 | 5 405 | 7 389 | 20 066 |
| Machinery and Equipment | | 65 451 | 69 982 | 69 208 | 29 820 | 85 601 | 85 601 | 4 960 | 6 910 | 4 915 |
| Transport Assets | | 92 620 | 221 651 | (121 542) | 9 850 | 103 959 | 103 959 | 18 800 | 14 800 | 15 033 |
| Land | | 713 177 | 713 177 | 4 375 | | 712 427 | 712 427 | | | |
| Zoo's, Marine and Non-biological Animals | | | | | | | | | | |
| Living Resources | | | | | 733 | | | | | |
| TOTAL ASSET REGISTER SUMMARY - PPE (WDV) | | 6 803 471 | 6 505 384 | 6 638 757 | 8 609 523 | 7 218 155 | 7 218 155 | 9 382 743 | 9 312 330 | 9 329 439 |

Kwazulu-Natal: Msunduzi (KZN225) - Table A9 Asset Management

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | N | | | | | | | | | |
| EXPENDITURE OTHER ITEMS | | | | | | | | | | |
| <u>Depreciation</u> | 7 | 372 532 | 360 293 | 337 452 | 461 616 | 461 616 | 461 616 | 362 179 | 349 782 | 345 694 |
| <u>Repairs and Maintenance by Asset Class</u> | 3 | 322 911 | 249 241 | 179 640 | 573 286 | 517 794 | 517 794 | 624 360 | 641 975 | 678 131 |
| Roads Infrastructure | | 51 717 | 121 855 | 1 380 | 152 949 | 133 535 | 133 535 | 155 467 | 170 569 | 182 155 |
| Storm water Infrastructure | | | | | | | | | | |
| Electrical Infrastructure | | 19 437 | 25 471 | | 4 340 | 32 032 | 32 032 | 27 650 | 32 054 | 35 419 |
| Water Supply Infrastructure | | | | | 20 768 | 14 697 | 14 697 | 25 675 | 23 513 | 24 864 |
| Sanitation Infrastructure | | 181 752 | | | 287 026 | 266 157 | 266 157 | 311 176 | 325 879 | 342 831 |
| Solid Waste Infrastructure | | | | | 681 | 524 | 524 | 255 | 312 | 328 |
| Rail Infrastructure | | | | | | | | | | |
| Coastal Infrastructure | | | | | 3 375 | | | | | |
| Information and Communication Infrastructure | | | | | | | | | | |
| Infrastructure | | 252 906 | 147 327 | 1 380 | 469 140 | 446 945 | 446 945 | 520 223 | 552 326 | 585 597 |
| Community Facilities | | 25 107 | | | 13 896 | 11 198 | 11 198 | 29 292 | 30 172 | 30 450 |
| Sport and Recreation Facilities | | | 35 822 | 47 315 | 2 053 | 1 111 | 1 111 | 1 258 | 1 539 | 1 616 |
| Community Assets | | 25 107 | 35 822 | 47 315 | 15 949 | 12 309 | 12 309 | 30 550 | 31 711 | 32 066 |
| Heritage Assets | | | | | | | | | | |
| Revenue Generating | | | | | | | | | | |
| Non-revenue Generating | | | | | | | | | | |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Operational Buildings | | 14 462 | 16 718 | 83 822 | 45 016 | 14 837 | 14 837 | 33 773 | 19 412 | 20 755 |
| Housing | | | | | | 10 786 | 10 786 | 4 036 | | |
| Other Assets | | 14 462 | 16 718 | 83 822 | 45 016 | 25 623 | 25 623 | 37 809 | 19 412 | 20 755 |
| Biological or Cultivated Assets | | | | | | | | | | |
| Servitudes | | | | | | | | | | |
| Licences and Rights | | | | | 144 | 6 | 6 | | | |
| Intangible Assets | | - | - | - | 144 | 6 | 6 | - | - | - |
| Computer Equipment | | | | | | | | | | |
| Furniture and Office Equipment | | | | | | | | | | |
| Machinery and Equipment | | 14 661 | 33 361 | 28 533 | 16 501 | 11 607 | 11 607 | 14 367 | 16 103 | 16 607 |
| Transport Assets | | 15 775 | 16 014 | 18 589 | 26 536 | 21 303 | 21 303 | 21 411 | 22 423 | 23 106 |
| Land | | | | | | | | | | |
| Zoo's, Marine and Non-biological Animals | | | | | | | | | | |
| Mature | | | | | | | | | | |
| Immature | | | | | | | | | | |
| Living Resources | | - | - | - | - | - | - | - | - | - |
| TOTAL EXPENDITURE OTHER ITEMS | | 695 443 | 609 534 | 517 092 | 1 034 902 | 979 410 | 979 410 | 986 539 | 991 758 | 1 023 825 |
| <i>Renewal and upgrading of Existing Assets as % of total capex</i> | | 68,5% | 41,0% | -3,7% | 35,3% | 32,7% | 32,7% | 16,2% | 23,1% | 18,8% |
| <i>Renewal and upgrading of Existing Assets as % of deprecn</i> | | 1496,9% | 532,8% | -142,8% | 58,8% | 56,8% | 56,8% | 36,9% | 33,7% | 32,4% |
| <i>R&M as a % of PPE & Investment Property</i> | | 5,0% | 4,1% | 3,8% | 7,0% | 7,6% | 7,6% | 6,9% | 7,2% | 7,6% |
| <i>Renewal and upgrading and R&M as a % of PPE and Investment Pr</i> | | 92,0% | 35,4% | -6,4% | 10,3% | 11,4% | 11,4% | 8,4% | 8,5% | 8,9% |

Part 2 – Supporting Documentation

4.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the Mayor.

The primary aims of the Budget Steering Committee are to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the City's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

4.1.1 Budget Process Overview

In terms of section 21 of the MFMA, the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2018) a time schedule that sets out the process to revise the IDP and prepare the budget.

The Mayor tabled in Council the required the IDP and budget time schedule in August 2023. Key dates applicable to the process were:

- **30 August 2023** Annual Performance Report submitted to Auditor-General as per S46 MSA
- **10 October 2023** the first sitting of the IDP representative forum
- **05 to 07 May 2024** Zonal IDP/ Budget Izimbizo convened by the Mayor
- **21 March 2024** conducted public hearings on proposed rates and tariffs for 2024/25 budget year.

4.1.2 IDP and Service Delivery and Budget Implementation Plan

The City's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The Process Plan applicable to the fourth revision cycle included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Public participation process;
- Compilation of the SDBIP, and
- The review of the performance management and monitoring processes.

The IDP has been taken into a business and financial planning process leading up to the 2024/25 MTREF, based on the approved 2023/24 MTREF, Mid-year Review and adjustments budget. The business planning process has subsequently been refined in the light of current economic circumstances and the resulting revenue projections.

With the compilation of the 2024/25 MTREF, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year and third quarter performance against the 2024/25 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

4.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2024/25 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2024/25 MTREF:

- City growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2023/24 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 74, 98 and 99,126 have been taken into consideration in the planning and prioritisation process.

4.1.4 Community Consultation

Ward Committees were utilised to facilitate the community consultation process, which included open public briefing sessions. The applicable dates and venues were published in all the local newspapers. Sessions were scheduled with organised business and imbizo's were held to further ensure transparency and interaction. Other stakeholders involved in the consultation included churches, non-governmental institutions and community-based organisations.

Submissions received during the community consultation process and additional information regarding revenue and expenditure and individual capital projects were addressed, and where relevant considered as part of the submission to EXCO for finalisation of the 2024/25 MTREF. Feedback and responses to the 1submissions received are available on request. The following are some of the issues and concerns raised as well as comments received during the consultation process:

- Capital expenditure is not allocated to the areas in the same ratio as the income derived from those areas. This is a normal practice in a collective taxation environment. The City is responsible for managing the equitable use of resources to ensure that constitutional imperative to progressively improve basic services in undeveloped areas is realized in a sustainable manner over a reasonable period of time;

4.2 Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five-year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the City, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that the City strategically complies with the key national and provincial priorities.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the City's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Spatial Planning and Land Use Management Act (SPLUMA);
- Provincial Growth and Development Strategy (PGDS);
- State of the Province address 2024
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- National Development Plan (Vision 2030)
- The National 14 Government Outcomes
- State of National Addressees 2019,2020,2021, 2022 , 2023 and 2024

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner, which is consistent with its IDP. The following table highlights the IDP's strategic Goals for the 2024/25 MTREF and further planning refinements that have directly informed the compilation of the budget:

IDP Strategic Goals

- a) A well-serviced city;
- b) An accessible, connected city;
- c) A clean, green city;
- d) A friendly, safe city, and
- e) An economically prosperous city.
- f) A financially viable and well-governed city

In order to ensure integrated and focused service delivery between all spheres of government it was important for the City to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities. The key performance areas can be summarised as follows against the six strategic goals:

1. Basic Service Delivery:

- Provide electricity;
- Provide water;
- Provide sanitation;
- Provide waste removal;
- Provide housing;
- Provide roads and storm water;
- Provide public transport;
- Provide city planning services; and
- Maintaining the infrastructure of the City.

2. Local Economic Development:

- Ensuring there is a clear structural plan for the City;
- Ensuring planning processes function in accordance with set timeframes;
- Facilitating the use of labour intensive approaches in the delivery of services and the building of infrastructure.

3. Cross cutting issues:

- Effective implementation of the Indigent Policy;
- Working with the provincial department of health to provide primary health care services;
- Extending waste removal services and ensuring effective city cleansing;
- Ensuring all waste water treatment works are operating optimally;
- Working with strategic partners such as SAPS to address crime;
- Ensuring safe working environments by effective enforcement of building and health regulations;

- Promote viable, sustainable communities through proper zoning; and
 - Promote environmental sustainability by protecting wetlands and key open spaces.
4. Good Governance and Public Participation:
- Work with provincial departments to ensure the development of community infrastructure such as schools and clinics is properly co-ordinated with the informal settlements upgrade programme
 - Foster participatory democracy and Batho Pele principles through a caring, accessible and accountable service by:
 - Optimising effective community participation in the ward committee system; and
 - Implementing Batho Pele in the revenue management strategy.
4. Financial Viability and Financial Management:
- Publishing the outcomes of all tender processes on the municipal website
 - Ensure financial sustainability through:
 - Reviewing the use of contracted services
 - Continuing to implement the infrastructure renewal strategy and the repairs and maintenance plan
5. Municipal Transformation and Organisational Development:
- Review of the organizational structure to optimize the use of personnel;

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the City. The five-year programme responds to the development challenges and opportunities faced by the City by identifying the key performance areas to achieve the six the strategic goals mentioned above.

In addition to the five-year IDP, the City undertakes an extensive planning and developmental strategy which primarily focuses on a longer-term horizon; 15 to 20 years. This process is aimed at influencing the development path by proposing a substantial programme of public-led investment to restructure current patterns of settlement, activity and access to resources in the City so as to promote greater equity and enhanced opportunity. The strategy specifically targets future developmental opportunities in traditional dormitory settlements. It provides direction to the City's IDP, associated sectoral plans and strategies, and the allocation of resources of the City and other service delivery partners.

This development strategy introduces important policy shifts which have further been translated into eight strategic focus areas/objectives as outlined below:

- Building a Capable and developmental Municipality
- Back-to-Basics: cleaning, Repairing , enforcing and Responding
- Improved Infrastructure Efficiency-Planning, Budgeting, Spending, Implementing, Maintaining
- Financial Sustainability
- Growing the Regional Economy
- Serving as a Provincial Capital
- Creating a Learning City and City of Learning
- Spatial Effectiveness and Justice: Increasing Densities and Improving Mobility

Lessons learned with previous IDP revision and planning cycles as well as changing environments were taken into consideration in the compilation of the fourth revised IDP, including:

- Strengthening the analysis and strategic planning processes of the City;
- Initiating zonal planning processes that involve the communities in the analysis and planning processes. More emphasis was placed on area based interventions, within the overall holistic framework;
- Ensuring better coordination through a programmatic approach and attempting to focus the budgeting process through planning interventions; and
- Strengthening performance management and monitoring systems in ensuring the objectives and deliverables are achieved.

The 2024/25 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table 20 MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

| Strategic Objective | Goal | Goal Code | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | | |
|---|--|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|------------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 | |
| R thousand | | | | | | | | | | | | | |
| Financial Viability and Management | Financially viable and well governed City | | | 1 159 109 | 1 578 920 | 2 020 298 | 2 111 211 | 1 892 836 | 1 892 836 | 2 006 406 | 2 126 790 | 2 254 398 | |
| Basic Service Delivery | Improved the state of municipal infrastructure | | | 3 695 954 | 4 278 004 | 4 470 514 | 4 671 687 | 4 671 687 | 4 671 687 | 4 951 988 | 5 249 108 | 5 564 054 | |
| Local Economic Development | An economically prosperous city | | | 25 585 | 28 276 | 29 549 | 30 879 | 30 879 | 30 879 | 32 731 | 34 695 | 36 777 | |
| Good governance and Public Participation | To develop strong welcoming, caring & diverse communities living in a variety of friendly. | | | 326 137 | 360 441 | 376 661 | 393 611 | 393 611 | 393 611 | 417 227 | 442 261 | 468 796 | |
| Gross Cutting Issues | Reduce housing backlogs and eliminate spatial separation by racial categories. | | | 246 272 | (484 957) | (506 780) | 811 749 | 818 542 | 818 542 | 1 458 402 | 2 039 260 | 2 775 192 | |
| Municipal Transformation and Institutional Development | Improved customer experience & public participation | | | 87 299 | 93 028 | 97 215 | 101 589 | 101 589 | 101 589 | 107 685 | 114 146 | 120 995 | |
| Allocations to other priorities | | | | 2 | | | | | | | | | |
| Total Revenue (excluding capital transfers and contributions) | | | | 1 | 5 540 356 | 5 853 713 | 6 487 456 | 8 120 726 | 7 909 143 | 7 909 143 | 8 974 440 | 10 006 259 | 11 220 212 |

Table 21 MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure

| Strategic Objective | Goal | Goal Code | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | | |
|--|--|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|------------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 | |
| R thousand | | | | | | | | | | | | | |
| Financial Viability and Management | Financially viable and well governed City | | | 1 568 361 | 1 733 327 | 1 811 326 | 1 917 566 | 1 917 566 | 1 917 566 | 2 003 857 | 2 094 031 | 2 188 262 | |
| Basic Service Delivery | Improved the state of municipal infrastructure | | | 4 477 675 | 5 347 981 | 4 478 125 | 4 641 909 | 4 515 873 | 3 993 575 | 5 217 771 | 5 835 118 | 6 534 096 | |
| Local Economic Development | An economically prosperous city | | | 25 585 | 28 276 | 29 549 | 31 613 | 31 613 | 31 613 | 33 036 | 34 522 | 36 076 | |
| Good governance and Public Participation | To develop strong welcoming, caring & diverse communities living in a variety of friendly. | | | 326 137 | 360 441 | 376 661 | 402 972 | 402 972 | 402 972 | 421 106 | 440 055 | 459 858 | |
| Gross Cutting Issues | Reduce housing backlogs and eliminate spatial separation by racial categories. | | | 246 272 | (484 957) | (506 780) | 592 273 | 592 273 | 592 273 | 618 925 | 646 777 | 675 882 | |
| Municipal Transformation and Institutional Development | Improved customer experience & public participation | | | 87 299 | 93 028 | 97 215 | 104 005 | 104 005 | 104 005 | 108 686 | 113 577 | 118 688 | |
| Allocations to other priorities | | | | | | | | | | | | | |
| Total Expenditure | | | | 1 | 6 731 329 | 7 078 097 | 6 286 095 | 7 690 339 | 7 564 303 | 7 042 005 | 8 403 380 | 9 164 080 | 10 012 860 |

Table 22 MBRR Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

| Strategic Objective | Goal | Goal Code | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|--|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | | | |
| Financial Viability and Management | Financially viable and well governed City | A | | | | | 122 778 | 122 778 | 122 778 | 128 303 | 134 077 | 140 110 |
| Basic Service Delivery | Improved the state of municipal infrastructure | B | | 247 501 | 37 281 | | 108 762 | 142 546 | 142 546 | 134 313 | – | 222 334 |
| Local Economic Development | An economically prosperous city | C | | | | | | | | 134 313 | 140 357 | |
| Good governance and Public Participation | To develop strong welcoming, caring & diverse communities living in a variety of friendly. | D | | 25 585 | 28 276 | 29 549 | 31 613 | 31 613 | 31 613 | 33 036 | 34 522 | 36 076 |
| Gross Cutting Issues | Reduce housing backlogs and eliminate spatial separation by racial categories. | E | | 326 137 | 360 441 | 376 661 | 402 972 | 402 972 | 402 972 | 286 793 | 86 939 | – |
| Municipal Transformation and Institutional Development | Improved customer experience & public participation | F | | 86 708 | 95 828 | 100 140 | 102 635 | 102 635 | 102 635 | 107 254 | 112 080 | 105 473 |
| Allocations to other priorities | | | 3 | | | | | | | | | |
| Total Capital Expenditure | | | 1 | 685 931 | 521 827 | 547 790 | 768 760 | 802 544 | 802 544 | 824 011 | 507 975 | 503 993 |

4.3 Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the City has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assess and reviews organisational performance, which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

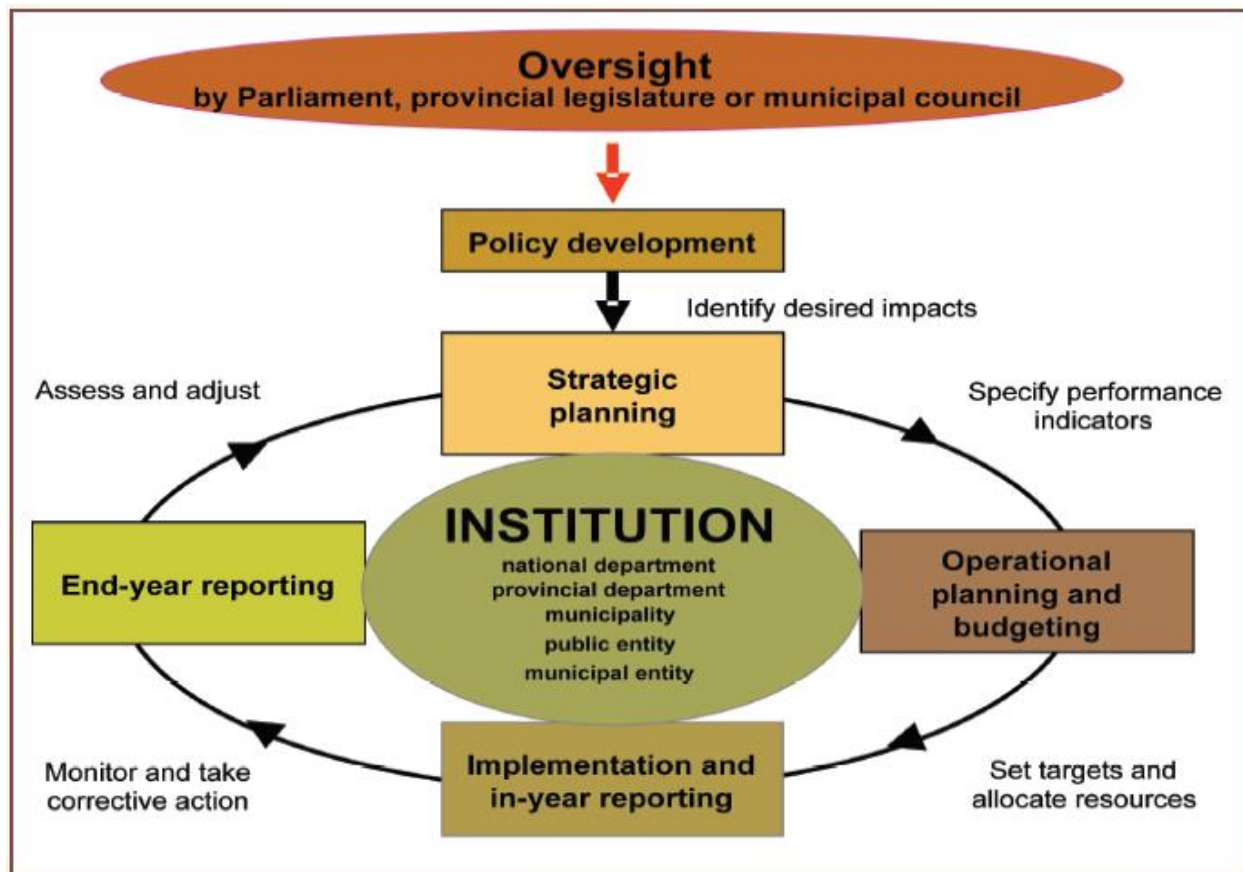


Figure 1 Planning, budgeting and reporting cycle

The performance of the City relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The City therefore has adopted one integrated performance management system, which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the City in its integrated performance management system are aligned to the **Framework of Managing Programme Performance Information** issued by the National Treasury:



/

The following table sets out the municipalities main performance objectives and benchmarks for the 2024/25 MTREF.

Table 23 MBRR Table SA8 - Performance indicators and benchmarks

| Description of financial indicator | Basis of calculation | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Borrowing Management | | | | | | | | | | | |
| Credit Rating | | | | | | | | | | | |
| Capital Charges to Operating Expenditure | Interest & Principal Paid /Operating Expenditure | 2,2% | 3,2% | 3,5% | 0,8% | 0,8% | 0,9% | 0,0% | 1,6% | 1,5% | 1,4% |
| Capital Charges to Own Revenue | Finance charges & Repayment of borrowing /Own Revenue | 2,7% | 3,8% | 3,4% | 0,8% | 0,8% | 0,8% | 0,0% | 1,5% | 1,3% | 1,2% |
| Borrowed funding of 'own' capital expenditure | Borrowing/Capital expenditure excl. transfers and grants and contributions | 0,0% | 0,0% | 0,0% | 166,6% | 77,5% | 133,2% | 0,0% | 176,5% | 0,0% | 0,0% |
| Safety of Capital | | | | | | | | | | | |
| Gearing | Long Term Borrowing/ Funds & Reserves | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| Liquidity | | | | | | | | | | | |
| Current Ratio | Current assets/current liabilities | 1,5 | 1,0 | 1,3 | 1,8 | 2,1 | 2,1 | — | 1,9 | 2,1 | 2,0 |
| Current Ratio adjusted for aged debtors | Current assets less debtors > 90 days/current liabilities | 1,5 | 1,0 | 1,3 | 1,8 | 2,1 | 2,1 | — | 1,9 | 2,1 | 2,0 |
| Liquidity Ratio | Monetary Assets/Current Liabilities | 1,0 | 0,6 | 0,9 | 1,2 | 1,4 | 1,4 | — | 1,4 | 1,5 | 1,5 |
| Revenue Management | | | | | | | | | | | |
| Annual Debtors Collection Rate (Payment Level %) | Last 12 Mths Receipts/Last 12 Mths Billing | 0,0% | 126,8% | 118,9% | 125,0% | 114,9% | 116,2% | 120,1% | 0,0% | 114,0% | 111,4% |
| Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue) | | 126,8% | 118,9% | 125,0% | 114,9% | 116,2% | 120,1% | 0,0% | 114,0% | 111,4% | 99,4% |
| Outstanding Debtors to Revenue | Total Outstanding Debtors to Annual Revenue | 22,7% | 22,4% | 22,7% | 24,7% | 30,4% | 30,4% | 0,0% | 24,9% | 22,9% | 20,9% |
| Longstanding Debtors Recovered | Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old | | | | | | | | | | |
| Creditors Management | | | | | | | | | | | |
| Creditors System Efficiency | % of Creditors Paid Within Terms (within 'MFMA' s 65(e)) | | | | | | | | | | |
| Creditors to Cash and Investments | | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 354,4% | 222,6% | 155,5% |
| Other Indicators | | | | | | | | | | | |
| | Total Volume Losses (kW) technical | | | | | | | | | | |
| | Total Volume Losses (kW) non technical | | | | | | | | | | |
| Electricity Distribution Losses (2) | Total Cost of Losses (Rand '000) | | | | | | | | | | |
| | % Volume (units purchased and generated less units sold)/units purchased and generated | | | | | | | | | | |
| Water Volumes :System input | Bulk Purchase Water treatment works Natural sources | | | | | | | | | | |
| | Total Volume Losses (kl) | | | | | | | | | | |
| Water Distribution Losses (2) | Total Cost of Losses (Rand '000) | | | | | | | | | | |
| | % Volume (units purchased and generated less units sold)/units purchased and generated | | | | | | | | | | |
| Employee costs | Employee costs/(Total Revenue - capital revenue) | 25,6% | 25,5% | 24,1% | 21,9% | 21,6% | 21,6% | 0,0% | 20,6% | 19,3% | 18,0% |
| Remuneration | Total remuneration/(Total Revenue - capital revenue) | 26,7% | 26,6% | 23,4% | 22,7% | 22,3% | 22,3% | 0,0% | 21,8% | 20,4% | 19,0% |
| Repairs & Maintenance | R&M/(Total Revenue excluding capital revenue) | 2,0% | 4,1% | 3,9% | 7,1% | 6,1% | 0,0% | 0,0% | 5,8% | 5,7% | 5,4% |
| Finance charges & Depreciation | FC&D/(Total Revenue - capital revenue) | 7,4% | 8,7% | 7,4% | 6,2% | 6,3% | 6,3% | 0,0% | 4,5% | 3,9% | 3,5% |
| IDP regulation financial viability indicators | | | | | | | | | | | |
| i. Debt coverage | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year | 48,1 | 47,9 | 158,0 | 197,4 | 192,7 | — | — | 81,6 | 90,2 | 101,2 |
| ii. O/S Service Debtors to Revenue | Total outstanding service debtors/annual revenue received for services | 11,4% | 10,7% | 13,3% | 20,0% | 29,1% | 29,1% | 0,0% | 22,1% | 20,0% | 18,0% |
| iii. Cost coverage | (Available cash + Investments)/monthly fixed operational expenditure | 0,8 | 0,5 | 0,5 | 1,2 | 1,5 | 1,6 | — | 1,2 | 1,8 | 1,6 |

4.3.1 Performance indicators and benchmarks

4.3.1.1 Borrowing Management

Capital grants, own-source revenue and long-term borrowing can fund capital expenditure in local government. The ability of a municipality to raise long-term borrowing is largely dependent on its creditworthiness and financial position. As with all other municipalities, Batho Pele City's borrowing strategy is primarily informed by the affordability of debt repayments. The structure of the City's debt portfolio is dominated by annuity loans. The following financial performance indicators have formed part of the compilation of the 2024/25 MTREF:

- *Borrowing to asset ratio* is a measure of the long-term borrowing as a percentage of the total asset base of the municipality. While this ratio is decreasing over the MTREF from 0.82 per cent to 0.74 per cent in 2021/22, it needs to be noted that the increased capital grants and transfers has contributed to the decrease and must not be considered a measure on borrowing capacity in isolation of other ratios and measures.

4.3.1.2 Safety of Capital

The debt-to-equity ratio is a financial ratio indicating the relative proportion of equity and debt used in financing the municipality's assets. The indicator is based on the non-current borrowings as a percentage of funds and reserves. The s This ratio decreases in the medium term as the municipality repays its debts and improves on its equity as contributions to the reserves increase.

- *The gearing ratio* is a measure of the total long-term borrowings over funds and reserves. Between 2018/19 and 2020/21 the gearing ratio peaked at 100.6 per cent. This was primarily a result of the increased borrowing levels and decreasing funds and reserves.

4.3.1.3 Liquidity

- *Current ratio* is a measure of the current assets divided by the current liabilities and as a benchmark the City has set a limit of 1, hence at no point in time should this ratio be less than 1.
- The liquidity ratio is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations.
- Revenue Management
- As part of the financial sustainability strategy, an aggressive revenue management framework has been implemented to increase cash inflow, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

4.3.1.4 Creditors Management

- The City has managed to ensure that creditors are settled within the legislated 30 days of invoice. While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure a 100 per cent compliance rate to this legislative obligation. This has had a favourable impact on suppliers' perceptions of risk of doing business with the City, which is expected to benefit the City in the form of more competitive pricing of tenders, as suppliers compete for the City's business.

4.3.1.5 Other Indicators

- The electricity distribution losses have been managed downwards from 15,30 per cent in the 2017/18 financial year to 14 per cent in 2018/19 the expectation is the decrease on these losses. The initiatives to ensure these targets are achieved include managing illegal connections and theft of electricity by rolling out smart metering systems, including prepaid meters.

- Employee costs as a percentage of operating revenue continues to decrease over the MTREF. This is primarily owing to the high increase in bulk purchases which directly increase revenue levels.
- Similar to that of employee costs, repairs and maintenance as percentage of operating revenue has a slight increase owing directly to cost drivers such as bulk purchases increasing far above inflation. In real terms, repairs and maintenance has increased as part of the City's strategy to ensure the management of its asset base.

4.3.2 Free Basic Services: basic social services package for indigent households

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the Indigent Policy of the City. With the exception of water, only registered indigents qualify for the free basic services.

For the 2024/25 budget year the registered indigents are provided for in the budget. In terms of the Municipality's indigent policy indigent households are entitled to 6kl free water, 70 kwh of electricity, sanitation and free waste removal equivalent to 85ℓ once a week, as well as a discount on their property rates.

Further detail relating to the number of households receiving free basic services, the cost of free basic services, highest level of free basic services as well as the revenue cost associated with the free basic services is contained in Table 24 MBRR A10 (Basic Service Delivery Measurement) on page 41.

Note that the number of households in informal areas that receive free services and the cost of these services (e.g. the provision of water through stand pipes, water tankers, etc) are not taken into account in the table noted above.

4.3.3 Providing clean water and managing waste water

The City is the Water Services Authority for the entire municipality in terms of the Water Services Act, 1997 and acts as water services provider. All of the City's bulk water needs are provided directly by Umgeni Water in the form of purified water.

The following is briefly the main challenges facing the City in this regard:

- The infrastructure at most of the waste water treatment works is old and insufficient to treat the increased volumes of waste water to the necessary compliance standard.

4.4 Overview of budget related-policies

The City's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

4.4.1 Review of credit control and debt collection procedures/policies

The Credit control and debt Collection Policy was approved by Council in 30 May 2014 and is reviewed every year. While the adopted policy is credible, sustainable, manageable and informed by affordability and value for money, there has been a need to review certain components to achieve a higher collection rate. Some of the possible revisions will include the lowering of the credit periods for the down payment of debt. In addition emphasis will be placed on speeding up the indigent registration process to ensure that credit control and debt collection efforts are not fruitlessly wasted on these debtors.

As most of the indigents within the municipal area are unable to pay for municipal services because they are unemployed, the Integrated Indigent Exit Programme aims to link the registered indigent households to development, skills and job opportunities. The programme also seeks to ensure that all departments as well as external role players are actively involved in the reduction of the number of registered indigent households.

The 2024/25 MTREF has been prepared on the basis of achieving an average debtors' collection rate of 87 per cent on current billings. In addition the collection of debt in excess of 90 days has been prioritised as a pertinent strategy in increasing the City's cash levels. In addition, the potential of a payment incentive scheme is being investigated and if found to be viable will be incorporated into the policy.

4.4.2 Asset Management, Infrastructure Investment and Funding Policy

A proxy for asset consumption can be considered the level of depreciation each asset incurs on an annual basis. Preserving the investment in existing infrastructure needs to be considered a significant strategy in ensuring the future sustainability of infrastructure and the City's revenue base. Within the framework, the need for asset renewal was considered a priority and hence the capital programme was determined based on renewal of current assets versus new asset construction.

Further, continued improvements in technology generally allows many assets to be renewed at a lesser 'real' cost than the original construction cost. Therefore, it is considered prudent to allow for a slightly lesser continual level of annual renewal than the average annual depreciation. The Asset Management, Infrastructure and Funding Policy is therefore considered a strategic guide in ensuring a sustainable approach to asset renewal, repairs and maintenance and is utilised as a guide to the selection and prioritisation of individual capital projects. In addition the policy prescribes the accounting and administrative policies and procedures relating to property, plant and equipment (fixed assets).

4.4.3 Budget Policy

The changes to the Budget policy are mainly to ensure effective budgeting in terms of chapter 4 of the MFMA to a large extent.

4.4.4

4.4.5 Supply Chain Management Policy

The above policy incorporates the recent changes regarding procurement procedures

4.4.6 Virement Policy

The Virement Policy aims to empower senior managers with an efficient financial and budgetary amendment and control system to ensure optimum service delivery within the legislative framework of the MFMA and the City's system of delegations. The Virement Policy was approved by Council.

4.4.7 Cash Management and Investment Policy

The City's Cash Management and Investment Policy was approved by Council. The aim of the policy is to ensure that the City's surplus cash and investments are adequately managed, especially the funds set aside for the cash backing of certain reserves. The policy details the minimum cash and cash equivalents required at any point in time and introduce time frames to achieve certain benchmarks.

4.4.8 Tariff Policy

The changes to the tariff policy specify the change in terminology of the indigent tariff. The policy has been amended to apply the indigent tariffs as specified in the tariff register whereas previously this was referred to as a lifeline tariff.

4.4.9 Funding & reserves policy

Basically this policy is meant to guide the use reserves and other funding that may become available. This policy is necessary since R55 million of our capital budget will be funded from municipal own sources of income.

4.4.10 Indigent policy

The changes to the Indigent Policy are in terms of National Treasury recommendations and major feature of the policy is the re-introduction of automatic indigent and related controls. The lifeline relief in terms of water 6kl is the acceptable level nationally and that declared indigent should have 20amps in terms electricity supply.

4.4.11 Rates policy

The changes to the Rates policy are in terms of the Municipal Property Rates Act and accommodate the introduction of a rebate for developers and child headed households as outlined in the tariff register. The new valuation roll and supplementary roll are included.

4.4.12 Insurance policy

Mainly addresses issues to be considered when handling municipal insurance

4.4.13 Grants policy

Mainly treatment and disclosure of grant funding on municipal books

4.4.14 Borrowing policy

Emphasise importance of compliance with MFMA when borrowing has to take place.

4.5 Overview of budget assumptions

4.5.1 External factors

During the preparation of our tariffs which is informed by national norms and standards and our utility prices for electricity and water are always dictated by NERSA and Umgeni Water Board. The council approved 17 percent increase for Electricity which is subject to approval by NERSA, while for Umgeni the 12 percent recommended by Department of water affairs .It should be noted that public participation is still taking place to ensure consumers comments are taken into consideration. General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2024/25 MTREF:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on City's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity and water; and
- The increase in the cost of remuneration. Employee related costs comprise 22 per cent of total operating expenditure in the 2024/25 MTREF.

4.5.2 Credit rating outlook

Table 5 Credit rating outlook remove this table and not replace

| | | | | |
|------------|------|----|------------|----|
| | | | 145 | |
| Short term | Rand | A2 | Annually | A3 |

The rating definitions are:

- Short term : Prime – 1
Short-Term Debt Ratings (maturities of less than one year)
Prime-1 (highest quality)
- Long-term : A3
Defined as high-grade. “Aa” rated are judged to be of high quality and are subject to very low credit risk.

4.5.3 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The City engages in a number of financing arrangements to minimise its interest rate costs and risk. However, for simplicity the 2023/24 MTREF is based on the assumption that all borrowings are undertaken using fixed interest rates for amortisation-style loans requiring both regular principal and interest payments.

4.5.4 Collection rate for revenue services

The base assumption is that tariff and rating increases will increase at a rate slightly higher than CPI over the long term. It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term.

The rate of revenue collection is currently expressed as a percentage (93 per cent for Property rates and 87 per cent for service charges) of annual billings. Cash flow is assumed to be 95 per cent of billings, plus an increased collection of arrear debt from the revised collection and credit control policy. The performance of arrear collections will however only be considered a source of additional cash in-flow once the performance has been carefully monitored.

4.5.5 Growth or decline in tax base of the municipality

Debtor's revenue is assumed to increase at a rate that is influenced by the consumer debtors collection rate, tariff/rate pricing, real growth rate of the City, household formation growth rate and the poor household change rate.

Household formation is the key factor in measuring municipal revenue and expenditure growth, as servicing 'households' is a greater municipal service factor than servicing individuals. Household formation rates are assumed to convert to household dwellings. In addition the change in the number of poor households influences the net revenue benefit derived from household formation growth, as it assumes that the same costs incurred for servicing the household exist, but that no consumer revenue is derived as the 'poor household' limits consumption to the level of free basic services.

4.5.6 Salary increases

A salary increase of 6% has been provided for while waiting for the approval from the bargaining council.

4.5.7 Impact of national, provincial and local policies

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and in this regard various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Creating jobs;
- Enhancing education and skill development;
- Improving Health services;
- Rural development and agriculture; and
- Fighting crime and corruption.

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

4.5.8 Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of at least 100 per cent is achieved on operating expenditure and 100 per cent on the capital programme for the 2024/25 MTREF of which performance has been factored into the cash flow budget.

4.6 Overview of budget funding

4.6.1 Medium-term outlook: operating revenue

The following table is a breakdown of the operating revenue over the medium-term:

Table 24 Breakdown of the operating revenue over the medium-term

Msunduzi (KZN225) - Table A1 Budget Summary for 2025

| Description R thousands | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|---|------------------------|------------------------|
| | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| Financial Performance | | | |
| Property rates | 1 649 353 | 1 725 223 | 1 802 858 |
| Service charges | 5 683 701 | 6 564 825 | 7 601 946 |
| Investment revenue | 19 135 | 20 015 | 20 916 |
| Transfer and subsidies - Operational | 946 343 | 950 218 | 1 017 329 |
| Other own revenue | 665 372 | 695 979 | 727 163 |
| Total Revenue (excluding capital transfers and contributions) | 8 963 903 | 9 956 259 | 11 170 212 |

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The City derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc).

The revenue strategy is a function of key components such as:

- Growth in the city and economic development;
- Revenue management and enhancement;
- Achievement of more than 95 per cent annual collection rate for consumer revenue;
- National Treasury guidelines;
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval;
- Achievement of full cost recovery of specific user charges;
- Determining tariff escalation rate by establishing/calculating revenue requirements;
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA), and
- And the ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

The proposed tariff increases for the 2024/25 MTREF on the different revenue categories are:

Table 25 Analysis of estimated revenue projections**KZN225 Msunduzi Consolidated - Table A4 Budgeted Financial Performance**

| Description | Ref | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | | | |
|--|-----|----------------------|------------------|------------------------------|---|------------------------------|---------------------|-----------------------------|---------------------|
| | | Original Budget | Adjusted Budget | (Increase /Decrease) 2024/25 | Budget Year 2024/25 | (Increase /Decrease) 2025/26 | Budget Year 2025/26 | (Increase/Decrease) 2026/27 | Budget Year 2026/27 |
| R thousands | 1 | | | | | | | | |
| Revenue | | | | | | | | | |
| Exchange Revenue | | | | | | | | | |
| Service charges - Electricity | 2 | 3 892 818 | 3 673 355 | 17% | 4 297 825 | 19% | 5 115 199 | 19% | 6 087 087 |
| Service charges - Water | 2 | 901 572 | 901 572 | 12% | 1 009 760 | 5% | 1 056 209 | 4% | 1 103 738 |
| Service charges - Waste Water Management | 2 | 202 500 | 202 500 | 9% | 220 725 | 5% | 230 878 | 4% | 241 268 |
| Service charges - Waste Management | 2 | 138 742 | 138 742 | 12% | 155 391 | 5% | 162 539 | 4% | 169 853 |
| Sale of Goods and Rendering of Services | | 43 362 | 43 362 | -3% | 42 043 | 5% | 43 977 | 4% | 45 956 |
| Agency services | | 715 | 715 | 7% | 765 | 5% | 800 | 4% | 836 |
| Interest earned from Receivables | | 198 174 | 198 174 | 16% | 230 682 | 5% | 241 293 | 5% | 252 151 |
| Interest earned from Current and Non Current Assets | | 18 052 | 18 052 | 6% | 19 135 | 5% | 20 015 | 4% | 20 916 |
| Rental from Fixed Assets | | 104 824 | 104 824 | 9% | 113 962 | 5% | 119 204 | 5% | 124 568 |
| Licence and permits | | 2 452 | 2 452 | 4% | 2 547 | 5% | 2 664 | 4% | 2 784 |
| Operational Revenue | | 187 045 | 187 045 | 9% | 204 124 | 5% | 213 514 | 4% | 223 122 |
| Non-Exchange Revenue | | | | | | | | | |
| Property rates | 2 | 1 526 985 | 1 526 985 | 8% | 1 649 353 | 5% | 1 725 223 | 5% | 1 802 858 |
| Fines, penalties and forfeits | | 14 660 | 14 660 | -20% | 11 687 | 5% | 12 225 | 3% | 12 640 |
| Transfer and subsidies - Operational | | 838 135 | 844 916 | 12% | 946 343 | 0% | 950 218 | 7% | 1 017 329 |
| Interest | | 50 691 | 50 691 | 17% | 59 562 | 5% | 62 302 | 5% | 65 106 |
| Total Revenue (excluding capital transfers and contributions) | | 8 120 726 | 7 908 043 | 13% | 8 963 903 | 11% | 9 956 259 | 12% | 11 170 212 |

Revenue generated from rates and service charges forms a significant percentage of the revenue basket for the City. Rates and service charge revenues comprise more than two thirds of the total revenue mix. In the 2024/25 budget year, revenue from rates and services charges totalled to R7.333 billion or 82 per cent. This increased to R8.2 billion and R9.4 billion for 2025/26 and 2026/27 respectively. A notable trend is the increase in the total percentage revenue generated from rates and services charges. This growth can be mainly attributed to the increased sale of electricity, which contributes to the total revenue mix, which in turn is due to an increase in the Eskom and

anticipated uMngeni tariffs for water, and electricity. The table above excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality.

Property rates are the second largest revenue source totalling 18 per cent or R1.649 billion. Other revenue consists of various items such as fines, licences and permits, agency services, sale of produce, training recoveries, landing fees, passenger levy etc.

Operating grants and transfers totals R946.3 million in the 2024/25 budget year and increased to R950.2 million in 2025/26 and R982 million by 2026/27.

Investment revenue contributes marginally to the revenue base of the City with a budget allocation of R18 million, R19.2 million and R20 million for the respective three financial years of the 2023/24 MTREF. It needs to be noted that these allocations have been conservatively estimated and as part of the cash backing of reserves and provisions. The actual performance against budget will be carefully monitored. Any variances in this regard will be addressed as part of the mid-year review and adjustments budget

The tables below provide detail investment information and investment particulars by maturity.

Table 26 MBRR SA15 – Detail Investment Information

| Investment type | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | |
| <u>Parent municipality</u> | | | | | | | | | | |
| Securities - National Government | | | | | | | | | | |
| Listed Corporate Bonds | | | | | | | | | | |
| Deposits - Bank | | 40 000 | 2 500 | 32 000 | 30 000 | 30 000 | 30 000 | 38 345 | 39 879 | 42 551 |
| Deposits - Public Investment Commissioners | | | | | | | | | | |
| Deposits - Corporation for Public Deposits | | | | | | | | | | |
| Bankers Acceptance Certificates | | | | | | | | | | |
| Negotiable Certificates of Deposit - Banks | | | | | | | | | | |
| Guaranteed Endowment Policies (sinking) | | | | | | | | | | |
| Repurchase Agreements - Banks | | | | | | | | | | |
| Municipal Bonds | | | | | | | | | | |
| Municipality sub-total | 1 | 40 000 | 2 500 | 32 000 | 30 000 | 30 000 | 30 000 | 38 345 | 39 879 | 42 551 |
| <u>Entities</u> | | | | | | | | | | |
| Securities - National Government | | | | | | | | | | |
| Listed Corporate Bonds | | | | | | | | | | |
| Deposits - Bank | | | | | | | | | | |
| Deposits - Public Investment Commissioners | | | | | | | | | | |
| Deposits - Corporation for Public Deposits | | | | | | | | | | |
| Bankers Acceptance Certificates | | | | | | | | | | |
| Negotiable Certificates of Deposit - Banks | | | | | | | | | | |
| Guaranteed Endowment Policies (sinking) | | | | | | | | | | |
| Repurchase Agreements - Banks | | | | | | | | | | |
| Entities sub-total | | - | - | - | - | - | - | - | - | - |
| Consolidated total: | | 40 000 | 2 500 | 32 000 | 30 000 | 30 000 | 30 000 | 38 345 | 39 879 | 42 551 |

4.6.2 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2024/25 medium-term capital programme:

Table 27 Sources of capital revenue over the MTREF

Kwazulu-Natal: Msunduzi (KZN225) - Table A5 Budgeted Capital Expenditure by Functional Classification and Funding

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | 1 | | | | | | | | | | |
| Funded by | - | | | | | | | | | | |
| National Government | | 3 094 590 | 2 832 178 | | 312 535 | 296 020 | 296 020 | 61 967 | 325 817 | 374 082 | 455 058 |
| Provincial Government | | | | | 136 225 | 240 637 | 240 637 | (452) | 131 158 | 15 893 | 18 935 |
| District Municipality | | | | | | | | | | | |
| Transfers and subsidies - capital (monetary allocations) (Nat/Prov) | | | | | | | | | | | |
| Transfers recognised - capital | 4 | 3 094 590 | 2 832 178 | - | 448 760 | 536 656 | 536 656 | 61 515 | 456 975 | 389 975 | 473 993 |
| Borrowing | 6 | | | | 200 000 | 116 275 | 116 275 | | 234 316 | | |
| Internally generated funds | | 877 142 | 115 942 | 13 140 509 | 120 000 | 149 613 | 149 613 | | 132 720 | 120 000 | 120 000 |
| Total Capital Funding | 7 | 3 971 732 | 2 948 120 | 13 140 509 | 768 760 | 802 544 | 802 544 | 61 515 | 824 011 | 509 975 | 593 993 |

Figure 2 Sources of capital revenue for the 2024/25 financial year

Capital grants and receipts equates to 55 per cent of the total funding source which represents R456 million for the 2024/25 financial year and shows a decrease to R389.9 million by 2025/26 and a slight increase to R473.9 million in the 2026/27. Internal funding contributes R132 million in the MTREF.

Details of borrowings

Table 6 MBRR Table SA 17 - Detail of borrowings

| Borrowing - Categorised by type R thousand | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Parent municipality | | | | | | | | | | |
| Annuity and Bullet Loans | | | | | | | | | | |
| Long-Term Loans (non-annuity) | | | | | | | | | | |
| Local registered stock | | | | | 200 000 | 116 275 | 116 275 | 234 316 | | |
| Instalment Credit | | | | | | | | | | |
| Financial Leases | | | | | | | | | | |
| PPP liabilities | | | | | | | | | | |
| Finance Granted By Cap Equipment Supplier | | | | | | | | | | |
| Marketable Bonds | | | | | | | | | | |
| Non-Marketable Bonds | | | | | | | | | | |
| Bankers Acceptances | | | | | | | | | | |
| Financial derivatives | | | | | | | | | | |
| Other Securities | | | | | | | | | | |
| Municipality sub-total | 1 | - | - | - | 200 000 | 116 275 | 116 275 | 234 316 | - | - |
| Entities | | | | | | | | | | |
| Annuity and Bullet Loans | | | | | | | | | | |
| Long-Term Loans (non-annuity) | | | | | | | | | | |
| Local registered stock | | | | | | | | | | |
| Instalment Credit | | | | | | | | | | |
| Financial Leases | | | | | | | | | | |
| PPP liabilities | | | | | | | | | | |
| Finance Granted By Cap Equipment Supplier | | | | | | | | | | |
| Marketable Bonds | | | | | | | | | | |
| Non-Marketable Bonds | | | | | | | | | | |
| Bankers Acceptances | | | | | | | | | | |
| Financial derivatives | | | | | | | | | | |
| Other Securities | | | | | | | | | | |
| Entities sub-total | 1 | - | - | - | - | - | - | - | - | - |
| Total Borrowing | 1 | - | - | - | 200 000 | 116 275 | 116 275 | 234 316 | - | - |

Table 28 MBRR Table SA 18 - Capital transfers and grant receipts

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | |
| RECEIPTS: | 1, 2 | | | | | | | | | |
| Capital Transfers and Grants | | | | | | | | | | |
| National Government: | | 337 738 | 305 550 | 286 472 | 312 535 | 296 020 | – | 325 817 | 374 082 | 455 058 |
| Municipal Infrastructure Grant (MIG) | | 197 725 | 199 650 | 220 149 | 238 929 | 224 359 | | 222 682 | 233 868 | 255 058 |
| Public Transport Infrastructure | | 88 758 | 11 900 | | | | | 20 000 | 50 000 | 100 000 |
| Neighbourhood Development Partnership | | 18 000 | 34 000 | 34 499 | 33 606 | 23 606 | | 20 000 | 30 000 | 50 000 |
| Dept of Mineral/Electricity | | | | | | | | – | – | – |
| Intergrated National Electrification Programme | | | 20 000 | 27 380 | 7 000 | 7 000 | | 4 971 | 7 000 | 6 000 |
| Municipal Systems Improvement Capital | | | | | | | | 13 214 | 13 214 | – |
| Water Services Infrastructure Grant (WSIG)-CAPITAL | | 33 255 | 40 000 | 4 444 | 28 000 | 36 055 | | 40 000 | 40 000 | 40 000 |
| Energy Efficiency and Demand Management | | | | – | 5 000 | 5 000 | | 4 950 | | 4 000 |
| Provincial Government: | | 316 943 | 48 143 | 37 847 | 136 165 | 240 137 | – | 120 621 | 15 893 | 18 935 |
| Airport Development Project | | 6 124 | | | | | | | | |
| Sport and Recreation | | | | | | | | | | |
| KZNPA | | 4 000 | | | | | | | | |
| KZN-Military Veterans | | 2 500 | | | | 6 825 | | | | |
| PMB Airport- CAPITAL | | 774 | 1 000 | 2 875 | 3 000 | 3 274 | | | | |
| Arts and Culture-Museum Subsidies | | | | | | | | | | |
| COGTA | | 250 388 | 15 188 | | | | | | | |
| Manaye Area Precinct Upgrade-CAPITAL | | | | | | | | | | |
| Human Settlement - Housing Accreditation | | | 12 986 | 418 | 700 | 700 | | | | |
| Housing Accreditation-CAPITAL | | 22 465 | | | | | | 700 | 700 | 700 |
| Capital Provincial KZN Treasury | | | | | | | | | | |
| Economic development tourism | | 12 836 | 14 759 | | | | | | | |
| Eastwood Primary Substation-CAPITAL | | | | 16 130 | | | | | | |
| Jika Joe Community Residential Units-CAPITAL | | | | | | 25 387 | | | | |
| Greater Edendale Development Initiative-CAPITAL | | | | 11 683 | | 85 459 | | | | |
| Youth Enterprise Park-CAPITAL | | | | 198 | | | | | | |
| Informal Economy Instructure Development-CAPITAL | | | | 66 | 1 000 | 1 014 | | 1 000 | | – |
| Corridor Development- CAPITAL | | | | 487 | | | | | | |
| Municipal Disaster Relief Grant-CAPITAL | | | | 620 | | | | | | |
| Community Library Service and Provincialisation Library-CAPITAL | | 8 285 | 3 500 | | 420 | | | | | |
| Provincial Government | | | 620 | | | | | | | |
| Arts and Culture-Museum Subsidies - Tatham Art Gallery | | 2 820 | 90 | 348 | | 1 283 | | 1 865 | 15 193 | 18 235 |
| Operation Dlusumlando-Capital | | | | | | | | | | |
| KZN-Military Veterans | | | | | | | | | | |
| Housing Projects -CAPITAL | | 6 750 | | 5 022 | 131 045 | 116 195 | | 117 056 | | – |
| District Municipality: | | – | – | – | – | – | – | – | – | – |
| <i>[insert description]</i> | | | | | | | | | | |
| Other grant providers: | | – | – | – | – | – | – | – | – | – |
| <i>[insert description]</i> | | | | | | | | | | |
| Total Capital Transfers and Grants | 5 | 654 681 | 353 694 | 324 319 | 448 700 | 536 156 | – | 446 438 | 389 975 | 473 993 |

4.6.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understand ability for political oversight and management. Some specific features include: Clear separation of receipts and payments within each cash flow category; Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words the actual collection rate of billed revenue., and Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

Table 29 MBRR Table A7 - Budget cash flow statement

Kwazulu-Natal: Msunduzi (KZN225) - Table A7 Budgeted Cash Flows

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | | |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Property rates | | 1 018 655 | 78 452 | - | 1 435 366 | 1 435 366 | 1 435 366 | 8 921 | 1 533 898 | 1 604 457 | 1 676 658 |
| Service charges | | - | 1 269 871 | - | 4 467 999 | 4 277 066 | 4 277 066 | 3 323 | 4 944 820 | 5 711 398 | 5 876 739 |
| Other revenue | | (665 248) | 5 | 6 033 | 1 119 062 | 1 119 062 | 1 119 062 | 11 595 | 885 486 | 992 398 | 1 020 995 |
| Transfers and Subsidies - Operational | 1 | - | 32 670 | (17 471) | 834 106 | 844 916 | 844 916 | (19 083) | 946 343 | 1 000 218 | 1 067 329 |
| Transfers and Subsidies - Capital | 1 | - | (70 008) | (1 017) | 452 578 | 536 156 | 536 156 | 95 835 | 456 975 | 389 975 | 473 993 |
| Interest | | - | - | - | 18 132 | 18 132 | 18 132 | - | 19 135 | 20 015 | 20 916 |
| Dividends | | - | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | | |
| Suppliers and employees | | 139 464 | (1 400 003) | - | (7 289 159) | (7 126 433) | (7 126 433) | 46 456 | (7 692 706) | (8 431 372) | (9 249 009) |
| Finance charges | | - | - | - | (40 401) | (40 401) | (40 401) | - | (42 825) | (44 795) | (46 811) |
| Transfers and Subsidies | 1 | - | - | - | (51 024) | (38 488) | (38 488) | - | (69 670) | (72 875) | (76 154) |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | | 492 870 | (89 014) | (12 455) | 946 660 | 1 025 377 | 1 025 377 | 147 047 | 981 456 | 1 169 420 | 764 656 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Proceeds on disposal of PPE | | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current receivables | | (14 036) | - | 144 | - | - | - | 2 699 | - | - | - |
| Decrease (increase) in non-current investments | | - | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | | |
| Capital assets | | - | - | - | (768 501) | (821 290) | (821 290) | - | (824 011) | (507 975) | (503 993) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | | (14 036) | - | 144 | (768 501) | (821 290) | (821 290) | 2 699 | (824 011) | (507 975) | (503 993) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Short term loans | | - | - | - | - | - | - | - | - | - | - |
| Borrowing long term/refinancing | | - | - | - | 200 000 | 116 275 | 116 275 | - | 234 316 | - | - |
| Increase (decrease) in consumer deposits | | - | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | | |
| Repayment of borrowing | | - | - | - | (23 000) | (23 000) | (23 000) | - | 0 | - | - |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | | - | - | - | 177 000 | 93 275 | 93 275 | - | 234 316 | - | - |
| NET INCREASE/ (DECREASE) IN CASH HELD | | 478 835 | (89 014) | (12 311) | 355 159 | 297 362 | 297 362 | 149 746 | 391 761 | 661 445 | 260 663 |
| Cash/cash equivalents at the year begin: | 2 | 26 | 391 831 | (638 207) | 247 730 | 511 402 | 511 402 | (44 647) | 733 700 | 1 213 144 | 1 203 808 |
| Cash/cash equivalents at the year end: | 2 | 478 860 | 302 817 | (650 518) | 602 889 | 808 764 | 808 764 | 105 099 | 1 125 460 | 1 874 589 | 1 464 471 |

The above table shows that projected cash and cash equivalents of the City since 2020/21 has been positive and it is slightly growing the 2023/24 being R 1,1 million two outer years being R1.213 Billion and R1.8 billion respectively. Of utmost importance is to ensure that actual results do match or surpass the projections unfortunately over the years this has been very difficult to achieve considering the AFS results over the past financial periods. Despite the actual results over years the 2024/25 MTREF is always prepared to ensure high levels of liquidity.

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Table 30 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation**Kwazulu-Natal: Msunduzi (KZN225) - Table A8 Cash backed reserves/accumulated surplus reconciliation**

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | | |
| Cash and investments available | | | | | | | | | | | |
| Cash/cash equivalents at the year end | 1 | 478 860 | 302 817 | (650 518) | 602 889 | 808 764 | 808 764 | 60 452 | 1 125 460 | 1 874 589 | 1 464 471 |
| Other current investments > 90 days | | (135 223) | 19 006 | (2 469 556) | 1 084 | (8 089) | (8 089) | (120 364) | (391 761) | (661 445) | (260 663) |
| Non current assets - Investments | 1 | - | - | - | - | - | - | - | - | - | - |
| Cash and investments available: | | 343 638 | 321 823 | (3 120 074) | 603 974 | 800 675 | 800 675 | (59 912) | 733 700 | 1 213 144 | 1 203 808 |
| Application of cash and investments | | | | | | | | | | | |
| Unspent conditional transfers | | 171 464 | 129 006 | 653 483 | - | - | - | 102 519 | - | - | - |
| Unspent borrowing | | - | - | - | - | - | - | - | - | - | - |
| Statutory requirements | 2 | 200 895 | 178 630 | 20 609 | 187 552 | 185 013 | 185 013 | 6 100 | 457 747 | 478 345 | 499 871 |
| Other working capital requirements | 3 | 1 682 000 | 1 307 008 | 285 727 | (809 771) | (1 716 097) | (1 716 097) | (34 617) | (817 693) | (1 207 460) | (878 149) |
| Other provisions | | 49 325 | 49 118 | (241 039) | 50 151 | 58 245 | 58 245 | - | 61 739 | 64 518 | 67 421 |
| Long term investments committed | 4 | - | - | - | - | - | - | - | - | - | - |
| Reserves to be backed by cash/investments | 5 | 139 098 | 106 480 | 1 081 855 | - | - | - | - | - | - | - |
| Total Application of cash and investments: | | 2 242 783 | 1 770 242 | 1 800 635 | (572 068) | (1 472 840) | (1 472 840) | 74 002 | (298 207) | (664 596) | (310 857) |
| Surplus(shortfall) - Excl Non-Current Creditors Trf to Debt Re | | (1 899 146) | (1 448 419) | (4 920 709) | 1 176 042 | 2 273 514 | 2 273 514 | (133 914) | 1 031 906 | 1 877 741 | 1 514 664 |
| Creditors transferred to Debt Relief - Non-Current portion | | - | - | - | - | - | - | - | - | - | - |
| Surplus(shortfall) -Incl Non-Current Creditors Trf to Debt Re | | (1 899 146) | (1 448 419) | (4 920 709) | 1 176 042 | 2 273 514 | 2 273 514 | (133 914) | 1 031 906 | 1 877 741 | 1 514 664 |

From the above table it can be seen that the cash and investments available total to R800.6 million in the adjusted 2023/24 budget year and will increase to R 733 million in 2024/25, thereafter increase in 2025/26 to R 1.213 billion and increase to R 1.203 billion in the 2026/27. The following is a breakdown of the application of this funding:

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year. In the past these have been allowed to 'roll-over' and be spent in the ordinary course of business, but this practice has been discontinued. The City has received the necessary roll-over approval from the National Treasury as the funding appropriation relating to the unspent conditional grants could be motivated as part of existing projects.

- There is no unspent borrowing from the previous financial years. In terms of the municipality's Borrowing and Investments Policy, borrowings are only drawn down once the expenditure has been incurred against the particular project. Unspent borrowing is ring-fenced and reconciled on a monthly basis to ensure no unnecessary liabilities are incurred.
- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due. A key challenge is often the mismatch between the timing of receipts of funds from debtors and payments due to employees and creditors. High levels of debtor non-payment and receipt delays will have a greater requirement for working capital, Any underperformance in relation to collections could place upward pressure on the ability of the City to meet its creditor obligations.

It can be concluded that the City has a surplus against the cash backed and accumulated surpluses reconciliation.

4.6.4 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table 31 MBRR SA10 – Funding compliance measurement

| Description | MFMA section | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|--------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Funding measures | | | | | | | | | | | | |
| Cash/cash equivalents at the year end - R'000 | 18(1)b | 1 | 361 321 | 288 153 | 222 249 | 644 030 | 808 764 | 766 880 | – | 733 700 | 1 213 144 | 1 203 808 |
| Cash + investments at the yr end less applications - R'000 | 18(1)b | 2 | 974 014 | 807 546 | 1 382 050 | 1 238 836 | 1 990 310 | 2 027 800 | – | 1 190 306 | 1 714 000 | 2 359 271 |
| Cash year end/monthly employee/supplier payments | 18(1)b | 3 | 0,8 | 0,5 | 0,5 | 1,2 | 1,5 | 1,6 | – | 1,2 | 1,8 | 1,6 |
| Surplus/(Deficit) excluding depreciation offsets: R'000 | 18(1) | 4 | (692 370) | (850 154) | 525 680 | 879 087 | 880 996 | 1 403 295 | – | 1 017 498 | 1 232 155 | 1 681 344 |
| Service charge rev % change - macro CPIIX target exclusive | 18(1)a,(2) | 5 | N.A. | 2,8% | 2,5% | 21,1% | (9,3%) | (6,0%) | (106,0%) | 7,8% | 7,1% | 7,4% |
| Cash receipts % of Ratepayer & Other revenue | 18(1)a,(2) | 6 | 37,1% | 38,8% | 38,6% | 44,4% | 43,9% | 45,0% | 0,0% | 95,8% | 96,0% | 87,6% |
| Debt impairment expense as a % of total billable revenue | 18(1)a,(2) | 7 | 5,3% | 20,8% | 1,4% | 9,0% | 9,3% | 1,0% | 0,0% | 8,7% | 8,0% | 7,4% |
| Capital payments % of capital expenditure | 18(1)c,19 | 8 | 0,0% | 101,6% | 91,6% | 100,0% | 102,3% | 95,8% | 0,0% | 100,0% | 99,4% | 84,7% |
| Borrowing receipts % of capital expenditure (excl. transfers) | 18(1)c | 9 | 0,0% | 0,0% | 0,0% | 62,5% | 43,6% | 75,1% | 0,0% | 63,8% | 0,0% | 0,0% |
| Grants % of Govt. legislated/gazetted allocations | 18(1)a | 10 | | | | | | | | 0,0% | 0,0% | 0,0% |
| Current consumer debtors % change - incr(decr) | 18(1)a | 11 | N.A. | (19,2%) | 68,7% | (12,9%) | 66,2% | 0,0% | (100,0%) | 0,0% | 4,5% | 4,5% |
| Long term receivables % change - incr(decr) | 18(1)a | 12 | N.A. | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| R&M % of Property Plant & Equipment | 20(1)(vi) | 13 | 0,0% | 0,0% | 0,0% | 7,0% | 7,1% | 0,0% | 7,2% | 7,5% | 7,7% | 0,0% |
| Asset renewal % of capital budget | 20(1)(vi) | 14 | 10,6% | 39,9% | 21,1% | 7,2% | 4,3% | 0,0% | 0,0% | 4,6% | 7,7% | 5,3% |

4.6.4.1 Cash/cash equivalent position

The City's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality's forecast cash position is negative, for any year of the medium term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short term debt at the end of the budget year. The forecasted cash and cash equivalents for the 2024/25 MTREF shows R733 million, R1.213 billion and R 1.203 billion for each respective budget year.

4.6.4.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table 25, on page 48. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

4.6.4.3 Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the City to meet monthly payments as and when they fall due. It is especially important to consider the position should the municipality be faced with an unexpected disaster that threatens revenue collection such as rate boycotts. As part of the 2024 /25 MTREF, the municipalities cash position is currently below 1 month.

4.6.4.4 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. For the 2024/25 MTREF the indicative outcome is a surplus of R 1,017 million, R 1,232 million and R 1.681 billion.

It needs to be noted that a surplus does not necessarily mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

4.6.4.5 Property Rates/service charge revenue as a percentage increase less macro inflation target

The purpose of this measure is to understand whether the municipality is contributing appropriately to the achievement of national inflation targets. This measure is based on the increase in 'revenue', which will include both the change in the tariff as well as any assumption about real growth such as new property development, services consumption growth etc.

The factor is calculated by deducting the maximum macro-economic inflation target increase (which is currently 3 - 6 per cent). The result is intended to be an approximation of the real increase in revenue. Considering the lowest percentage tariff increase in relation to revenue generated from rates and services charges is 3.50 per cent, with the increase in water at 12.0 per cent it is to be expected that the increase in revenue will exceed the inflation target figures. This trend will have to be carefully monitored and managed with the implementation of the budget.

4.6.4.6 Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTREF to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen

that the outcome is at per 95 cent for all budget years. Given that the assumed collection rate was based on a 90 per cent performance target, the cash flow statement has been conservatively determined. In addition the risks associated with objections to the valuation roll need to be clarified and hence the conservative approach, also taking into consideration the cash flow challenges experienced in the current financial year. This measure and performance objective will have to be meticulously managed.

4.6.4.7 Debt impairment expense as a percentage of billable revenue

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues. Considering the municipality's revenue management strategy's objective to collect outstanding debtors of 90 days, the provision is well within the accepted leading practice.

4.6.4.8 Capital payments percentage of capital expenditure

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. The municipality aims to keep this as low as possible through strict compliance with the legislative requirement that debtors be paid within 30 days.

4.6.4.9 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded. It can be seen that borrowing equates to 63.8 per cent of own funded capital. Further details relating to the borrowing strategy of the City can be found on page 68.

4.6.4.10 Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The City has budgeted for all transfers.

4.6.4.11 Consumer debtors change (Current and Non-current)

The purposes of these measures are to ascertain whether budgeted reductions in outstanding debtors are realistic. There are two measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position. Both measures show a relatively stable trend in line with the City's policy of settling debtors accounts within 30 days.

4.6.4.12 Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected. Details of the City's strategy pertaining to asset management and repairs and maintenance are contained in Table 60 MBRR SA34C on page 103.

4.6.4.13 Asset renewal/rehabilitation expenditure level

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for 'repairs and maintenance' budgets. Further details in this regard are contained in Table 59 MBRR SA34b on page 90.

4.7 **Table 32 MBRR SA19 - Expenditure on transfers and grant programmes**

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | |
| RECEIPTS: | 1, 2 | | | | | | | | | |
| <u>Operating Transfers and Grants</u> | | | | | | | | | | |
| National Government: | | 697 607 | 631 359 | 765 767 | 805 981 | 796 839 | – | 895 184 | 976 237 | 1 042 953 |
| Local Government Equitable Share | | 682 403 | 616 262 | 696 056 | 767 222 | 767 222 | | 822 072 | 879 493 | 940 126 |
| Finance Management | | 1 700 | 1 900 | 1 950 | 1 950 | 1 950 | | 1 900 | 2 000 | 2 200 |
| Municipal Systems Improvement Operating | | 4 388 | | | | | | – | – | – |
| EPWP Incentive | | 9 116 | 3 516 | 5 228 | 4 979 | 4 701 | | 2 092 | | – |
| Municipal Water Infrastructure Grant | | | | 55 555 | 22 000 | 13 945 | | 30 000 | 35 000 | 40 000 |
| Public Transport Infrastructure | | | | | | | | 30 000 | 50 000 | 50 000 |
| Energy Efficiency and Demand Management | | | | | | | | | | |
| Operating costs-MIG | | | 9 681 | 6 977 | 9 830 | 9 021 | | 9 120 | 9 744 | 10 627 |
| Provincial Government: | | 41 305 | 26 247 | 35 985 | 32 003 | 49 177 | 27 351 | 61 696 | 23 980 | 24 376 |
| Provincial Government | | | | | | | | | | |
| Expanded Public Works Grant | | | | | | | | | | |
| Human Settlements - Housing Development | | | | 2 831 | | | | | | |
| Human Settlements - Title Deeds Restoration | | | 9 106 | | | | | | | |
| Housing Accreditation-OPERATING | | 4 264 | 3 853 | | | 2 789 | 27 351 | 8 000 | 8 000 | 8 000 |
| Human Settlements - Accredited Municipal RO | | 24 079 | | 2 051 | 18 345 | 27 351 | | – | – | – |
| Housing Projects -OPERATING | | | | | | | | 38 536 | | – |
| Arts and Culture- Community Library Services | | | | 16 172 | | 14 678 | | | | |
| Community Library Service and Provincialisation Library-OPERATING | | 12 474 | 12 863 | | | | | | | |
| Arts and Culture-Museum Subsidies | | 488 | 425 | | 13 658 | | | | | |
| Tatham Art Gallery-OPERATING | | | | | | | | 14 660 | 14 938 | 15 284 |
| Greater Edendale Development Initiative-OPERATING | | | | 14 671 | | 3 049 | | 500 | 1 042 | 1 092 |
| Operation Dlusumlando-OPERATING | | | | | | | | | | |
| SETA- Bursaries for Non Employees- OPERATING | | | | 168 | | 209 | | | | |
| Arts and Culture-Museum Subsidies - Tatham Art Gallery | | | | 91 | | | | | | |
| Municipal Employment Initiative - OPERATING | | | | | | 1 100 | | | | |
| COGTA | | | | | | | | | | |
| District Municipality: | | – | – | – | – | – | – | – | – | – |
| <i>[insert description]</i> | | | | | | | | | | |
| Other grant providers: | | – | – | – | – | – | – | – | – | – |
| <i>[insert description]</i> | | | | | | | | | | |
| Total Operating Transfers and Grants | 5 | 738 911 | 657 606 | 801 751 | 837 984 | 846 016 | 27 351 | 956 880 | 1 000 218 | 1 067 329 |

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | |
| RECEIPTS: | 1, 2 | | | | | | | | | |
| <u>Capital Transfers and Grants</u> | | | | | | | | | | |
| National Government: | | 337 738 | 305 550 | 286 472 | 312 535 | 296 020 | – | 325 817 | 374 082 | 455 058 |
| Municipal Infrastructure Grant (MIG) | | 197 725 | 199 650 | 220 149 | 238 929 | 224 359 | | 222 682 | 233 868 | 255 058 |
| Public Transport Infrastructure | | 88 758 | 11 900 | | | | | 20 000 | 50 000 | 100 000 |
| Neighbourhood Development Partnership | | 18 000 | 34 000 | 34 499 | 33 606 | 23 606 | | 20 000 | 30 000 | 50 000 |
| Dept of Mineral/Electricity | | | | | | | | – | – | – |
| Intergrated National Electrification Programme | | | 20 000 | 27 380 | 7 000 | 7 000 | | 4 971 | 7 000 | 6 000 |
| Municipal Systems Improvement Capital | | | | | | | | 13 214 | 13 214 | – |
| Water Services Infrastructure Grant (WSIG)-CAPITAL | | 33 255 | 40 000 | 4 444 | 28 000 | 36 055 | | 40 000 | 40 000 | 40 000 |
| Energy Efficiency and Demand Management | | | | – | 5 000 | 5 000 | | 4 950 | | 4 000 |
| Provincial Government: | | 316 943 | 48 143 | 37 847 | 136 165 | 240 137 | – | 120 621 | 15 893 | 18 935 |
| Airport Development Project | | 6 124 | | | | | | | | |
| Sport and Recreation | | | | | | | | | | |
| KZNPA | | 4 000 | | | | | | | | |
| KZN-Military Veterans | | 2 500 | | | | 6 825 | | | | |
| PMB Airport- CAPITAL | | 774 | 1 000 | 2 875 | 3 000 | 3 274 | | | | |
| Arts and Culture-Museum Subsidies | | | | | | | | | | |
| COGTA | | 250 388 | 15 188 | | | | | | | |
| Manaye Area Precinct Upgrade-CAPITAL | | | | | | | | | | |
| Human Settlement - Housing Accreditation | | | 12 986 | 418 | 700 | 700 | | 700 | 700 | 700 |
| Housing Accreditation-CAPITAL | | 22 465 | | | | | | | | |
| Capital Provincial KZN Treasury | | | | | | | | | | |
| Economic development tourism | | 12 836 | 14 759 | | | | | | | |
| Eastwood Primary Substation-CAPITAL | | | | 16 130 | | | | | | |
| Jika Joe Community Residential Units-CAPITAL | | | | | | 25 387 | | | | |
| Greater Edendale Development Initiative-CAPITAL | | | | 11 683 | | 85 459 | | | | |
| Youth Enterprise Park-CAPITAL | | | | 198 | | | | | | |
| Informal Economy Instructure Development-CAPITAL | | | | 66 | 1 000 | 1 014 | | 1 000 | | – |
| Corridor Development- CAPITAL | | | | 487 | | | | | | |
| Municipal Disaster Relief Grant-CAPITAL | | | | 620 | | | | | | |
| Community Library Service and Provincialsation Library-CAPITAL | | 8 285 | 3 500 | | 420 | | | | | |
| Provincial Government | | | 620 | | | | | | | |
| Arts and Culture-Museum Subsidies - Tatham Art Gallery | | 2 820 | 90 | 348 | | 1 283 | | 1 865 | 15 193 | 18 235 |
| Operation Dluksumlando-Capital | | | | | | | | | | |
| KZN-Military Veterans | | | | | | | | | | |
| Housing Projects -CAPITAL | | 6 750 | | 5 022 | 131 045 | 116 195 | | 117 056 | | – |
| District Municipality: | | – | – | – | – | – | – | – | – | – |
| <i>[insert description]</i> | | | | | | | | | | |
| Other grant providers: | | – | – | – | – | – | – | – | – | – |
| <i>[insert description]</i> | | | | | | | | | | |
| Total Capital Transfers and Grants | 5 | 654 681 | 353 694 | 324 319 | 448 700 | 536 156 | – | 446 438 | 389 975 | 473 993 |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS | | 1 393 593 | 1 011 300 | 1 126 071 | 1 286 684 | 1 382 172 | 27 351 | 1 403 318 | 1 390 193 | 1 541 322 |

4.8 Councillor and employee benefits
Table 33 MBRR SA22 - Summary of councillor and staff benefits

| Summary of Employee and Councillor remuneration | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | A | B | C | D | E | F | G | H | I |
| Councillors (Political Office Bearers plus Other) | 1 | | | | | | | | | |
| Basic Salaries and Wages | | 35 266 | 38 472 | 41 150 | 3 618 | 3 618 | 3 618 | 3 835 | 4 011 | 4 192 |
| Pension and UIF Contributions | | 4 619 | 3 050 | 2 495 | 3 295 | 3 295 | 3 295 | 3 493 | 3 654 | 3 818 |
| Medical Aid Contributions | | 1 885 | 1 645 | 1 822 | 8 001 | 8 001 | 8 001 | 8 481 | 8 871 | 9 270 |
| Motor Vehicle Allowance | | 6 323 | 3 551 | 2 551 | 39 273 | 39 273 | 39 273 | 41 629 | 43 544 | 45 503 |
| Cellphone Allowance | | 3 416 | 2 712 | 3 719 | 747 | 747 | 747 | 792 | 828 | 865 |
| Housing Allowances | | 133 | 100 | 81 | 7 767 | 7 767 | 7 767 | 8 233 | 8 612 | 8 999 |
| Other benefits and allowances | | | – | (0) | | | | – | – | – |
| Sub Total - Councillors | | 51 641 | 49 529 | 51 818 | 62 700 | 62 700 | 62 700 | 66 462 | 69 519 | 72 648 |
| % increase | 4 | | (4,1%) | 4,6% | 21,0% | – | – | 6,0% | 4,6% | 4,5% |
| Senior Managers of the Municipality | 2 | | | | | | | | | |
| Basic Salaries and Wages | | 6 340 | 7 688 | 8 621 | 8 727 | 8 222 | 8 222 | 12 200 | 12 762 | 13 336 |
| Pension and UIF Contributions | | 711 | 805 | 816 | 687 | 959 | 959 | 918 | 960 | 1 003 |
| Medical Aid Contributions | | 138 | 79 | 199 | 60 106 | 240 | 240 | 272 | 284 | 297 |
| Overtime | | 7 | | – | – | – | – | – | – | – |
| Performance Bonus | | 448 | 250 | | – | | | | | |
| Motor Vehicle Allowance | 3 | 393 | 2 004 | 993 | 2 559 | 788 | 788 | 1 032 | 1 079 | 1 128 |
| Cellphone Allowance | 3 | 40 | 97 | 110 | 171 | 105 | 105 | 124 | 130 | 135 |
| Housing Allowances | 3 | 206 | 192 | 203 | 70 026 | 212 | 212 | 217 | 227 | 237 |
| Other benefits and allowances | 3 | 595 | 28 | 122 | | | | | | |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | (139) | | | | | | | | |
| Post-retirement benefit obligations | 6 | | | | | | | | | |
| Entertainment | | | | | | | | | | |
| Scarcity | | | | | | | | | | |
| Acting and post related allowance | | | | | | | | | | |
| In kind benefits | | | | | | | | | | |
| Sub Total - Senior Managers of Municipality | | 8 739 | 11 143 | 11 064 | 142 275 | 10 526 | 10 526 | 14 763 | 15 442 | 16 137 |
| % increase | 4 | | 27,5% | (0,7%) | 1 186,0% | (92,6%) | – | 40,3% | 4,6% | 4,5% |
| Other Municipal Staff | | | | | | | | | | |
| Basic Salaries and Wages | | 834 266 | 834 687 | 991 780 | 1 019 072 | 1 224 532 | 1 224 532 | 1 416 357 | 1 479 979 | 1 545 889 |
| Pension and UIF Contributions | | 165 853 | 168 035 | 180 566 | 291 354 | 163 807 | 163 807 | 144 586 | 151 221 | 158 026 |
| Medical Aid Contributions | | 63 734 | 65 721 | 63 939 | 122 280 | 87 658 | 87 658 | 122 981 | 128 639 | 134 427 |
| Overtime | | 97 740 | 110 789 | 120 003 | 101 320 | 110 906 | 110 906 | 107 181 | 112 112 | 117 157 |
| Performance Bonus | | 64 175 | 67 214 | | | | | | | |
| Motor Vehicle Allowance | 3 | 28 743 | 28 706 | 30 212 | 36 572 | 50 999 | 50 999 | 44 228 | 46 263 | 48 345 |
| Cellphone Allowance | 3 | 4 244 | (79) | 4 908 | 5 141 | 5 940 | 5 940 | 6 355 | 6 647 | 6 947 |
| Housing Allowances | 3 | 4 326 | 4 245 | 4 538 | 4 916 | 6 121 | 6 121 | 7 306 | 7 642 | 7 986 |
| Other benefits and allowances | 3 | 141 401 | 82 853 | 34 345 | 39 950 | 19 114 | 19 114 | 8 423 | 8 811 | 9 207 |
| Payments in lieu of leave | | | 19 775 | – | – | – | – | – | – | – |
| Long service awards | | 13 952 | 27 795 | 25 501 | 18 330 | 25 262 | 25 262 | 14 835 | 15 517 | 16 215 |
| Post-retirement benefit obligations | 6 | | 62 450 | – | – | | | – | – | – |
| Entertainment | | | | | | | | | | |
| Scarcity | | | 7 385 | | | | | | | |
| Acting and post related allowance | | | 17 962 | | | | | | | |
| In kind benefits | | | | | | | | | | |
| Sub Total - Other Municipal Staff | | 1 418 435 | 1 497 538 | 1 455 792 | 1 638 935 | 1 694 339 | 1 694 339 | 1 872 253 | 1 956 831 | 2 044 199 |
| % increase | 4 | | 5,6% | (2,8%) | 12,6% | 3,4% | – | 10,5% | 4,5% | 4,5% |
| Total Parent Municipality | | 1 478 815 | 1 558 210 | 1 518 673 | 1 843 910 | 1 767 565 | 1 767 565 | 1 953 478 | 2 041 792 | 2 132 983 |

Table 34 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)**KZN225 Msunduzi Municipality-Supporting Table SA23 Salaries , allowances &benefits (political office bearers/councillors/senior man**

| Disclosure of Salaries, Allowances & Benefits 1. | Ref | No. | Salary | Contributions | Allowances | Performance Bonuses | In-kind benefits | Total Package |
|---|------|-----|------------------|-------------------|-------------------|---------------------|------------------|-------------------|
| Rand per annum | | | | 1. | | | | 2. |
| <u>Councillors</u> | 3 | | | | | | | |
| Speaker | 4 | | 51 889 | 167 604 | 1 038 748 | | | 1 258 241 |
| Chief Whip | | | 30 853 | 22 710 | 966 705 | | | 1 020 268 |
| Executive Mayor | | | 51 889 | 1 047 308 | 181 169 | | | 1 280 366 |
| Deputy Executive Mayor | | | 1 230 684 | 45 216 | | | | 1 275 900 |
| Executive Committee | | | 246 824 | | | | | 246 824 |
| Total for all other councillors | | | 2 005 448 | 10 013 070 | 45 599 817 | | | 57 618 336 |
| Total Councillors | 8 | – | 3 617 588 | 11 295 907 | 47 786 440 | | | 62 699 935 |
| <u>Senior Managers of the Municipality</u> | 5 | | | | | | | |
| Municipal Manager (MM) | | | 1 289 200 | | 509 412 | | | 1 798 612 |
| Chief Finance Officer | | | 1 250 197 | | 708 012 | | | 1 958 209 |
| GM Sustainable | | | 1 020 667 | | 541 223 | | | 1 561 889 |
| GM Community services | | | 1 442 223 | | 183 170 | | | 1 625 393 |
| GM Infrastructure | | | 1 442 223 | | 137 009 | | | 1 579 232 |
| GM Corporate Services | | | 1 396 842 | | 541 470 | | | 1 938 312 |
| GM Electricity | | | 1 544 000 | | | | | 1 544 000 |
| Total Senior Managers of the Municipality | 8,10 | – | 9 385 352 | – | 2 620 296 | – | | 12 005 648 |

Table 35 MBRR SA24 – Summary of personnel numbers

| Summary of Personnel Numbers | Ref | 2022/23 | | | Current Year 2023/24 | | | Budget Year 2024/25 | | |
|---|-------|-----------|---------------------|--------------------|----------------------|---------------------|--------------------|---------------------|---------------------|--------------------|
| Number | 1,2 | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees |
| Municipal Council and Boards of Municipal Entities | | | | | | | | | | |
| Councillors (Political Office Bearers plus Other Councillors) | | 81 | | 81 | 81 | | 81 | 6 | | 6 |
| Board Members of municipal entities | 4 | | | | | | | | | |
| Municipal employees | 5 | | | | | | | | | |
| Municipal Manager and Senior Managers | 3 | 6 | 2 | 4 | 6 | 2 | 4 | 5 | 4 | 1 |
| Other Managers | 7 | 25 | 23 | 1 | 25 | 23 | 1 | 25 | 23 | 1 |
| Professionals | | 411 | 208 | 1 | 411 | 208 | 1 | 1 335 | 1 214 | 123 |
| <i>Finance</i> | | 31 | 16 | 1 | 31 | 16 | 1 | 277 | 228 | 50 |
| <i>Spatial/town planning</i> | | 11 | 9 | | 11 | 9 | | 21 | 20 | 1 |
| <i>Information Technology</i> | | 4 | 3 | | 4 | 3 | | 29 | 17 | 12 |
| <i>Roads</i> | | 107 | 41 | | 107 | 41 | | 278 | 274 | 4 |
| <i>Electricity</i> | | 26 | 6 | | 26 | 6 | | 134 | 114 | 21 |
| <i>Water</i> | | 77 | 23 | | 77 | 23 | | 2 | 1 | 1 |
| <i>Sanitation</i> | | 1 | 2 | | 1 | 2 | | 295 | 265 | 30 |
| <i>Refuse</i> | | 4 | 3 | | 4 | 3 | | 299 | 295 | 4 |
| <i>Other</i> | | 150 | 105 | | 150 | 105 | | | | |
| Technicians | | 1 377 | 820 | 17 | 1 377 | 820 | 17 | 961 | 810 | 152 |
| <i>Finance</i> | | 131 | 80 | 6 | 131 | 80 | 6 | 205 | 172 | 33 |
| <i>Spatial/town planning</i> | | 45 | 21 | | 45 | 21 | | 284 | 249 | 35 |
| <i>Information Technology</i> | | 21 | 15 | | 21 | 15 | | 148 | 134 | 14 |
| <i>Roads</i> | | 23 | 21 | | 23 | 21 | | 89 | 63 | 26 |
| <i>Electricity</i> | | 218 | 73 | | 218 | 73 | | 134 | 114 | 21 |
| <i>Water</i> | | 58 | 37 | | 58 | 37 | | 1 | 1 | |
| <i>Sanitation</i> | | 32 | 5 | | 32 | 5 | | 50 | 30 | 20 |
| <i>Refuse</i> | | 19 | 9 | | 19 | 9 | | 50 | 47 | 3 |
| <i>Other</i> | | 830 | 559 | 11 | 830 | 559 | 11 | | | |
| Clerks (Clerical and administrative) | | 554 | 441 | 87 | 554 | 441 | 87 | 135 | 100 | 35 |
| Service and sales workers | | 383 | 149 | | 383 | 149 | | 72 | 37 | 30 |
| Skilled agricultural and fishery workers | | 23 | 19 | | 23 | 19 | | 62 | 20 | 52 |
| Craft and related trades | | 167 | 63 | | 167 | 63 | | 72 | 37 | 30 |
| Plant and Machine Operators | | 365 | 121 | | 365 | 121 | | 330 | 306 | 24 |
| Elementary Occupations | | 2 571 | 1 276 | | 2 571 | 1 276 | | 1 000 | 983 | 17 |
| TOTAL PERSONNEL NUMBERS | 9 | 5 963 | 3 122 | 191 | 5 963 | 3 122 | 191 | 4 003 | 3 533 | 470 |
| % increase | | | | | – | – | – | (32,9%) | 13,2% | 146,1% |
| Total municipal employees headcount | 6, 10 | | | | | | | | | |
| Finance personnel headcount | 8, 10 | 673 | 425 | 24 | 673 | 425 | 24 | 513 | 423 | 90 |
| Human Resources personnel headcount | 8, 10 | 150 | 78 | 2 | 150 | 78 | 2 | 89 | 80 | 9 |

4.9 Monthly targets for revenue, expenditure and cash flow

2.9.1 Table 36 MBRR SA25 - Budgeted monthly revenue and expenditure

| Description | | Ref | Budget Year 2024/25 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|-----|---------------------|---------|---------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|
| R thousand | | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Revenue | | | | | | | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | | | | | | | |
| Service charges - Electricity | | | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 4 297 825 | 5 115 199 | 6 087 087 |
| Service charges - Water | | | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 1 009 760 | 1 056 209 | 1 103 738 |
| Service charges - Waste Water Management | | | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 220 725 | 230 878 | 241 268 |
| Service charges - Waste Management | | | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 155 391 | 162 539 | 169 853 |
| Sale of Goods and Rendering of Services | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Agency services | | | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 765 | 800 | 836 |
| Interest | | | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 19 135 | 20 015 | 20 916 |
| Interest earned from Receivables | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Interest earned from Current and Non Current Assets | | | 24 187 | 24 187 | 24 187 | 24 187 | 24 187 | 24 187 | 24 187 | 24 187 | 24 187 | 24 187 | 24 187 | 24 187 | 290 244 | 303 595 | 317 257 |
| Dividends | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rent on Land | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental from Fixed Assets | | | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 113 962 | 119 204 | 124 568 |
| Licence and permits | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Operational Revenue | | | 20 514 | 20 514 | 20 514 | 20 514 | 20 514 | 20 514 | 20 514 | 20 514 | 20 514 | 20 514 | 20 514 | 20 514 | 246 167 | 257 491 | 269 078 |
| Non-Exchange Revenue | | | | | | | | | | | | | | | | | |
| Property rates | | | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 1 649 353 | 1 725 223 | 1 802 858 |
| Surcharges and Taxes | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | | | 974 | 974 | 974 | 974 | 974 | 974 | 974 | 974 | 974 | 974 | 974 | 974 | 11 687 | 12 225 | 12 640 |
| Licences or permits | | | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 2 547 | 2 664 | 2 784 |
| Transfer and subsidies - Operational | | | 79 740 | 79 740 | 79 740 | 79 740 | 79 740 | 79 740 | 79 740 | 79 740 | 79 740 | 79 740 | 79 740 | 79 740 | 956 880 | 1 000 218 | 1 067 329 |
| Interest | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fuel Levy | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Operational Revenue | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Gains on disposal of Assets | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Gains | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Discontinued Operations | | | | | | | | | | | | | | | | | |
| Total Revenue (excluding capital transfers and cont) | | | 747 870 | 747 870 | 747 870 | 747 870 | 747 870 | 747 870 | 747 870 | 747 870 | 747 870 | 747 870 | 747 870 | 747 870 | 8 974 440 | 10 006 259 | 11 220 212 |
| Expenditure | | | | | | | | | | | | | | | | | |
| Employee related costs | | | 157 251 | 157 251 | 157 251 | 157 251 | 157 251 | 157 251 | 157 251 | 157 251 | 157 251 | 157 251 | 157 251 | 117 251 | 1 847 016 | 1 932 272 | 2 020 336 |
| Remuneration of councillors | | | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 66 462 | 69 519 | 72 648 |
| Bulk purchases - electricity | | | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 3 145 119 | 3 638 903 | 4 210 210 |
| Inventory consumed | | | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 993 409 | 1 033 520 | 1 097 025 |
| Debt impairment | | | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 636 000 | 665 256 | 695 193 |
| Depreciation and amortisation | | | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 362 179 | 349 782 | 345 694 |
| Interest | | | - | - | - | - | - | - | - | - | - | - | - | - | 42 825 | 44 795 | 46 811 |
| Contracted services | | | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 1 023 282 | 1 103 978 | 1 178 097 |
| Transfers and subsidies | | | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 69 670 | 72 875 | 76 154 |
| Irrecoverable debts written off | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Operational costs | | | 18 118 | 18 118 | 18 118 | 18 118 | 18 118 | 18 118 | 18 118 | 18 118 | 18 118 | 18 118 | 18 118 | 18 118 | 217 418 | 253 180 | 270 693 |
| Losses on disposal of Assets | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Losses | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure | | | 700 046 | 700 046 | 700 046 | 700 046 | 700 046 | 700 046 | 700 046 | 700 046 | 700 046 | 700 046 | 700 046 | 702 871 | 8 403 380 | 9 164 080 | 10 012 860 |
| Surplus/(Deficit) | | | 47 824 | 47 824 | 47 824 | 47 824 | 47 824 | 47 824 | 47 824 | 47 824 | 47 824 | 47 824 | 47 824 | 44 999 | 571 060 | 842 180 | 1 207 352 |
| Transfers and subsidies - capital (monetary allocations) | | | 37 203 | 37 203 | 37 203 | 37 203 | 37 203 | 37 203 | 37 203 | 37 203 | 37 203 | 37 203 | 37 203 | 37 203 | 446 438 | 389 975 | 473 993 |
| Transfers and subsidies - capital (in-kind) | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | | | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 82 202 | 1 017 498 | 1 232 155 | 1 681 344 |
| Income Tax | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after income tax | | | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 82 202 | 1 017 498 | 1 232 155 | 1 681 344 |
| Share of Surplus/Deficit attributable to Joint Venture | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Share of Surplus/Deficit attributable to Minorities | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) attributable to municipality | | | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 82 202 | 1 017 498 | 1 232 155 | 1 681 344 |
| Share of Surplus/Deficit attributable to Associate | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Intercompany/Parent subsidiary transactions | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) for the year | 1 | | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 85 027 | 82 202 | 1 017 498 | 1 232 155 | 1 681 344 |

2.9.2 Table 37 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

| Description | Ref | Budget Year 2024/25 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|----------|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | | | | | | | |
| Revenue by Vote | | | | | | | | | | | | | | | | |
| Vote 1 - City Manager | | | | | | | | | | | | | - | - | - | - |
| Vote 2 - City Finance | | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 2 675 603 | 2 818 299 | 2 966 288 |
| Vote 3 - Corporate Services | | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 5 258 | 3 312 | 3 461 |
| Vote 4 - Community Services and Social Equity | | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 490 386 | 513 886 | 547 603 |
| Vote 5 - Infrastructure Services | | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 1 540 531 | 1 660 473 | 1 768 956 |
| Vote 6 - Sustainable Development and City Enterprises | | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 366 567 | 241 680 | 272 789 |
| Vote 7 - Electricity | | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 4 342 533 | 5 158 584 | 6 135 107 |
| Vote 8 - [NAME OF VOTE 8] | | | | | | | | | | | | | - | - | - | - |
| Vote 9 - [NAME OF VOTE 9] | | | | | | | | | | | | | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | | | | | | | | | | | | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | | | | | | | | | | | | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | | | | | | | | | | | | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | | | | | | | | | | | | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | - | - | - | - |
| Total Revenue by Vote | | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 9 420 878 | 10 396 234 | 11 694 205 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - City Manager | | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 191 820 | 218 838 | 229 426 |
| Vote 2 - City Finance | | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 1 166 932 | 1 228 987 | 1 282 056 |
| Vote 3 - Corporate Services | | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 212 747 | 224 973 | 247 302 |
| Vote 4 - Community Services and Social Equity | | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 844 627 | 889 737 | 926 863 |
| Vote 5 - Infrastructure Services | | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 1 881 447 | 1 959 194 | 2 045 622 |
| Vote 6 - Sustainable Development and City Enterprises | | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 331 869 | 314 739 | 328 202 |
| Vote 7 - Electricity | | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 342 | 3 771 114 | 4 322 816 | 4 946 579 |
| Vote 8 - [NAME OF VOTE 8] | | | | | | | | | | | | | - | - | - | - |
| Vote 9 - [NAME OF VOTE 9] | | | | | | | | | | | | | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | | | | | | | | | | | | | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | | | | | | | | | | | | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | | | | | | | | | | | | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | | | | | | | | | | | | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | - | - | - | - |
| Total Expenditure by Vote | | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 129 | 8 400 555 | 9 159 285 | 10 006 050 |
| Surplus/(Deficit) before assoc. | | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 84 944 | 1 020 323 | 1 236 949 | 1 688 155 |
| Income Tax | | | | | | | | | | | | | - | - | - | - |
| Share of Surplus/Deficit attributable to Minorities | | | | | | | | | | | | | - | - | - | - |
| Intercompany/Parent subsidiary transactions | | | | | | | | | | | | | - | - | - | - |
| Surplus/(Deficit) | 1 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 84 944 | 1 020 323 | 1 236 949 | 1 688 155 |

2.9.3 Table 38 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)

| Description | Ref | Budget Year 2024/25 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|---------|---------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | | | | | | | |
| Revenue - Functional | | | | | | | | | | | | | | | | |
| Governance and administration | | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 2 726 371 | 2 869 419 | 3 020 152 |
| Executive and council | | 174 | 174 | 174 | 174 | 174 | 174 | 174 | 174 | 174 | 174 | 174 | 174 | 2 092 | — | — |
| Finance and administration | | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 2 724 279 | 2 869 419 | 3 020 152 |
| Internal audit | | | | | | | | | | | | | | — | — | — |
| Community and public safety | | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 492 281 | 365 566 | 394 248 |
| Community and social services | | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 269 103 | 295 271 | 321 255 |
| Sport and recreation | | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 23 527 | 24 609 | 25 716 |
| Public safety | | 764 | 764 | 764 | 764 | 764 | 764 | 764 | 764 | 764 | 764 | 764 | 764 | 9 173 | 9 595 | 9 953 |
| Housing | | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 190 478 | 36 091 | 37 324 |
| Health | | | | | | | | | | | | | | — | — | — |
| Economic and environmental services | | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 86 692 | 146 932 | 217 640 |
| Planning and development | | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 31 697 | 41 708 | 62 238 |
| Road transport | | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 50 000 | 100 000 | 150 000 |
| Environmental protection | | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 4 994 | 5 224 | 5 402 |
| Trading services | | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 5 992 662 | 6 885 793 | 7 927 858 |
| Energy sources | | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 4 342 533 | 5 158 584 | 6 135 107 |
| Water management | | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 1 219 122 | 1 276 983 | 1 336 073 |
| Waste water management | | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 262 027 | 273 473 | 271 970 |
| Waste management | | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 168 980 | 176 754 | 184 708 |
| Other | | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 122 873 | 128 525 | 134 306 |
| Total Revenue - Functional | | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 9 420 878 | 10 396 234 | 11 694 205 |
| Expenditure - Functional | | | | | | | | | | | | | | | | |
| Governance and administration | | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 1 806 313 | 1 918 239 | 2 018 094 |
| Executive and council | | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 146 069 | 156 936 | 164 919 |
| Finance and administration | | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 1 631 985 | 1 723 377 | 1 814 080 |
| Internal audit | | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 28 259 | 37 925 | 39 095 |
| Community and public safety | | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 632 707 | 632 310 | 657 541 |
| Community and social services | | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 165 507 | 172 164 | 177 981 |
| Sport and recreation | | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 121 147 | 128 590 | 133 766 |
| Public safety | | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 244 183 | 256 708 | 268 069 |
| Housing | | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 92 136 | 64 611 | 67 024 |
| Health | | 811 | 811 | 811 | 811 | 811 | 811 | 811 | 811 | 811 | 811 | 811 | 811 | 9 734 | 10 237 | 10 700 |
| Economic and environmental services | | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 548 144 | 585 897 | 609 979 |
| Planning and development | | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 101 498 | 109 022 | 114 226 |
| Road transport | | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 417 451 | 446 315 | 463 553 |
| Environmental protection | | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 29 195 | 30 559 | 32 199 |
| Trading services | | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 5 318 246 | 5 923 257 | 6 616 803 |
| Energy sources | | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 3 735 727 | 4 282 660 | 4 901 975 |
| Water management | | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 1 047 403 | 1 077 833 | 1 124 898 |
| Waste water management | | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 388 565 | 406 523 | 426 754 |
| Waste management | | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 146 551 | 156 240 | 163 177 |
| Other | | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 95 146 | 99 582 | 103 632 |
| Total Expenditure - Functional | | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 8 400 555 | 9 159 285 | 10 006 050 |
| Surplus/(Deficit) before assoc. | | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 1 020 323 | 1 236 949 | 1 688 155 |
| Intercompany/Parent subsidiary transactions | | | | | | | | | | | | | | — | — | — |
| Surplus/(Deficit) | 1 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 1 020 323 | 1 236 949 | 1 688 155 |

2.9.4 Table 39 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

| Description | Ref | Budget Year 2024/25 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|--------|--------|---------|--------|--------|---------|--------|--------|--------|--------|-----------|---|------------------------|------------------------|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | | | | | | | |
| Multi-year expenditure to be appropriated | 1 | | | | | | | | | | | | | | | |
| Vote 1 - City Manager | | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | (22 917) | – | – | – |
| Vote 2 - City Finance | | 549 | 549 | 549 | 549 | 549 | 549 | 549 | 549 | 549 | 549 | 549 | 18 964 | 25 000 | 26 125 | 26 678 |
| Vote 3 - Corporate Services | | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | (32 046) | 6 585 | 8 714 | 8 000 |
| Vote 4 - Community Services and Social Equity | | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | (235 778) | 42 143 | 45 729 | 48 042 |
| Vote 5 - Infrastructure Services | | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 162 387 | 303 186 | 331 648 | 388 919 |
| Vote 6 - Sustainable Development and City Enterprises | | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | (81 117) | 153 599 | 33 421 | 53 502 |
| Vote 7 - Electricity | | | | | | | | | | | | | 256 054 | 256 054 | 23 577 | 27 697 |
| Capital multi-year expenditure sub-total | 2 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 786 566 | 469 214 | 552 838 |
| Single-year expenditure to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - City Manager | | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 5 000 | 3 050 | 1 500 |
| Vote 2 - City Finance | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Vote 3 - Corporate Services | | 710 | 710 | 710 | 710 | 710 | 710 | 710 | 710 | 710 | 710 | 710 | (190) | 7 615 | 7 021 | 5 471 |
| Vote 4 - Community Services and Social Equity | | 724 | 724 | 724 | 724 | 724 | 724 | 724 | 724 | 724 | 724 | 724 | 724 | 8 690 | 20 840 | 25 221 |
| Vote 5 - Infrastructure Services | | 758 | 758 | 758 | 758 | 758 | 758 | 758 | 758 | 758 | 758 | 758 | 1 658 | 10 000 | 10 232 | 9 328 |
| Vote 6 - Sustainable Development and City Enterprises | | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 2 140 | 450 | 500 |
| Vote 7 - Electricity | | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 4 000 | – | – |
| Capital single-year expenditure sub-total | 2 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 37 445 | 41 593 | 42 019 |
| Total Capital Expenditure | 2 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 824 011 | 510 807 | 594 858 |

2.9.5 Table 40 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

| Description | Ref | Budget Year 2024/25 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|----------|---------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|---|------------------------|------------------------|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | | | | | | | |
| Capital Expenditure - Functional | 1 | | | | | | | | | | | | | | | |
| <i>Governance and administration</i> | | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 45 300 | 45 742 | 42 514 |
| Executive and council | | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 5 100 | 3 110 | 1 591 |
| Finance and administration | | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 40 200 | 42 632 | 40 924 |
| Internal audit | | | | | | | | | | | | | | | | |
| <i>Community and public safety</i> | | 14 029 | 14 029 | 14 029 | 14 029 | 14 029 | 14 029 | 14 029 | 14 029 | 14 029 | 14 029 | 14 029 | 14 029 | 168 351 | 52 030 | 58 022 |
| Community and social services | | 2 062 | 2 062 | 2 062 | 2 062 | 2 062 | 2 062 | 2 062 | 2 062 | 2 062 | 2 062 | 2 062 | 2 062 | 24 745 | 38 914 | 44 140 |
| Sport and recreation | | 994 | 994 | 994 | 994 | 994 | 994 | 994 | 994 | 994 | 994 | 994 | 994 | 11 933 | 9 168 | 10 376 |
| Public safety | | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 175 | 2 100 | 2 270 | 1 740 |
| Housing | | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 129 574 | 1 678 | 1 767 |
| Health | | | | | | | | | | | | | | | | |
| <i>Economic and environmental services</i> | | 11 665 | 11 665 | 11 665 | 11 665 | 11 665 | 11 665 | 11 665 | 11 665 | 11 665 | 11 665 | 11 665 | 11 665 | 139 974 | 167 632 | 221 338 |
| Planning and development | | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 23 150 | 30 000 | 50 000 |
| Road transport | | 9 735 | 9 735 | 9 735 | 9 735 | 9 735 | 9 735 | 9 735 | 9 735 | 9 735 | 9 735 | 9 735 | 9 735 | 116 824 | 137 632 | 171 338 |
| Environmental protection | | | | | | | | | | | | | | | | |
| <i>Trading services</i> | | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 467 535 | 243 403 | 270 984 |
| Energy sources | | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 260 054 | 23 577 | 27 697 |
| Water management | | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 100 375 | 83 361 | 113 957 |
| Waste water management | | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 97 047 | 121 815 | 114 007 |
| Waste management | | 838 | 838 | 838 | 838 | 838 | 838 | 838 | 838 | 838 | 838 | 838 | 838 | 10 060 | 14 650 | 15 323 |
| <i>Other</i> | | 238 | 238 | 238 | 238 | 238 | 238 | 238 | 238 | 238 | 238 | 238 | 238 | 2 850 | 2 000 | 2 000 |
| Total Capital Expenditure - Functional | 2 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 824 011 | 510 807 | 594 858 |
| Funded by: | | | | | | | | | | | | | | | | |
| National Government | | | | | | | | | | | | | 325 817 | 325 817 | 372 082 | 365 058 |
| Provincial Government | | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | (1 183) | 131 158 | 15 893 | 18 935 |
| District Municipality | | | | | | | | | | | | | | | | |
| Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions) | | | | | | | | | | | | | | | | |
| Transfers recognised - capital | | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | 12 031 | 324 634 | 456 975 | 387 975 | 383 993 |
| Borrowing | | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 234 316 | - | - |
| Internally generated funds | | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 132 720 | 120 000 | 120 000 |
| Total Capital Funding | | 42 617 | 42 617 | 42 617 | 42 617 | 42 617 | 42 617 | 42 617 | 42 617 | 42 617 | 42 617 | 42 617 | 355 220 | 824 011 | 507 975 | 503 993 |

2.9.6 Table 41 MBRR SA30 - Budgeted monthly cash flow

| Description | 2024/25 | | | | | | | | | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|---------------------|---------------------|
| | M01 July | M02 Aug | M03 Sept | M04 Oct | M05 Nov | M06 Dec | M07 Jan | M08 Feb | M09 Mar | M10 Apr | M11 May | M12 June | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | | | | | | |
| Cash Receipts By Source | | | | | | | | | | | | | | | |
| Property rates | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 1 533 898 | 1 604 457 | 1 676 658 |
| Service charges - electricity revenue | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 3 739 108 | 4 450 223 | 5 295 765 |
| Service charges - water revenue | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 878 491 | 918 902 | 241 268 |
| Service charges - sanitation revenue | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 192 031 | 200 864 | 169 853 |
| Service charges - refuse revenue | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 135 190 | 141 409 | 169 853 |
| | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 45 585 | 47 682 | 49 827 |
| Interest earned - external investments | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 19 135 | 20 015 | 20 916 |
| Interest earned - outstanding debtors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Dividends received | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 4 675 | 4 890 | 5 056 |
| Licences and permits | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 1 019 | 1 066 | 1 114 |
| Agency services | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 765 | 800 | 836 |
| Transfers and Subsidies - Operational | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 946 343 | 1 000 218 | 1 067 329 |
| Other revenue | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 833 443 | 937 961 | 964 162 |
| Cash Receipts by Source | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 8 329 682 | 9 328 486 | 9 662 637 |
| Other Cash Flows by Source | | | | | | | | | | | | | | | |
| Transfers and subsidies - capital (monetary allocations) (National) | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 456 975 | 389 975 | 473 993 |
| Transfers and subsidies - capital (monetary allocations) (Nat/ Pro) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds on Disposal of Fixed and Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Short term loans | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowing long term/refinancing | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 234 316 | - | - |
| Increase (decrease) in consumer deposits | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vat Control (receipts) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current receivables | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current investments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Cash Receipts by Source | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 9 020 973 | 9 718 461 | 10 136 630 |
| Cash Payments by Type | | | | | | | | | | | | | | | |
| Employee related costs | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (1 847 016) | (1 932 273) | (2 020 336) |
| Remuneration of councillors | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (66 462) | (69 519) | (72 648) |
| Finance charges | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (42 825) | (44 795) | (46 811) |
| Bulk purchases - Electricity | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (3 145 119) | (3 638 903) | (4 210 210) |
| Acquisition inventory - water and other inventory | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (993 409) | (1 033 520) | (1 097 025) |
| | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Contracted services | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (1 023 282) | (1 103 978) | (1 178 097) |
| Transfers and subsidies - other municipalities | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (69 670) | (72 875) | (76 154) |
| Transfers and subsidies - other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other expenditure | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (217 418) | (253 180) | (270 693) |
| Cash Payments by Type | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (7 405 201) | (8 149 042) | (8 971 974) |
| Other Cash Flows/Payments by Type | | | | | | | | | | | | | | | |
| Capital assets | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (824 011) | (507 975) | (503 993) |
| Repayment of borrowing | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Cash Flows/Payments | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (400 000) | (400 000) | (400 000) |
| Total Cash Payments by Type | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (8 629 212) | (9 657 016) | (9 875 966) |
| NET INCREASE/(DECREASE) IN CASH HELD | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 391 761 | 661 445 | 260 663 |
| Cash/cash equivalents at the month/year begin: | 733 700 | 766 346 | 798 993 | 831 640 | 864 287 | 896 933 | 929 580 | 962 227 | 994 873 | 1 027 520 | 1 060 167 | 1 092 814 | 733 700 | 1 213 144 | 1 203 808 |
| Cash/cash equivalents at the month/year end: | 766 346 | 798 993 | 831 640 | 864 287 | 896 933 | 929 580 | 962 227 | 994 873 | 1 027 520 | 1 060 167 | 1 092 814 | 1 125 460 | 1 125 460 | 1 874 589 | 1 464 471 |

4.10 Annual budgets and SDBIPs – internal departments

These are discussed fully in the IDP and SDBIP documents

4.11 Contracts having future budgetary implications

In terms of the City's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

4.12 Capital expenditure details

The following three tables present details of the City's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table 42 MBRR SA 34a - Capital expenditure on new assets by asset class

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Capital expenditure on new assets by Asset Class/Sub-class | | | | | | | | | | |
| Infrastructure | | 335 214 | 126 579 | 83 119 | 291 588 | 161 162 | – | 321 997 | 130 547 | 170 395 |
| Roads Infrastructure | | 211 423 | 81 648 | 2 070 | 2 250 | 2 250 | – | 35 420 | 53 355 | 103 691 |
| Roads | | 14 498 | 81 648 | 2 070 | 2 250 | 2 250 | | 35 420 | 53 355 | 103 691 |
| Electrical Infrastructure | | 4 653 | 5 503 | 63 108 | 194 000 | 106 675 | – | 203 033 | 16 577 | 17 697 |
| Power Plants | | 4 653 | 5 503 | 63 108 | 194 000 | 106 675 | | 203 033 | 16 577 | 17 697 |
| HV Substations | | | | | | | | | | |
| Water Supply Infrastructure | | 74 239 | 22 506 | 4 743 | 29 860 | 22 860 | – | 5 320 | – | – |
| Dams and Weirs | | | | | | | | | | |
| Boreholes | | | | | | | | | | |
| Reservoirs | | 17 017 | 4 963 | 4 743 | 29 860 | 22 860 | | 5 320 | | |
| Pump Stations | | | | | | | | | | |
| Water Treatment Works | | | | | | | | | | |
| Bulk Mains | | | | | | | | | | |
| Distribution | | 57 223 | 17 544 | | | | | | | |
| Distribution Points | | | | | | | | | | |
| PRV Stations | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Sanitation Infrastructure | | 44 898 | 7 231 | 11 811 | 65 478 | 29 377 | – | 78 224 | 60 615 | 49 007 |
| Pump Station | | 21 546 | | | | | | | | |
| Reticulation | | 23 352 | 7 231 | 11 811 | 65 478 | 29 377 | | 78 224 | 60 615 | 49 007 |
| | | 13 159 | 9 060 | 37 929 | 25 607 | 23 243 | – | 17 642 | 14 617 | 15 941 |
| Community Assets | | 10 563 | 8 486 | 37 929 | 25 607 | 23 243 | – | 17 642 | 14 617 | 15 941 |
| Community Facilities | | 3 074 | 3 383 | 35 824 | 25 607 | 22 169 | | 17 642 | 14 617 | 15 941 |
| Halls | | | | | | | | | | |
| Revenue Generating | | – | – | – | – | – | – | – | – | – |
| Improved Property | | | | | | | | | | |
| Unimproved Property | | | | | | | | | | |
| Non-revenue Generating | | – | – | – | – | – | – | – | – | – |
| Improved Property | | | | | | | | | | |
| Unimproved Property | | | | | | | | | | |
| | | 59 047 | 11 561 | 12 766 | 145 545 | 134 360 | – | 69 017 | 9 005 | 18 035 |
| Other assets | | – | 295 | 8 399 | 10 000 | 3 175 | – | 4 499 | 3 257 | 35 |
| Operational Buildings | | | 295 | 8 399 | 10 000 | 3 175 | | 4 499 | 3 257 | 35 |
| Municipal Offices | | 59 047 | 11 266 | 4 367 | 135 545 | 131 185 | – | 64 518 | 5 748 | 18 000 |
| Housing | | | | | | | | | | |
| Staff Housing | | | | | | | | | | |
| Social Housing | | 59 047 | 11 266 | 4 367 | 135 545 | 131 185 | | 64 518 | 5 748 | 18 000 |
| | | 523 | 1 041 | 7 986 | 30 000 | 30 000 | – | 25 900 | 26 957 | 27 543 |
| Intangible Assets | | | | 7 986 | 30 000 | 30 000 | | 25 000 | 26 125 | 26 678 |
| Servitudes | | 523 | 1 041 | – | – | – | – | 900 | 832 | 865 |
| Licences and Rights | | 523 | 1 041 | | | | | 900 | 832 | 865 |
| Computer Software and Applications | | | | | | | | | | |
| Load Settlement Software Applications | | | | | | | | | | |
| Unspecified | | | | | | | | | | |
| | | – | 6 493 | 6 316 | 15 000 | 24 899 | – | – | – | – |
| Computer Equipment | | | 6 493 | 6 316 | 15 000 | 24 899 | | | | |
| | | – | 2 334 | 9 073 | 199 | 28 460 | – | 77 516 | 52 844 | 73 833 |
| Furniture and Office Equipment | | | 2 334 | 9 073 | 199 | 28 460 | | 77 516 | 52 844 | 73 833 |
| | | – | 41 032 | 7 760 | – | 22 103 | – | 42 370 | 7 060 | 5 025 |
| Machinery and Equipment | | | 41 032 | 7 760 | | 22 103 | | 42 370 | 7 060 | 5 025 |
| | | – | 9 917 | – | – | – | – | 18 800 | 14 600 | 15 033 |
| Transport Assets | | | 9 917 | | | | | 18 800 | 14 600 | 15 033 |
| | | | | | | | | | | |
| Total Capital Expenditure on new assets | 1 | 407 943 | 208 016 | 164 949 | 507 940 | 424 227 | – | 573 242 | 255 630 | 325 805 |

Table 43 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Capital expenditure on renewal of existing assets by Asset Class/Sub-class | | | | | | | | | | |
| Infrastructure | | 66 270 | 199 934 | 115 551 | 47 356 | 27 040 | – | 34 231 | 36 275 | 28 751 |
| Roads Infrastructure | | 50 404 | 118 545 | 115 551 | 33 150 | 20 000 | – | 29 231 | 31 065 | 23 549 |
| Roads | | 50 404 | 112 442 | 115 551 | 33 150 | 20 000 | | 29 231 | 31 065 | 23 549 |
| Water Supply Infrastructure | | – | 12 311 | – | – | – | – | 5 000 | 5 210 | 5 202 |
| Dams and Weirs | | | 312 | | | | | | | |
| Boreholes | | | | | | | | | | |
| Reservoirs | | | | | | | | 5 000 | 5 210 | 5 202 |
| Other assets | | 1 188 | 4 337 | 130 | – | 7 468 | – | 3 300 | 2 880 | 2 968 |
| Operational Buildings | | 1 188 | 4 337 | 130 | – | 7 468 | – | 3 300 | 2 880 | 2 968 |
| Municipal Offices | | 1 188 | 3 724 | 130 | | 7 468 | | 3 300 | 2 880 | 2 968 |
| Pay/Enquiry Points | | | | | | | | | | |
| Total Capital Expenditure on renewal of existing asse | 1 | 72 704 | 208 114 | 115 855 | 55 356 | 34 508 | – | 37 531 | 39 155 | 31 719 |
| Renewal of Existing Assets as % of total capex | | 10,6% | 39,9% | 21,1% | 7,2% | 4,3% | 0,0% | 4,5% | 7,7% | 5,3% |
| Renewal of Existing Assets as % of deprecn" | | 19,5% | 56,8% | 33,0% | 12,0% | 7,5% | 0,0% | 10,4% | 11,2% | 9,2% |

Table 44 MBRR SA34c - Repairs and maintenance expenditure by asset class

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | 1 | | | | | | | | | |
| Repairs and maintenance expenditure by Asset Class/Sub-class | | | | | | | | | | |
| Infrastructure | | 77 522 | 130 184 | 76 159 | 169 863 | 253 005 | – | 167 975 | 177 651 | 196 127 |
| Roads Infrastructure | | – | – | – | – | – | – | – | – | – |
| Roads | | | | | | | | | | |
| Road Structures | | | | | | | | | | |
| Road Furniture | | | | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Storm water Infrastructure | | – | – | – | – | – | – | – | – | – |
| Drainage Collection | | | | | | | | | | |
| Storm water Conveyance | | | | | | | | | | |
| Attenuation | | | | | | | | | | |
| Electrical Infrastructure | | 77 522 | 130 184 | 63 199 | 161 182 | 238 826 | – | 154 375 | 166 751 | 185 037 |
| Power Plants | | | | 63 199 | 161 182 | 238 826 | | 154 375 | 166 751 | 185 037 |
| HV Substations | | 21 483 | 33 532 | | | | | | | |
| HV Switching Station | | | | | | | | | | |
| HV Transmission Conductors | | | | | | | | | | |
| MV Substations | | 8 626 | 2 821 | | | | | | | |
| MV Switching Stations | | | | | | | | | | |
| MV Networks | | | | | | | | | | |
| LV Networks | | 47 413 | 93 831 | | | | | | | |
| Capital Spares | | | | | | | | | | |
| Water Supply Infrastructure | | – | – | – | – | – | – | 13 600 | 10 900 | 11 090 |
| Dams and Weirs | | | | | | | | | | |
| Boreholes | | | | | | | | | | |
| Reservoirs | | | | | | | | 13 600 | 10 900 | 11 090 |
| Other assets | | 14 191 | 70 356 | 51 284 | 163 462 | 107 992 | – | 180 943 | 201 024 | 215 097 |
| Operational Buildings | | 14 191 | 70 356 | 51 284 | 163 462 | 107 992 | – | 180 943 | 201 024 | 215 097 |
| Municipal Offices | | 14 191 | 70 356 | 16 790 | 50 407 | 77 367 | | 47 004 | 51 446 | 53 798 |
| Pay/Enquiry Points | | | | | | | | – | – | – |
| Building Plan Offices | | | | | | | | – | – | – |
| Workshops | | | | 34 494 | | | | 133 939 | 149 578 | 161 299 |
| Machinery and Equipment | | 19 626 | 38 064 | 103 573 | 214 842 | 98 807 | – | 142 609 | 155 368 | 167 368 |
| Machinery and Equipment | | 19 626 | 38 064 | 103 573 | 214 842 | 98 807 | | 142 609 | 155 368 | 167 368 |
| Transport Assets | | – | – | 20 670 | 25 105 | 25 547 | – | 29 957 | 31 523 | 32 676 |
| Transport Assets | | | | 20 670 | 25 105 | 25 547 | | 29 957 | 31 523 | 32 676 |
| Total Repairs and Maintenance Expenditure | 1 | 111 340 | 238 604 | 251 687 | 573 286 | 485 350 | – | 521 496 | 565 582 | 611 283 |
| R&M as a % of PPE & Investment Property | | 0,0% | 0,0% | 0,0% | 7,0% | 7,1% | 0,0% | 7,2% | 7,5% | 7,7% |
| R&M as % Operating Expenditure | | 1,7% | 3,4% | 4,0% | 7,5% | 6,4% | 0,0% | 0,0% | 6,7% | 6,7% |

Table 45 MBRR SA36 - Detailed capital budget per municipal vote

| Function | Project Description | Project Number | Type | MTSF Service Outcome | UDOF | Own Strategic Objectives | Asset Class | Asset Sub-Class | Ward Location | GPS Longitude | GPS Latitude | 2024/25 Medium Term Revenue & Expenditure Framework | | | | |
|---|---------------------------------------|----------------------------|-----------|--|----------------------|-------------------------------------|--------------------------------|------------------------------------|--|---------------|--------------|---|---|---------------------|------------------------|------------------------|
| | | | | | | | | | | | | Audited Outcome 2022/23 | Current Year 2023/24 Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| | | | | | | | | | | | | | | | | |
| Parent municipality: List all capital projects grouped by Function | | | | | | | | | | | | | | | | |
| Cemeteries, Funeral Parlours and Crematoriums | MIG25:WARD 35 DEV OF ETHEMBENI C | PC002003002001011_04872 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Community Facilities | Cemeteries/Crematoria | Administrative or Head Office (Including | -16.35 | 12.25 | | 11 689 | 8 375 | 8 804 | 9 601 |
| Community Halls and Facilities | MIG21:WARD 8 COMMUNITY HALL | PC002003002001001_00001 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Community Facilities | Halls | Administrative or Head Office (Including | -16.35 | 12.25 | 481 887 | 2 996 | 6 483 | | |
| Community Halls and Facilities | MIG21:WARD 24 COMMUNITY HALL | PC002003002001001_04363 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Community Facilities | Halls | Administrative or Head Office (Including | -16.35 | 12.25 | | 1 113 | 4 201 | 6 134 | 5 000 |
| Community Halls and Facilities | MIG21:WARD 8 COMMUNITY HALL | PC002003002001001_04364 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Community Facilities | Halls | Administrative or Head Office (Including | -16.35 | 12.25 | | 2 361 | 3 708 | | 8 441 |
| Community Halls and Facilities | MIG23:WARD 13 COMMUNITY HALL | PC002003002001001_04373 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved Provision of Municipal Serv | Community Facilities | Halls | Whole of the Municipality | -16.35 | 12.25 | | 10 043 | | | |
| Community Halls and Facilities | MIG25:MADIBA COMMUNITY HALL | PC002003002001001_04374 | New | A skilled and capable workforce to support an inclusive growth path | Growth | situtional capacity and promote tr | Community Facilities | Halls | Administrative or Head Office (Including | -16.35 | 12.25 | | 1 013 | 3 000 | 2 000 | 2 500 |
| Economic Development/Planning | NDOP22:OLD EDENDALE ROAD UPGRADE | PC001001002006002_04686 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Roads Infrastructure | Road Structures | Administrative or Head Office (Including | -16.35 | 12.25 | | 18 000 | 20 000 | 27 000 | |
| Economic Development/Planning | NDOP22:Edendale Town Centre Promenade | PC001002009003_04687 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved Provision of Municipal Serv | Roads Infrastructure | Road Furniture | Whole of the Municipality | -16.35 | 12.25 | | 5 606 | | | |
| Economic Development/Planning | NDOP22:EDENDALE TOWN CENTRE SK | PC001002009004_00001 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Coastal Infrastructure | Promenades | Administrative or Head Office (Including | -16.35 | 12.25 | | | | | 10 000 |
| Economic Development/Planning | NDOP22:EDENDALE TOWN CENTRE SK | PC002003002001017_00002 | Renewal | - | - | - | Community Facilities | Markets | Zone 4-Central (Ward 24,25,26,27,33,36) | -16.35 | - | | | | | |
| Economic Development/Planning | NDOP22:EDENDALE TOWN CENTRE IN | PC002003002002001017_00001 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Community Facilities | Markets | Administrative or Head Office (Including | -16.35 | 12.25 | | | | 3 000 | 8 000 |
| Economic Development/Planning | NDOP24:CBD REGENERATION PHASE | PC002003002003001001_00001 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Operational Buildings | Municipal Offices | Administrative or Head Office (Including | -16.35 | 12.25 | | | | | 32 000 |
| Economic Development/Planning | COGTA:ZA:UPGRADE OF HEROES ACRE | PC002003002002006001_05118 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved Provision of Municipal Serv | Heritage Assets | Monuments | Whole of the Municipality | -16.35 | 12.25 | | 6 825 | | | |
| Economic Development/Planning | EDTEA:ZA:INFORMAL ECONOMY INFRA | PC002003002001001_04836 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved Provision of Municipal Serv | Community Facilities | Halls | Whole of the Municipality | -16.35 | 12.25 | | 1 014 | | | |
| Economic Development/Planning | EDTEA:ZA:EMATSHENI INFORMAL TRADE | PC002003002001018_00001 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Community Facilities | Stalls | Administrative or Head Office (Including | -16.35 | 12.25 | | | 2 000 | | |
| Economic Development/Planning | LEVIS:AH:NEW FURNITURE & OFFICE EQ | PC0020030005_03798 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved Provision of Municipal Serv | Furniture and Office Equipment | | Whole of the Municipality | -16.35 | 12.25 | | 100 | | | |
| Electricity | ALNS24:RETIEF PRIMARY SUBSTATION | PC001001002001002_00001 | Upgrading | A skilled and capable workforce to support an inclusive growth path | Growth | situtional capacity and promote tr | Electrical Infrastructure | HV Substations | Administrative or Head Office (Including | -16.35 | 12.25 | | | 1 000 | | |
| Electricity | ALNS24:HESKIEF PRIMARY NETWORK U | PC001001002001007_00001 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Electrical Infrastructure | MV Networks | Administrative or Head Office (Including | -16.35 | 12.25 | | | 2 000 | | |
| Electricity | ALNS24:EWOOD PRIMARY 132KV INST | PC001002001002_05184 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Electrical Infrastructure | HV Substations | Administrative or Head Office (Including | -16.35 | 12.25 | | 30 000 | 40 000 | | |
| Electricity | MIG21:HIGH MAST LIGHTS-VUL & GRE | PC001002001008_05176 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Electrical Infrastructure | LV Networks | Administrative or Head Office (Including | -16.35 | 12.25 | | 9 700 | 7 817 | 8 217 | 8 961 |
| Electricity | ALNS21:HILTON INFRASTRUCTURE UP | PC001002001008_05177 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved Provision of Municipal Serv | Electrical Infrastructure | LV Networks | Whole of the Municipality | -16.35 | 12.25 | | 17 875 | | | |
| Electricity | ALNS21:Medium Voltage Network Upgrade | PC001002001008_05178 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved Provision of Municipal Serv | Electrical Infrastructure | LV Networks | Whole of the Municipality | -16.35 | 12.25 | | 32 900 | | | |
| Electricity | ALNS21:MID-BLOCK SERVICES RELOC | PC001002001008_05179 | New | A skilled and capable workforce to support an inclusive growth path | Growth | situtional capacity and promote tr | Electrical Infrastructure | LV Networks | Administrative or Head Office (Including | -16.35 | 12.25 | | 5 000 | 34 300 | | |
| Electricity | ALNS24:MASON'S 13211kv PRIMARY SU | PC001002001008_05189 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Electrical Infrastructure | LV Networks | Administrative or Head Office (Including | -16.35 | 12.25 | | | 109 916 | | |
| Electricity | INEP21:KULLILEKO-REGINA RD | PC001002001008_05190 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved Provision of Municipal Serv | Electrical Infrastructure | LV Networks | Whole of the Municipality | -16.35 | 12.25 | | 4 200 | | | |
| Electricity | LEVIS:ZA:ELECTR METER AUDIT & REPL | PC001002001008_05318 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Electrical Infrastructure | LV Networks | Administrative or Head Office (Including | -16.35 | 12.25 | | 7 000 | 8 000 | 8 360 | 8 736 |
| Electricity | INEP25:SWAPO & HANVILLE INFILLS | PC001002001008_05341 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved Provision of Municipal Serv | Electrical Infrastructure | LV Networks | Whole of the Municipality | -16.35 | 12.25 | | 1 400 | | | |
| Electricity | INEP25:EZINKETHENI FEEDER LINER | PC001002001008_05342 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Electrical Infrastructure | LV Networks | Administrative or Head Office (Including | -16.35 | 12.25 | | 1 400 | 3 271 | 5 000 | 3 500 |
| Electricity | INEP21:SWETWATERS INFILLS (TYPE | PC001002001008_05343 | New | A skilled and capable workforce to support an inclusive growth path | Growth | situtional capacity and promote tr | Electrical Infrastructure | LV Networks | Administrative or Head Office (Including | -16.35 | 12.25 | | 5 000 | 6 650 | 2 000 | 6 500 |
| Electricity | INEP21:PHAYIPHINI INFILLS (TYPE 1) | PC001002001008_05345 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved Provision of Municipal Serv | Electrical Infrastructure | LV Networks | Whole of the Municipality | -16.35 | 12.25 | | 0 | | | |
| Electricity | INEP21:PHAYIPHINI INFILLS (TYPE 2) | PC001002001008_05346 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved Provision of Municipal Serv | Electrical Infrastructure | LV Networks | Whole of the Municipality | -16.35 | 12.25 | | 0 | | | |
| Electricity | PURCHASE OF TRANSFORMER CAPITA | PC001002001009_00001 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Electrical Infrastructure | Capital Spares | Administrative or Head Office (Including | -16.35 | 12.25 | | | 5 900 | | |
| Electricity | ALNS24:NEW MACHINERY & EQUIPMEN | PC0020030009_05196 | New | A skilled and capable workforce to support an inclusive growth path | Growth | situtional capacity and promote tr | Machinery and Equipment | | Administrative or Head Office (Including | -16.35 | 12.25 | | 19 500 | 37 200 | | |
| Electricity | ALNS:AH:NEW MACHINERY & EQUIPM | PC0020030009_05335 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved Provision of Municipal Serv | Machinery and Equipment | | Whole of the Municipality | -16.35 | 12.25 | | 1 000 | | | |
| Electricity | ALNS:AH: NEW TRANSPORT ASSETS | PC0020030010_05195 | New | A skilled and capable workforce to support an inclusive growth path | Growth | situtional capacity and promote tr | Transport Assets | | Administrative or Head Office (Including | -16.35 | 12.25 | | | 4 000 | | |
| Finance | LEVIS:ZA:FINANCIAL MANAGEMENT SYS | PC002003007002004_01237 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Licences and Rights | Computer Software and Applications | Administrative or Head Office (Including | -16.35 | 12.25 | | 30 000 | 25 000 | 26 125 | 26 678 |
| Housing | MIG22:INSTAL WATER METERS AND M | PC001002004002_05319 | New | Responsive, accountable, effective and efficient local government | Growth | roved Provision of Municipal Serv | Water Supply Infrastructure | Boreholes | Whole of the Municipality | -16.35 | 12.25 | | 3 011 | | | |
| Housing | HSVD:22:EDENDALE & SNATHING MIL V | PC002003003003002002_00001 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Housing | Social Housing | Administrative or Head Office (Including | -16.35 | 12.25 | | 10 537 | 128 524 | 978 | 1 067 |
| Housing | ACRDC:AH:NEW/NEW COMPUTER EQUIP | PC0020030004_02339 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | roved state of Municipal Infrastruc | Computer Equipment | | Administrative or Head Office (Including | -16.35 | 12.25 | | 200 | 200 | 200 | 200 |
| Housing | JART 24:NEW FURNITURE & EQUIPMENT | PC0020030005_00003 | New | Responsive, accountable, effective and efficient local government | Growth | Increased performance | Furniture and Office Equipment | | Administrative or Head Office (Including | -16.35 | 12.25 | | | | | |

| | | | | | | | | | | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | | | |
|---|---------------------------------------|----------------------------|-----------|--|----------------------|-------------------------------------|--------------------------------|------------------------------------|--|---------------|--------------|-----------|---|---|---------------------|------------------------|------------------------|
| | | | | | | | | | | | | | Audited Outcome 2023/23 | Current Year 2023/24 Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Function | Project Description | Project Number | Type | MTSF Service Outcome | IUDF | Own Strategic Objectives | Asset Class | Asset Sub-Class | Ward Location | GPS Longitude | GPS Latitude | | | | | | |
| Parent municipality: | | | | | | | | | | | | | | | | | |
| List of capital projects grouped by Function | | | | | | | | | | | | | | | | | |
| Housing | ACRO-AN NEW NEW FURNITURE & EQUIP | PC002003009_02338 | New | A skilled and capable workforce to support an inclusive growth path | Growth | stitutional capacity and promote te | Machinery and Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | | | 200 | 200 | 200 | |
| Housing | ACRO-2A NEW NEW MACHINERY & EQUIP | PC002003009_04462 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Machinery and Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | | | 300 | 300 | 300 | |
| Human Resources | MSU19A0627-12A432 | PC002003004_00391 | New | A skilled and capable workforce to support an inclusive growth path | Growth | stitutional capacity and promote te | Computer Equipment | Improved Property | Administrative or Head Office (Including | 16.35 | 12.25 | | | 150 | | | |
| Internal Solicitors | LEVS-2A LAN SW | PC002002001004_00001 | Renewal | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Computer Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | 48 331 | | | 4 625 | 6 714 | |
| Information Technology | LEVS-AN NEW COMPUTER EQUIPMENT | PC002002001004_03782 | Renewal | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Computer Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | | | 17 000 | 8 325 | 6 000 | |
| Information Technology | LEVS-AN NEW MACHINERY & EQUIP | PC002003009_04263 | New | An efficient, effective and development-oriented public service | Inclusion and access | rowth | Machinery and Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | | | 3 000 | 1 500 | 2 000 | |
| Libraries and Archives | ART-AN NEW COMPUTER EQUIPMENT | PC002003004_04716 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Computer Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | | | 300 | 350 | 9 253 | |
| Libraries and Archives | ART-AN NEW FURNITURE & EQUIP | PC002003005_05005 | New | A long and healthy life for all South Africans | Inclusion and access | rowth | Furniture and Office Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | | | 400 | 550 | 5 748 | |
| Markets | LEVS-2A ROOF SHEETING | PC002002001002010107_00001 | Renewal | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Community Facilities | Markets | Administrative or Head Office (Including | 16.35 | 12.25 | | | 2 500 | 2 000 | 2 000 | |
| Municipal Manager, Town Secretary and Chief Executive | LEVS-AN NEW COMPUTER EQUIPMENT | PC002003004_00002 | New | Responsive, accountable, effective and efficient local government | Growth | Increased performance | Computer Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | | | | | | |
| Municipal Manager, Town Secretary and Chief Executive | LEVS-AN NEW COMPUTER EQUIPMENT | PC002003004_03735 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Computer Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | | | 1 000 | 2 500 | 2 500 | |
| Municipal Manager, Town Secretary and Chief Executive | ALNS-AN NEW COMPUTER EQUIPMENT | PC002003004_05192 | New | Responsive, accountable, effective and efficient local government | Growth | Increased performance | Computer Equipment | | Whole of the Municipality | 16.35 | 12.25 | | | 4 000 | | | |
| Municipal Manager, Town Secretary and Chief Executive | LEVS-AN NEW FURNITURE & EQUIP | PC002003005_03736 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Furniture and Office Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | | | 4 000 | 2 500 | 550 | |
| Municipal Manager, Town Secretary and Chief Executive | ALNS-AN NEW FURNITURE & EQUIP | PC002003009_05193 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Furniture and Office Equipment | | Whole of the Municipality | 16.35 | 12.25 | | | | | | |
| Municipal Manager, Town Secretary and Chief Executive | ALNS-AN NEW MACHINERY & EQUIP | PC002003009_05193 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Machinery and Equipment | | Whole of the Municipality | 16.35 | 12.25 | | | 7 000 | | | |
| Museums and Art Galleries | LEVS-AN REFURB OUTPAT CLINIC EXT BLDG | PC002002001003001001_03960 | Renewal | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Operational Buildings | Municipal Offices | Whole of the Municipality | 16.35 | 12.25 | | | 160 | | | |
| Museums and Art Galleries | ART-2A CLIMATE CONTROL LIGHTING | PC002003002003001008_00001 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Community Facilities | Galleries | Zone 4 Central (Ward 24,25,26,27,33,36) | 16.35 | 12.25 | | | | | | |
| Museums and Art Galleries | ART-2A NEW FURNITURE & EQUIPMENT | PC002003005_04218 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Furniture and Office Equipment | | Whole of the Municipality | 16.35 | 12.25 | | | 422 | | | |
| Museums and Art Galleries | ART-2A NEWHERITAGE ASSETS | PC002003006003_00001 | New | Responsive, accountable, effective and efficient local government | Growth | Improved expenditure and SCM | Heritage Assets | Works of Art | Administrative or Head Office (Including | 16.35 | 12.25 | 1 216 323 | | | | | |
| Museums and Art Galleries | ART-2A NEWHERITAGE ASSETS | PC002003006003_05384 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Heritage Assets | Works of Art | Whole of the Municipality | 16.35 | 12.25 | | | 64 | | | |
| Museums and Art Galleries | ART-2A CLIMATE CONTROL LIGHTING | PC002003006005_05382 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Heritage Assets | Other Heritage | Whole of the Municipality | 16.35 | 12.25 | | | 40 | | | |
| Museums and Art Galleries | ART-2A NEW MACHINERY & EQUIP | PC002003009_04217 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Furniture and Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | | | | | | |
| Police Forces, Traffic and Street Parking Control | LEVS-2A NEW FURNITURE & EQUIP | PC002003009_04873 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Machinery and Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | 425 | 400 | 2 155 | 801 | 100 | |
| Police Forces, Traffic and Street Parking Control | LEVS-2A NEW MACHINERY & EQUIP | PC002003009_04381 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Machinery and Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | | | 520 | 600 | 500 | |
| Police Forces, Traffic and Street Parking Control | LEVS-AN NEW TRANSPORT ASSETS | PC002003010_03378 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Transport Assets | | Administrative or Head Office (Including | 16.35 | 12.25 | | | 2 538 | 1 000 | 1 000 | |
| Project Management Unit | MS-2A EX-NEW MACHINERY & EQUIP | PC002002002008_01418 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Machinery and Equipment | | Whole of the Municipality | 16.35 | 12.25 | | | 138 | | | |
| Public Transport | LEVS-2A NEW FURNITURE & EQUIP | PC002002003001_00001 | New | A long and healthy life for all South Africans | Inclusion and access | rowth | Rail Infrastructure | Rail Lines | Administrative or Head Office (Including | 16.35 | 12.25 | 248 824 | | | | | |
| Public Transport | LEVS-2A TRAFFIC CALMING MEASURES | PC002002006002_01340 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Road Structures | Administrative or Head Office (Including | 16.35 | 12.25 | | | 57 | | | |
| Public Transport | LEVS-2A INSTALLAT OF NEW TRAFFIC | PC002002006003_00001 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Road Furniture | Administrative or Head Office (Including | 16.35 | 12.25 | | | 250 | 250 | 275 | |
| Public Transport | LEVS-AN PURCHASE OF SIDAFA SFTV | PC002003007002004_04896 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Licences and Rights | Computer Software and Applications | Whole of the Municipality | 16.35 | 12.25 | | | 300 | | | |
| Roads | LEVS-2A TOWNSHIP UPGRADE | PC002003010003003_00001 | Renewal | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Rail Infrastructure | Storm water Conveyance | Administrative or Head Office (Including | 16.35 | 12.25 | | | | | | |
| Roads | MS-2A MUNI CPA REPAIR ROAD | PC002003009_04861 | Renewal | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Administrative or Head Office (Including | 16.35 | 12.25 | | | | | | |
| Roads | MS-21 REHAU OF BALENO ROAD (RUE) | PC002003010006001_04873 | Renewal | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Administrative or Head Office (Including | 16.35 | 12.25 | | | 9 985 | 14 014 | 14 094 | |
| Roads | LEVS-AN NEW CHANGE ROOMS REHAB | PC00200301001006001_05109 | Renewal | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Whole of the Municipality | 16.35 | 12.25 | | | 750 | | | |
| Roads | LEVS-AN NEW CHANGE ROOMS REHAB | PC00200301001006002_00001 | Renewal | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Road Structures | Zone 4 Central (Ward 24,25,26,27,33,36) | 16.35 | 12.25 | | | | | | |
| Roads | | PC00200301001006002_00002 | Renewal | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Road Structures | Administrative or Head Office (Including | 16.35 | 12.25 | | | | | | |
| Roads | | PC00200301001006002_00003 | Renewal | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Road Structures | Zone 4 Central (Ward 24,25,26,27,33,36) | 16.35 | 12.25 | | | | | | |
| Roads | MS-21 UPR GRV GRV ROADS MISION | PC002003010020001_00001 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Administrative or Head Office (Including | 16.35 | 12.25 | | | | 5 402 | | |
| Roads | MS-22 UPR GRV GRV RD-EN DAMBUDLA | PC00200301002006001_01362 | Upgrading | A skilled and capable workforce to support an inclusive growth path | Growth | stitutional capacity and promote te | Roads Infrastructure | Roads | Administrative or Head Office (Including | 16.35 | 12.25 | | | 6 000 | 7 300 | 9 253 | |
| Roads | MS-21 UPR GRV GRV ROADS VULINDLELA | PC00200301002006001_01317 | Upgrading | An efficient, effective and development-oriented public service | Inclusion and access | rowth | Roads Infrastructure | Roads | Administrative or Head Office (Including | 16.35 | 12.25 | | | 7 000 | 3 000 | 5 748 | |
| Roads | MS-21 UPR GRV GRV ROADS VULINDLELA | PC00200301002006001_01319 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Whole of the Municipality | 16.35 | 12.25 | | | 7 000 | | | |
| Roads | MS-21 UPR GRV RD-VULINDLELA | PC00200301002006001_01320 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Whole of the Municipality | 16.35 | 12.25 | | | 200 | | | |
| Roads | MS-22 UPR GRV GRV ROADS VULINDLELA | PC00200301002006001_01321 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Whole of the Municipality | 16.35 | 12.25 | | | 10 015 | | | |
| Roads | MS-22 UPR GRV GRV ROADS VULINDLELA | PC00200301002006001_01325 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Whole of the Municipality | 16.35 | 12.25 | | | 500 | | | |
| Roads | MS-21 UPR GRV GRV ROADS VUL-WARD 1 | PC00200301002006001_03721 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Administrative or Head Office (Including | 16.35 | 12.25 | | | 1 500 | 7 378 | 8 000 | |
| Roads | MS-21 UPR GRV GRV ROADS VUL-WARD 1 | PC00200301002006001_03722 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Administrative or Head Office (Including | 16.35 | 12.25 | | | 1 000 | 7 000 | 6 978 | |
| Roads | LEVS-22 Construction of Shambahe and | PC00200301002006001_04896 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Administrative or Head Office (Including | 16.35 | 12.25 | | | 2 000 | 2 000 | 2 200 | |
| Roads | LEVS-2A ROAD REHAB - PMS | PC002002006001_00001 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Administrative or Head Office (Including | 16.35 | 12.25 | 317 | | | | | |
| Roads | LEVS-2A ROAD REHAB - PMS | PC002002006001_01324 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Administrative or Head Office (Including | 16.35 | 12.25 | | | 20 000 | 19 150 | 21 065 | |
| Roads | 5131Y2407 | PC002002006001_05383 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Roads | Whole of the Municipality | 16.35 | 12.25 | | | 2 000 | | | |
| Roads | LEVS-2A SMALL PLANT | PC002002006002_00001 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Road Structures | Administrative or Head Office (Including | 16.35 | 12.25 | | | | 21 600 | 51 760 | |
| Roads | MSU19A04143.005 | PC002002006002_05383 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Roads Infrastructure | Road Structures | Administrative or Head Office (Including | 16.35 | 12.25 | | | | 12 370 | | |
| Roads | LEVS-2A PURCHASE OF ROAD DESIG | PC002003010_00001 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Licences and Rights | Unspecified | Administrative or Head Office (Including | 16.35 | 12.25 | | | | 1 100 | | |
| Roads | LEVS-2A NEW TRANSPORT ASSETS | PC002003010_00002 | New | Responsive, accountable, effective and efficient local government | Growth | Increased performance | Transport Assets | | Whole of the Municipality | 16.35 | 12.25 | | | | | | |
| Roads | | PC002003010_00003 | New | | | | Transport Assets | | Whole of the Municipality | 16.35 | 12.25 | | | | | | |
| Roads | LEVS-2A NEW TRANSPORT ASSETS | PC002003010_04857 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Transport Assets | | Administrative or Head Office (Including | 16.35 | 12.25 | 3 300 | 4 000 | 4 400 | 4 463 | | |
| Sewerage | | PC00200301001006002_00004 | Renewal | | | | Sanitation Infrastructure | Retolucation | Whole of the Municipality | 16.35 | 12.25 | | | | | | |
| Sewerage | MS-2A LIA OF CONSERV TANKS (RUE) | PC002002005002_02723 | New | A skilled and capable workforce to support an inclusive growth path | Growth | stitutional capacity and promote te | Sanitation Infrastructure | Retolucation | Administrative or Head Office (Including | 16.35 | 12.25 | | | | | | |
| Sewerage | MS-22 VULINDLELA NHOLD SANITAT | PC002002005002_04868 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Sanitation Infrastructure | Retolucation | Whole of the Municipality | 16.35 | 12.25 | | | 22 000 | 14 143 | 39 600 | |
| Sewerage | MS-2A DRAINIL SEWER OUTFALL | PC002002005002_05269 | New | A long and healthy life for all South Africans | Inclusion and access | rowth | Sanitation Infrastructure | Retolucation | Administrative or Head Office (Including | 16.35 | 12.25 | | | 29 377 | 62 516 | 35 177 | |
| Sewerage | Solid Waste Disposal (Landfill Sites) | PC00200301002002001_05100 | Upgrading | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Solid Waste Infrastructure | Landfill Sites | Administrative or Head Office (Including | 16.35 | 12.25 | | | 29 377 | 10 000 | 10 490 | |
| Solid Waste Removal | | PC00200302001_00001 | New | | | | Solid Waste Infrastructure | Landfill Sites | Administrative or Head Office (Including | 16.35 | 12.25 | | | | 65 066 | | |
| Solid Waste Removal | ART-2A NEW COMPUTER EQUIPMENT | PC002003004_00001 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Computer Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | | | 977 640 | 727 | 2 350 | |
| Solid Waste Removal | LEVS-AN NEW MACHINERY & EQUIP | PC002003009_04263 | New | An efficient, competitive and responsive economic infrastructure network | Inclusion and access | rowth | Machinery and Equipment | | Administrative or Head Office (Including | 16.35 | 12.25 | | | | | | |

Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the City's website.

2. Internship programme

The City is participating in the Municipal Financial Management Internship programme and has employed a number of interns who undergoing training in various divisions of the Financial Services Department, as well as other sector departments especially in the technical and services sector.

3. Budget and Treasury Office

The Budget and Treasury Office is in place and established in accordance with the MFMA.

4. Audit Committee

An Audit Committee is in place and is fully functional.

5. Service Delivery Budget and Implementation Plan

The detail SDBIP document is at a draft stage and will be finalised after approval of the 2024/25 MTREF in June 2024 directly aligned and informed by the MTREF.

6. Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirem

Table SA3 – Supporting detail to Statement of Financial Position

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|-----|------------------|--------------------|--------------------|----------------------|--------------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | | |
| ASSETS | | | | | | | | | | | |
| <u>Trade and other receivables from exchange transactions</u> | | | | | | | | | | | |
| Electricity | | - | - | (92 260) | 1 016 049 | 1 066 423 | 1 066 423 | 110 493 | 2 649 262 | 2 768 479 | 2 893 060 |
| Water | | - | - | (9 525) | 2 689 648 | 3 130 817 | 3 130 817 | 123 567 | - | - | - |
| Waste | | - | - | 1 506 | 246 473 | 258 155 | 258 155 | 6 924 | - | - | - |
| Waste Water | | - | - | (78 254) | 439 422 | 479 709 | 479 709 | 18 006 | - | - | - |
| Other trade receivables from exchange transactions | | 466 | (552 676) | (231 010) | 296 431 | 497 505 | 497 505 | 9 099 | - | - | - |
| Gross: Trade and other receivables from exchange transactions | | 466 | (552 676) | (409 544) | 4 688 025 | 5 432 610 | 5 432 610 | 268 089 | 2 649 262 | 2 768 479 | 2 893 060 |
| Less: Impairment for debt | | 1 162 069 | (767 634) | (993 702) | (3 391 769) | (2 933 306) | (2 933 306) | - | - | - | - |
| Impairment for Electricity | | 336 009 | 381 995 | (742 648) | (621 922) | (259 045) | (259 045) | - | - | - | - |
| Impairment for Water | | (1 631 722) | (4 586 340) | (67 987) | (2 053 300) | (2 034 857) | (2 034 857) | - | - | - | - |
| Impairment for Waste | | 58 839 | 67 331 | (249) | (179 598) | (155 952) | (155 952) | - | - | - | - |
| Impairment for Waste Water | | 117 286 | 130 031 | (348) | (320 707) | (274 605) | (274 605) | - | - | - | - |
| Impairment for other trade receivables from exchange transactions | | 2 281 657 | 3 239 349 | (182 470) | (216 242) | (208 846) | (208 846) | - | - | - | - |
| Total net Trade and other receivables from Exchange Transactions | | 1 162 534 | (1 320 310) | (1 403 245) | 1 296 255 | 2 499 304 | 2 499 304 | 268 089 | 2 649 262 | 2 768 479 | 2 893 060 |
| <u>Receivables from non-exchange transactions</u> | | | | | | | | | | | |
| Property rates | | - | - | (939 433) | 1 501 815 | 1 469 919 | 1 469 919 | 48 814 | 811 010 | 847 506 | 885 643 |
| Less: Impairment of Property rates | | 1 149 461 | 2 963 957 | (22 750) | (839 691) | (706 279) | (706 279) | - | - | - | - |
| Net Property rates | | 1 149 461 | 2 963 957 | (962 183) | 662 124 | 763 640 | 763 640 | 48 814 | 811 010 | 847 506 | 885 643 |
| Other receivables from non-exchange transactions | | - | - | (879) | 112 404 | 124 300 | 124 300 | - | - | - | - |
| Impairment for other receivables from non-exchange transactions | | 15 598 | 15 598 | (164 356) | (106 222) | (122 836) | (122 836) | - | - | - | - |
| Net other receivables from non-exchange transactions | | 15 598 | 15 598 | (165 236) | 6 181 | 1 464 | 1 464 | - | - | - | - |
| Total net Receivables from non-exchange transactions | | 1 165 059 | 2 979 555 | (1 127 419) | 668 306 | 765 104 | 765 104 | 48 814 | 811 010 | 847 506 | 885 643 |

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|------------------|------------------|--------------------|----------------------|-------------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | | |
| Property, plant and equipment (PPE) | | | | | | | | | | | |
| PPE at cost/valuation (excl. finance leases) | - | 11 526 028 | 11 405 583 | 10 119 449 | 14 096 147 | 13 326 803 | 13 326 803 | 104 517 | 8 754 799 | 8 384 578 | 8 468 596 |
| Leases recognised as PPE | 3 | - | - | - | - | - | - | - | - | - | - |
| Less: Accumulated depreciation | | (4 758 491) | (4 497 117) | (5 452 199) | (6 165 259) | (5 452 199) | (5 452 199) | (88 887) | - | - | - |
| Total Property, plant and equipment (PPE) | 2 | 6 767 537 | 6 908 466 | 4 667 249 | 7 930 888 | 7 874 603 | 7 874 603 | 15 630 | 8 754 799 | 8 384 578 | 8 468 596 |
| LIABILITIES | | | | | | | | | | | |
| Current liabilities - Borrowing | | | | | | | | | | | |
| Short term loans (other than bank overdraft) | | - | - | - | - | - | - | - | - | - | - |
| Current portion of long-term liabilities | | 81 573 | 79 163 | 68 073 | 83 359 | 74 271 | 74 271 | (12 593) | 78 727 | 82 270 | 86 054 |
| Total Current liabilities - Borrowing | | 81 573 | 79 163 | 68 073 | 83 359 | 74 271 | 74 271 | (12 593) | 78 727 | 82 270 | 86 054 |
| Trade and other payables | | | | | | | | | | | |
| Trade and other payables from exchange transactions | 5 | 1 855 336 | 1 755 650 | 283 512 | 1 186 508 | 1 616 757 | 1 616 757 | (29 973) | 2 537 774 | 2 300 857 | 2 465 465 |
| Other trade payables from exchange transactions | | - | - | - | - | - | - | - | - | - | - |
| Trade payables from Non-exchange transactions: Unspent conditional Grants | | 171 464 | 129 006 | 653 483 | - | - | - | 102 519 | - | - | - |
| Trade payables from Non-exchange transactions: Other | | 11 623 | 2 971 | - | - | - | - | - | - | - | - |
| VAT | | 314 012 | 371 893 | 21 601 | 187 552 | 431 837 | 431 837 | 84 022 | 457 747 | 478 345 | 499 871 |
| Total Trade and other payables | 2 | 2 352 437 | 2 259 520 | 958 596 | 1 374 060 | 2 048 594 | 2 048 594 | 156 569 | 2 995 521 | 2 779 203 | 2 965 336 |
| Non current liabilities - Financial liabilities | | | | | | | | | | | |
| Borrowing | 4 | 203 745 | 124 582 | 33 500 | 131 184 | 50 311 | 50 311 | - | 559 919 | 585 116 | 611 446 |
| Other financial liabilities | | - | - | - | - | - | - | - | - | - | - |
| Total Non current liabilities - Financial liabilities | | 203 745 | 124 582 | 33 500 | 131 184 | 50 311 | 50 311 | - | 559 919 | 585 116 | 611 446 |
| Non current liabilities - Long Term portion of trade payables | | | | | | | | | | | |
| Electricity Bulk Purchases | | - | - | - | - | - | - | - | - | - | - |
| Payables and Accruals - General | | - | - | - | - | - | - | - | 253 703 | 253 703 | 253 703 |
| Water Bulk Purchases | | - | - | - | - | - | - | - | - | - | - |
| Municipal Debt Relief | | - | - | - | - | - | - | - | - | - | - |
| Total Non current liabilities - Long Term portion of trade payables | | - | - | - | - | - | - | - | 253 703 | 253 703 | 253 703 |
| Provisions - non-current | | | | | | | | | | | |
| Retirement benefits | | 484 667 | 517 190 | (215) | 648 252 | 477 915 | 477 915 | - | 583 456 | 501 186 | 415 132 |
| Refuse landfill site rehabilitation | | 55 142 | 61 114 | (0) | 75 576 | 62 175 | 62 175 | - | - | - | - |
| Other | | 70 941 | 72 130 | (1 291 379) | - | 68 073 | 68 073 | - | 80 111 | 83 716 | 87 567 |
| Total Provisions - non-current | | 610 750 | 650 434 | (1 291 594) | 723 828 | 608 163 | 608 163 | - | 663 567 | 584 902 | 502 698 |
| CHANGES IN NET ASSETS | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) - opening balance | | 7 155 078 | 7 980 839 | 1 950 | 7 850 359 | 10 166 853 | 10 166 853 | - | 10 002 456 | 10 561 921 | 10 694 939 |
| GRAP adjustments | | - | - | - | - | - | - | - | - | - | - |
| Restated balance | | 7 155 078 | 7 980 839 | 1 950 | 7 850 359 | 10 166 853 | 10 166 853 | - | 10 002 456 | 10 561 921 | 10 694 939 |
| Surplus/(Deficit) | | (168 355) | (1 114 715) | (37) | 865 638 | - | - | - | - | - | - |
| Transfers to/from Reserves | | 181 495 | (111 759) | (37 908) | - | - | - | - | - | - | - |
| Depreciation offsets | | - | - | - | - | - | - | - | - | - | - |
| Other adjustments | | 685 259 | 499 037 | (15) | 795 894 | - | - | (7 470) | - | - | - |
| Accumulated Surplus/(Deficit) | 1 | 7 853 477 | 7 253 401 | (36 011) | 9 511 892 | 10 166 853 | 10 166 853 | (7 470) | 10 002 456 | 10 561 921 | 10 694 939 |
| Reserves | | | | | | | | | | | |
| Housing Development Fund | | 95 127 | 57 851 | (477 189) | - | - | - | - | - | - | - |
| Capital replacement | | 725 | 15 406 | (406 560) | - | - | - | - | - | - | - |
| Self-insurance | | 10 935 | 553 | 1 944 763 | - | - | - | - | - | - | - |
| Other reserves | | 32 311 | 32 670 | 20 840 | - | - | - | - | - | - | - |
| Revaluation | | 95 138 | 95 351 | 1 867 | 212 528 | - | - | - | - | - | - |
| Total Reserves | 2 | 234 236 | 201 831 | 1 083 722 | 212 528 | - | - | - | - | - | - |
| TOTAL COMMUNITY WEALTH/EQUITY | 2 | 8 087 712 | 7 455 232 | 1 047 711 | 9 724 420 | 10 166 853 | 10 166 853 | (7 470) | 10 002 456 | 10 561 921 | 10 694 939 |

4.13 Overview of budget funding

4.13.1 Medium-term outlook: operating revenue

The following table is a breakdown of the operating revenue over the medium-term:

Table 48 Breakdown of the operating revenue over the medium-term

| Description | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | | | |
|--|----------------------|------------------|--------------------|------|---|-----|---------------------|-----|---------------------|
| | Original Budget | Adjusted Budget | Full Year Forecast | | Budget Year 2024/25 | | Budget Year 2025/26 | | Budget Year 2026/27 |
| R thousands | | | | | | | | | |
| Revenue | | | | | | | | | |
| Exchange Revenue | | | | | | | | | |
| Service charges - Electricity | 3 892 818 | 3 673 355 | 3 673 355 | 17% | 4 297 825 | 19% | 5 115 199 | 19% | 6 087 087 |
| Service charges - Water | 901 572 | 901 572 | 901 572 | 12% | 1 009 760 | 5% | 1 056 209 | 4% | 1 103 738 |
| Service charges - Waste Water Management | 202 500 | 202 500 | 202 500 | 9% | 220 725 | 5% | 230 878 | 4% | 241 268 |
| Service charges - Waste Management | 138 742 | 138 742 | 138 742 | 12% | 155 391 | 5% | 162 539 | 4% | 169 853 |
| Sale of Goods and Rendering of Services | 43 362 | 43 362 | 43 362 | -3% | 42 043 | 5% | 43 977 | 4% | 45 956 |
| Agency services | 715 | 715 | 715 | 7% | 765 | 5% | 800 | 4% | 836 |
| Interest earned from Receivables | 198 174 | 198 174 | 198 174 | 16% | 230 682 | 5% | 241 293 | 5% | 252 151 |
| Interest earned from Current and Non Current Assets | 18 052 | 18 052 | 18 052 | 6% | 19 135 | 5% | 20 015 | 4% | 20 916 |
| Rental from Fixed Assets | 104 824 | 104 824 | 104 824 | 9% | 113 962 | 5% | 119 204 | 5% | 124 568 |
| Licence and permits | 2 452 | 2 452 | 2 452 | 4% | 2 547 | 5% | 2 664 | 4% | 2 784 |
| Operational Revenue | 187 045 | 187 045 | 187 045 | 9% | 204 124 | 5% | 213 514 | 4% | 223 122 |
| Non-Exchange Revenue | | | | | | | | | |
| Property rates | 1 526 985 | 1 526 985 | 1 526 985 | 8% | 1 649 353 | 5% | 1 725 223 | 5% | 1 802 858 |
| Fines, penalties and forfeits | 14 660 | 14 660 | 14 660 | -20% | 11 687 | 5% | 12 225 | 3% | 12 640 |
| Transfer and subsidies - Operational | 838 135 | 844 916 | 844 916 | 12% | 946 343 | 0% | 950 218 | 7% | 1 017 329 |
| Interest | 50 691 | 50 691 | 50 691 | 17% | 59 562 | 5% | 62 302 | 5% | 65 106 |
| Total Revenue (excluding capital transfers and contributions) | 8 120 726 | 7 908 043 | 7 908 043 | | 8 963 903 | | 9 956 259 | | 11 170 212 |

Figure 3 Breakdown of operating revenue over the 2024/25 MTREF

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The City derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses etc).

The revenue strategy is a function of key components such as:

- Growth in the city and economic development;
- Revenue management and enhancement;
- Achievement of a 95 per cent annual collection rate for consumer revenue;
- National Treasury guidelines;
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval;
- Achievement of full cost recovery of specific user charges;
- Determining tariff escalation rate by establishing/calculating revenue requirements;
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA), and
- And the ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

The proposed tariff increases for the 2024/25 MTREF on the different revenue categories are:

Table 49 Analysis of estimated revenue projections**Msunduzi (KZN225) - Table A1 Budget Summary for 2025**

| Description | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|---|------------------------|------------------------|
| | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | |
| <u>Financial Performance</u> | | | |
| Property rates | 1 649 353 | 1 725 223 | 1 802 858 |
| Service charges | 5 683 701 | 6 564 825 | 7 601 946 |
| Investment revenue | 19 135 | 20 015 | 20 916 |
| Transfer and subsidies - Operational | 946 343 | 950 218 | 1 017 329 |
| Other own revenue | 665 372 | 695 979 | 727 163 |
| Total Revenue (excluding capital transfers and contributions) | 8 963 903 | 9 956 259 | 11 170 212 |

The tables below provide detail investment information and investment particulars by maturity.

Table 50 MBRR SA15 – Detail Investment Information

| Investment type | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | |
| Parent municipality | | | | | | | | | | |
| Securities - National Government | | | 32 000 | 34 000 | 32 000 | 32 000 | 32 000 | 32 000 | 32 000 | 32 000 |
| Listed Corporate Bonds | | | | | | | | | | |
| Deposits - Bank | | | | | | | | | | |
| Deposits - Public Investment Commissioners | | | | | | | | | | |
| Deposits - Corporation for Public Deposits | | | | | | | | | | |
| Bankers Acceptance Certificates | | | | | | | | | | |
| Negotiable Certificates of Deposit - Banks | | | | | | | | | | |
| Guaranteed Endowment Policies (sinking) | | | | | | | | | | |
| Repurchase Agreements - Banks | | | | | | | | | | |
| Municipal Bonds | | | | | | | | | | |
| Municipality sub-total | 1 | - | 32 000 | 34 000 | 32 000 | 32 000 | 32 000 | 32 000 | 32 000 | 32 000 |
| Entities | | | | | | | | | | |
| Securities - National Government | | | | | | | | | | |
| Listed Corporate Bonds | | | | | | | | | | |
| Deposits - Bank | | | | | | | | | | |
| Deposits - Public Investment Commissioners | | | | | | | | | | |
| Deposits - Corporation for Public Deposits | | | | | | | | | | |
| Bankers Acceptance Certificates | | | | | | | | | | |
| Negotiable Certificates of Deposit - Banks | | | | | | | | | | |
| Guaranteed Endowment Policies (sinking) | | | | | | | | | | |
| Repurchase Agreements - Banks | | | | | | | | | | |
| Entities sub-total | | - | - | - | - | - | - | - | - | - |
| Consolidated total: | | - | 32 000 | 34 000 | 32 000 | 32 000 | 32 000 | 32 000 | 32 000 | 32 000 |

4.13.2 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2024/25 medium-term capital programme:

Table 51 Sources of capital revenue over the MTREF

Kwazulu-Natal: Msunduzi (KZN225) - Table A5 Budgeted Capital Expenditure by Functional Classification and Funding

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|----------|------------------|------------------|-------------------|----------------------|-----------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | 1 | | | | | | | | | | |
| Funded by | - | | | | | | | | | | |
| National Government | | 3 094 590 | 2 832 178 | | 312 535 | 296 020 | 296 020 | 61 967 | 325 817 | 374 082 | 455 058 |
| Provincial Government | | | | | 136 225 | 240 637 | 240 637 | (452) | 131 158 | 15 893 | 18 935 |
| District Municipality | | | | | | | | | | | |
| Transfers and subsidies - capital (monetary allocations) (Nat/Prov) | | | | | | | | | | | |
| Transfers recognised - capital | 4 | 3 094 590 | 2 832 178 | - | 448 760 | 536 656 | 536 656 | 61 515 | 456 975 | 389 975 | 473 993 |
| Borrowing | 6 | | | | 200 000 | 116 275 | 116 275 | | 234 316 | | |
| Internally generated funds | | 877 142 | 115 942 | 13 140 509 | 120 000 | 149 613 | 149 613 | | 132 720 | 120 000 | 120 000 |
| Total Capital Funding | 7 | 3 971 732 | 2 948 120 | 13 140 509 | 768 760 | 802 544 | 802 544 | 61 515 | 824 011 | 509 975 | 593 993 |

Capital grants and receipts equates to 55 per cent of the total funding source which represents R456 million for the 2024/25 budget year and shows an decrease to R 389 million and R 473 million respectively for two outer years. An amount of R132 million has been set aside for internal funding while R243 million is budgeted from Borrowings.

Details of borrowings

Table 52 MBRR Table SA 17 - Detail of borrowings

| Borrowing - Categorised by type R thousand | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Parent municipality | | | | | | | | | | |
| Annuity and Bullet Loans | | | | | | | | | | |
| Long-Term Loans (non-annuity) | | | | | 200 000 | 116 275 | 116 275 | 234 316 | | |
| Local registered stock | | | | | | | | | | |
| Instalment Credit | | | | | | | | | | |
| Financial Leases | | | | | | | | | | |
| PPP liabilities | | | | | | | | | | |
| Finance Granted By Cap Equipment Supplier | | | | | | | | | | |
| Marketable Bonds | | | | | | | | | | |
| Non-Marketable Bonds | | | | | | | | | | |
| Bankers Acceptances | | | | | | | | | | |
| Financial derivatives | | | | | | | | | | |
| Other Securities | | | | | | | | | | |
| Municipality sub-total | 1 | - | - | - | 200 000 | 116 275 | 116 275 | 234 316 | - | - |
| Entities | | | | | | | | | | |
| Annuity and Bullet Loans | | | | | | | | | | |
| Long-Term Loans (non-annuity) | | | | | | | | | | |
| Local registered stock | | | | | | | | | | |
| Instalment Credit | | | | | | | | | | |
| Financial Leases | | | | | | | | | | |
| PPP liabilities | | | | | | | | | | |
| Finance Granted By Cap Equipment Supplier | | | | | | | | | | |
| Marketable Bonds | | | | | | | | | | |
| Non-Marketable Bonds | | | | | | | | | | |
| Bankers Acceptances | | | | | | | | | | |
| Financial derivatives | | | | | | | | | | |
| Other Securities | | | | | | | | | | |
| Entities sub-total | 1 | - | - | - | - | - | - | - | - | - |
| Total Borrowing | 1 | - | - | - | 200 000 | 116 275 | 116 275 | 234 316 | - | - |

Table 53 MBRR Table SA 18 - Capital transfers and grant receipts

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | |
| RECEIPTS: | 1, 2 | | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | | | |
| National Government: | | 697 607 | 631 359 | 765 767 | 805 981 | 796 839 | – | 895 184 | 976 237 | 1 042 953 |
| Local Government Equitable Share | | 682 403 | 616 262 | 696 056 | 767 222 | 767 222 | | 822 072 | 879 493 | 940 126 |
| Finance Management | | 1 700 | 1 900 | 1 950 | 1 950 | 1 950 | | 1 900 | 2 000 | 2 200 |
| Municipal Systems Improvement Operating | | 4 388 | | | | | | – | – | – |
| EPWP Incentive | | 9 116 | 3 516 | 5 228 | 4 979 | 4 701 | | 2 092 | | – |
| Municipal Water Infrastructure Grant | | | | 55 555 | 22 000 | 13 945 | | 30 000 | 35 000 | 40 000 |
| Public Transport Infrastructure | | | | | | | | 30 000 | 50 000 | 50 000 |
| Operating costs-MIG | | | 9 681 | 6 977 | 9 830 | 9 021 | | 9 120 | 9 744 | 10 627 |
| Provincial Government: | | 41 305 | 26 247 | 35 985 | 32 003 | 49 177 | 27 351 | 61 696 | 23 980 | 24 376 |
| Housing Accreditation-OPERATING | | 4 264 | 3 853 | | | 2 789 | 27 351 | 8 000 | 8 000 | 8 000 |
| Human Settlements - Accredited Municipal RO | | 24 079 | | 2 051 | 18 345 | 27 351 | | – | – | – |
| Housing Projects -OPERATING | | | | | | | | 38 536 | | – |
| Tatham Art Gallery-OPERATING | | | | | | | | 14 660 | 14 938 | 15 284 |
| Greater Edendale Development Initiative-OPERATING | | | | 14 671 | | 3 049 | | 500 | 1 042 | 1 092 |
| Total Operating Transfers and Grants | 5 | 738 911 | 657 606 | 801 751 | 837 984 | 846 016 | 27 351 | 956 880 | 1 000 218 | 1 067 329 |
| Capital Transfers and Grants | | | | | | | | | | |
| National Government: | | 337 738 | 305 550 | 286 472 | 312 535 | 296 020 | – | 325 817 | 374 082 | 455 058 |
| Municipal Infrastructure Grant (MIG) | | 197 725 | 199 650 | 220 149 | 238 929 | 224 359 | | 222 682 | 233 868 | 255 058 |
| Public Transport Infrastructure | | 88 758 | 11 900 | | | | | 20 000 | 50 000 | 100 000 |
| Neighbourhood Development Partnership | | 18 000 | 34 000 | 34 499 | 33 606 | 23 606 | | 20 000 | 30 000 | 50 000 |
| Integrated National Electrification Programme | | | 20 000 | 27 380 | 7 000 | 7 000 | | 4 971 | 7 000 | 6 000 |
| Municipal Systems Improvement Capital | | | | | | | | 13 214 | 13 214 | – |
| Water Services Infrastructure Grant (WSIG)-CAPITAL | | 33 255 | 40 000 | 4 444 | 28 000 | 36 055 | | 40 000 | 40 000 | 40 000 |
| Energy Efficiency and Demand Management | | | | – | 5 000 | 5 000 | | 4 950 | | 4 000 |
| Provincial Government: | | 316 943 | 48 143 | 37 847 | 136 165 | 240 137 | – | 120 621 | 15 893 | 18 935 |
| Housing Accreditation-CAPITAL | | 22 465 | | | | | | 700 | 700 | 700 |
| Informal Economy Infrastructure Development-CAPITAL | | | | 66 | 1 000 | 1 014 | | 1 000 | | – |
| Arts and Culture-Museum Subsidies - Tatham Art Gallery | | 2 820 | 90 | 348 | | 1 283 | | 1 865 | 15 193 | 18 235 |
| Housing Projects -CAPITAL | | 6 750 | | 5 022 | 131 045 | 116 195 | | 117 056 | | – |
| Total Capital Transfers and Grants | 5 | 654 681 | 353 694 | 324 319 | 448 700 | 536 156 | – | 446 438 | 389 975 | 473 993 |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS | | 1 393 593 | 1 011 300 | 1 126 071 | 1 286 684 | 1 382 172 | 27 351 | 1 403 318 | 1 390 193 | 1 541 322 |

4.13.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words the *actual collection rate* of billed revenue, and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

Table 51 MBRR Table A7 –Budget cash flow statement

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|------------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | | |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Property rates | | 1 018 655 | 78 452 | - | 1 435 366 | 1 435 366 | 1 435 366 | 8 921 | 1 533 898 | 1 604 457 | 1 676 658 |
| Service charges | | - | 1 269 871 | - | 4 467 999 | 4 277 066 | 4 277 066 | 3 323 | 4 944 820 | 5 711 398 | 5 876 739 |
| Other revenue | | (665 248) | 5 | 6 033 | 1 119 062 | 1 119 062 | 1 119 062 | 11 595 | 885 486 | 992 398 | 1 020 995 |
| Transfers and Subsidies - Operational | 1 | - | 32 670 | (17 471) | 834 106 | 844 916 | 844 916 | (19 083) | 946 343 | 1 000 218 | 1 067 329 |
| Transfers and Subsidies - Capital | 1 | - | (70 008) | (1 017) | 452 578 | 536 156 | 536 156 | 95 835 | 456 975 | 389 975 | 473 993 |
| Interest | | - | - | - | 18 132 | 18 132 | 18 132 | - | 19 135 | 20 015 | 20 916 |
| Dividends | | - | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | | |
| Suppliers and employees | | 139 464 | (1 400 003) | - | (7 289 159) | (7 126 433) | (7 126 433) | 46 456 | (7 692 706) | (8 431 372) | (9 249 009) |
| Finance charges | | - | - | - | (40 401) | (40 401) | (40 401) | - | (42 825) | (44 795) | (46 811) |
| Transfers and Subsidies | 1 | - | - | - | (51 024) | (38 488) | (38 488) | - | (69 670) | (72 875) | (76 154) |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | | 492 870 | (89 014) | (12 455) | 946 660 | 1 025 377 | 1 025 377 | 147 047 | 981 456 | 1 169 420 | 764 656 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Proceeds on disposal of PPE | | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current receivables | | (14 036) | - | 144 | - | - | - | 2 699 | - | - | - |
| Decrease (increase) in non-current investments | | - | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | | |
| Capital assets | | - | - | - | (768 501) | (821 290) | (821 290) | - | (824 011) | (507 975) | (503 993) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | | (14 036) | - | 144 | (768 501) | (821 290) | (821 290) | 2 699 | (824 011) | (507 975) | (503 993) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Short term loans | | - | - | - | - | - | - | - | - | - | - |
| Borrowing long term/refinancing | | - | - | - | 200 000 | 116 275 | 116 275 | - | 234 316 | - | - |
| Increase (decrease) in consumer deposits | | - | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | | |
| Repayment of borrowing | | - | - | - | (23 000) | (23 000) | (23 000) | - | - | - | - |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | | - | - | - | 177 000 | 93 275 | 93 275 | - | 234 316 | - | - |
| NET INCREASE/ (DECREASE) IN CASH HELD | | 478 835 | (89 014) | (12 311) | 355 159 | 297 362 | 297 362 | 149 746 | 391 761 | 661 445 | 260 663 |
| Cash/cash equivalents at the year begin: | 2 | 26 | 391 831 | (638 207) | 247 730 | 511 402 | 511 402 | (44 647) | 733 700 | 1 213 144 | 1 203 808 |
| Cash/cash equivalents at the year end: | 2 | 478 860 | 302 817 | (650 518) | 602 889 | 808 764 | 808 764 | 105 099 | 1 125 460 | 1 874 589 | 1 464 471 |

Projected cash & cash equivalents from 2024/25 up to 2026/27 is projected to increase gradually from R 733,7 million, R1,213 million to R1.203 billion respectively. For the 2023/24 MTREF the budget has been prepared to ensure high levels of cash backed reserves/accumulated surplus.

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Table 7 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|-----|------------------|------------------|------------------|----------------------|--------------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | | |
| Cash and investments available | | | | | | | | | | | |
| Cash/cash equivalents at the year end | 1 | 361 321 | 288 153 | 222 249 | 644 030 | 808 764 | 766 880 | – | 733 700 | 1 213 144 | 1 203 808 |
| Other current investments > 90 days | | (1 801) | 1 000 | 289 153 | (40 056) | (8 089) | 33 795 | – | – | – | – |
| Non current Investments | 1 | – | – | – | – | – | – | – | – | – | – |
| Cash and investments available: | | 359 520 | 289 153 | 511 402 | 603 974 | 800 675 | 800 675 | – | 733 700 | 1 213 144 | 1 203 808 |
| Application of cash and investments | | | | | | | | | | | |
| Unspent conditional transfers | | – | – | – | – | – | – | – | – | – | – |
| Unspent borrowing | | | | | | | | | | | |
| Statutory requirements | 2 | | | | 187 552 | 185 013 | 185 013 | | 196 113 | 204 938 | 214 161 |
| Other working capital requirements | 3 | (614 494) | (518 393) | (870 648) | (872 565) | (1 432 893) | (1 470 383) | – | (714 459) | (770 312) | (1 437 045) |
| Other provisions | | | | | 50 151 | 58 245 | 58 245 | | 61 739 | 64 518 | 67 421 |
| Long term investments committed | 4 | – | – | – | – | – | – | – | – | – | – |
| Reserves to be backed by cash/investments | 5 | | | | | | | | | | |
| Total Application of cash and investments: | | (614 494) | (518 393) | (870 648) | (634 862) | (1 189 636) | (1 227 126) | – | (456 606) | (500 856) | (1 155 463) |
| Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Benefits | | 974 014 | 807 546 | 1 382 050 | 1 238 836 | 1 990 310 | 2 027 800 | – | 1 190 306 | 1 714 000 | 2 359 271 |
| Creditors transferred to Debt Relief - Non-Current portion | | – | – | – | – | – | – | – | 253 703 | 253 703 | 253 703 |
| Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Benefits | | 974 014 | 807 546 | 1 382 050 | 1 238 836 | 1 990 310 | 2 027 800 | – | 1 444 008 | 1 967 703 | 2 612 974 |

From the above table it can be seen that the cash and investments available total to R733, 7 million in the 2024/25 budget year and will increase to R1.213 billion in 2025/26 and R 1,203 billion in 2026/27. thus it becomes important to closely monitor budget implementation in order to ensure that these projected cash & cash equivalents are realized at the end of budget year. The following is a breakdown of the application of this funding:

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year. In the past these have been allowed to 'roll-over' and be spent in the ordinary course of business, but this practice has been discontinued.

- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due. A key challenge is often the mismatch between the timing of receipts of funds from debtors and payments due to employees and creditors. High levels of debtor non-payment and receipt delays will have a greater requirement for working capital, Any underperformance in relation to collections could place upward pressure on the ability of the City to meet its creditor obligations.

It can be concluded that the City has a surplus against the cash backed and accumulated surpluses reconciliation.

4.13.4 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table 8 MBRR SA10 – Funding compliance measurement

| Description | MFMA section | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|--------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Funding measures | | | | | | | | | | | | |
| Cash/cash equivalents at the year end - R'000 | 18(1)b | 1 | 361 321 | 288 153 | 222 249 | 644 030 | 808 764 | 766 880 | – | 733 700 | 1 213 144 | 1 203 808 |
| Cash + investments at the yr end less applications - R'000 | 18(1)b | 2 | 974 014 | 807 546 | 1 382 050 | 1 238 836 | 1 990 310 | 2 027 800 | – | 1 190 306 | 1 714 000 | 2 359 271 |
| Cash year end/monthly employee/supplier payments | 18(1)b | 3 | 0,8 | 0,5 | 0,5 | 1,2 | 1,5 | 1,6 | – | 1,2 | 1,8 | 1,6 |
| Surplus/(Deficit) excluding depreciation offsets: R'000 | 18(1) | 4 | (692 370) | (850 154) | 525 680 | 879 087 | 880 996 | 1 403 295 | – | 1 017 498 | 1 232 155 | 1 681 344 |
| Service charge rev % change - macro CPIX target exclusive | 18(1)a,(2) | 5 | N.A. | 2,8% | 2,5% | 21,1% | (9,3%) | (6,0%) | (106,0%) | 7,8% | 7,1% | 7,4% |
| Cash receipts % of Ratepayer & Other revenue | 18(1)a,(2) | 6 | 37,1% | 38,8% | 38,6% | 44,4% | 43,9% | 45,0% | 0,0% | 95,8% | 96,0% | 87,6% |
| Debt impairment expense as a % of total billable revenue | 18(1)a,(2) | 7 | 5,3% | 20,8% | 1,4% | 9,0% | 9,3% | 1,0% | 0,0% | 8,7% | 8,0% | 7,4% |
| Capital payments % of capital expenditure | 18(1)c;19 | 8 | 0,0% | 101,6% | 91,6% | 100,0% | 102,3% | 95,8% | 0,0% | 100,0% | 99,4% | 84,7% |
| Borrowing receipts % of capital expenditure (excl. transfers) | 18(1)c | 9 | 0,0% | 0,0% | 0,0% | 62,5% | 43,6% | 75,1% | 0,0% | 63,8% | 0,0% | 0,0% |
| Grants % of Govt legislated/gazetted allocations | 18(1)a | 10 | | | | | | | | 0,0% | 0,0% | 0,0% |
| Current consumer debtors % change - incr(decr) | 18(1)a | 11 | N.A. | (19,2%) | 68,7% | (12,9%) | 66,2% | 0,0% | (100,0%) | 0,0% | 4,5% | 4,5% |
| Long term receivables % change - incr(decr) | 18(1)a | 12 | N.A. | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| R&M % of Property Plant & Equipment | 20(1)(vi) | 13 | 0,0% | 0,0% | 0,0% | 7,0% | 7,1% | 0,0% | 7,2% | 7,5% | 7,7% | 0,0% |
| Asset renewal % of capital budget | 20(1)(vi) | 14 | 10,6% | 39,9% | 21,1% | 7,2% | 4,3% | 0,0% | 0,0% | 4,6% | 7,7% | 5,3% |

4.13.4.1 Cash/cash equivalent position

The City's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality's forecast cash position is negative, for any year of the medium term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short-term debt at the end of the financial year. The forecasted cash and cash equivalents for the is projected at R 733,7 million for 2024/25, and for 2025/26 and 2026/27 R1,213 million to R1.203 billion respectively.

4.13.4.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table 25, on page 48. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

4.13.4.3 Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the City to meet monthly payments as and when they fall due. It is especially important to consider the position should the municipality be faced with an unexpected disaster that threatens revenue collection such as rate boycotts. As part of the 2024/25 MTREF the cash coverage amounts to 1,6.

4.13.4.4 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that

the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. For the 2024/25 MTREF the indicative outcome is a surplus of R1,017 million, R 1.232 billion and R 1.681 billion.

It needs to be noted that a surplus does not necessarily mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

4.13.4.5 Property Rates/service charge revenue as a percentage increase less macro inflation target

The purpose of this measure is to understand whether the municipality is contributing appropriately to the achievement of national inflation targets. This measure is based on the increase in 'revenue', which will include both the change in the tariff as well as any assumption about real growth such as new property development, services consumption growth etc.

4.13.4.6 Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTREF to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen that the outcome is at 87 percent for respective financial years. Given that the assumed collection rate was based on a 90 per cent performance target, the cash flow statement has been conservatively determined. In addition the risks associated with objections to the valuation roll need to be clarified and hence the conservative approach, also taking into consideration the cash flow challenges experienced in the current financial year. This measure and performance objective will have to be meticulously managed.

4.13.4.7 Debt impairment expense as a percentage of billable revenue

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues. The provision has been appropriated at 4.7, 4.4 and 4.1 per cent over the MTREF. Considering the municipality's revenue management strategy's objective to collect outstanding debtors of 90 days, the provision is well within the accepted leading practice.

4.13.4.8 Capital payments percentage of capital expenditure

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. The municipality aims to keep this as low as possible through strict compliance with the legislative requirement that debtors be paid within 30 days.

4.13.4.9 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)h7

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded.

4.13.4.10 Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The City has budgeted for all transfers.

4.13.4.11 Consumer debtors change (Current and Non-current)

The purposes of these measures are to ascertain whether budgeted reductions in outstanding debtors are realistic. There are 2 measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position. Both measures show a relatively stable trend in line with the City's policy of settling debtors accounts within 30 days.

4.13.4.12 Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long

term because the revenue budget is not being protected. Details of the City's strategy pertaining to asset management and repairs and maintenance are contained in Table 60 MBRR SA34C on page 103.

4.13.4.13 Asset renewal/rehabilitation expenditure level

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for 'repairs and maintenance' budgets. Further details in this regard are contained in Table 59 MBRR SA34b on page 90.

4.14 Table 9 MBRR SA19 - Expenditure on transfers and grant programmes

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | |
| RECEIPTS: | 1, 2 | | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | | | |
| National Government: | | 697 607 | 631 359 | 765 767 | 805 981 | 796 839 | – | 895 184 | 976 237 | 1 042 953 |
| Local Government Equitable Share | | 682 403 | 616 262 | 696 056 | 767 222 | 767 222 | | 822 072 | 879 493 | 940 126 |
| Finance Management | | 1 700 | 1 900 | 1 950 | 1 950 | 1 950 | | 1 900 | 2 000 | 2 200 |
| Municipal Systems Improvement Operating | | 4 388 | | | | | | – | – | – |
| EPWP Incentive | | 9 116 | 3 516 | 5 228 | 4 979 | 4 701 | | 2 092 | | – |
| Municipal Water Infrastructure Grant | | | | 55 555 | 22 000 | 13 945 | | 30 000 | 35 000 | 40 000 |
| Public Transport Infrastructure | | | | | | | | 30 000 | 50 000 | 50 000 |
| Energy Efficiency and Demand Management | | | | | | | | | | |
| Operating costs-MIG | | | 9 681 | 6 977 | 9 830 | 9 021 | | 9 120 | 9 744 | 10 627 |
| Provincial Government: | | 41 305 | 26 247 | 35 985 | 32 003 | 49 177 | 27 351 | 61 696 | 23 980 | 24 376 |
| Housing Accreditation-OPERATING | | 4 264 | 3 853 | | | 2 789 | 27 351 | 8 000 | 8 000 | 8 000 |
| Human Settlements - Accredited Municipal RO | | 24 079 | | 2 051 | 18 345 | 27 351 | | – | – | – |
| Housing Projects -OPERATING | | | | | | | | 38 536 | | – |
| Tatham Art Gallery-OPERATING | | | | | | | | 14 660 | 14 938 | 15 284 |
| Greater Edendale Development Initiative-OPERATING | | | | 14 671 | | 3 049 | | 500 | 1 042 | 1 092 |
| Total Operating Transfers and Grants | 5 | 738 911 | 657 606 | 801 751 | 837 984 | 846 016 | 27 351 | 956 880 | 1 000 218 | 1 067 329 |

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | |
| RECEIPTS: | 1, 2 | | | | | | | | | |
| Capital Transfers and Grants | | | | | | | | | | |
| National Government: | | 337 738 | 305 550 | 286 472 | 312 535 | 296 020 | – | 325 817 | 374 082 | 455 058 |
| Municipal Infrastructure Grant (MIG) | | 197 725 | 199 650 | 220 149 | 238 929 | 224 359 | | 222 682 | 233 868 | 255 058 |
| Public Transport Infrastructure | | 88 758 | 11 900 | | | | | 20 000 | 50 000 | 100 000 |
| Neighbourhood Development Partnership | | 18 000 | 34 000 | 34 499 | 33 606 | 23 606 | | 20 000 | 30 000 | 50 000 |
| Dept of Mineral/Electricity | | | | | | | | – | – | – |
| Intergrated National Electrification Programme | | | 20 000 | 27 380 | 7 000 | 7 000 | | 4 971 | 7 000 | 6 000 |
| Municipal Systems Improvement Capital | | | | | | | | 13 214 | 13 214 | – |
| Water Services Infrastructure Grant (WSIG)-CAPITAL | | 33 255 | 40 000 | 4 444 | 28 000 | 36 055 | | 40 000 | 40 000 | 40 000 |
| Energy Efficiency and Demand Management | | | | – | 5 000 | 5 000 | | 4 950 | | 4 000 |
| Provincial Government: | | 316 943 | 48 143 | 37 847 | 136 165 | 240 137 | – | 120 621 | 15 893 | 18 935 |
| Airport Development Project | | 6 124 | | | | | | | | |
| Sport and Recreation | | | | | | | | | | |
| KZNPA | | 4 000 | | | | | | | | |
| KZN-Military Veterans | | 2 500 | | | | 6 825 | | | | |
| PMB Airport- CAPITAL | | 774 | 1 000 | 2 875 | 3 000 | 3 274 | | | | |
| Arts and Culture-Museum Subsidies | | | | | | | | | | |
| COGTA | | 250 388 | 15 188 | | | | | | | |
| Manaye Area Precinct Upgrade-CAPITAL | | | | | | | | | | |
| Human Settlement - Housing Accreditation | | | 12 986 | 418 | 700 | 700 | | | | |
| Housing Accreditation-CAPITAL | | 22 465 | | | | | | 700 | 700 | 700 |
| Capital Provincial KZN Treasury | | | | | | | | | | |
| Economic development tourism | | 12 836 | 14 759 | | | | | | | |
| Eastwood Primary Substation-CAPITAL | | | | 16 130 | | | | | | |
| Jika Joe Community Residential Units-CAPITAL | | | | | | 25 387 | | | | |
| Greater Edendale Development Initiative-CAPITAL | | | | 11 683 | | 85 459 | | | | |
| Youth Enterprise Park-CAPITAL | | | | 198 | | | | | | |
| Informal Economy Infrastructure Development-CAPITAL | | | | 66 | 1 000 | 1 014 | | 1 000 | | – |
| Corridor Development- CAPITAL | | | | 487 | | | | | | |
| Municipal Disaster Relief Grant-CAPITAL | | | | 620 | | | | | | |
| Community Library Service and Provincialisation Library-CAPITAL | | 8 285 | 3 500 | | 420 | | | | | |
| Provincial Government | | | 620 | | | | | | | |
| Arts and Culture-Museum Subsidies - Tatham Art Gallery | | 2 820 | 90 | 348 | | 1 283 | | 1 865 | 15 193 | 18 235 |
| Operation Dluisumlando-Capital | | | | | | | | | | |
| KZN-Military Veterans | | | | | | | | | | |
| Housing Projects -CAPITAL | | 6 750 | | 5 022 | 131 045 | 116 195 | | 117 056 | | – |
| District Municipality: | | – | – | – | – | – | – | – | – | – |
| <i>[insert description]</i> | | | | | | | | | | |
| Other grant providers: | | – | – | – | – | – | – | – | – | – |
| <i>[insert description]</i> | | | | | | | | | | |
| Total Capital Transfers and Grants | 5 | 654 681 | 353 694 | 324 319 | 448 700 | 536 156 | – | 446 438 | 389 975 | 473 993 |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS | | 1 393 593 | 1 011 300 | 1 126 071 | 1 286 684 | 1 382 172 | 27 351 | 1 403 318 | 1 390 193 | 1 541 322 |

4.15 Councillor and employee benefits

Table 10 MBRR SA22 - Summary of councillor and staff benefits

| KZN225 Msunduzi-Supporting Table SA22 Summary councillor and staff benefits | | | | | | | | | | |
|--|-----|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| Summary of Employee and Councillor remuneration | Ref | 2019/20 | 2020/21 | 2021/22 | Current Year 2022/23 | | | 2023/24 Medium Term Revenue & Expenditure Framework | | |
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| R thousand | | A | B | C | D | E | F | G | H | I |
| Councillors (Political Office Bearers plus Other) | 1 | | | | | | 3 290 | | | |
| Basic Salaries and Wages | | 8 877 | 35 266 | 38 472 | 3 290 | 3 290 | 3 123 | 3 618 | 3 780 | 3 950 |
| Pension and UIF Contributions | | 4 016 | 4 619 | 3 050 | 3 123 | 3 123 | 7 584 | 3 295 | 3 443 | 3 598 |
| Medical Aid Contributions | | 1 691 | 1 885 | 1 645 | 7 584 | 7 584 | 37 225 | 8 001 | 8 361 | 8 737 |
| Motor Vehicle Allowance | | 5 588 | 6 323 | 3 551 | 37 225 | 37 225 | 847 | 39 273 | 41 040 | 42 887 |
| Cellphone Allowance | | 2 068 | 3 416 | 2 712 | 847 | 847 | 7 362 | 747 | 780 | 816 |
| Housing Allowances | | 135 | 133 | 100 | 7 362 | 7 362 | | 7 767 | 8 116 | 8 482 |
| Other benefits and allowances | | 21 385 | | | | | | | | |
| Sub Total - Councillors | | 43 759 | 51 641 | 49 529 | 59 431 | 59 431 | 56 142 | 62 700 | 65 521 | 68 470 |
| % increase | 4 | | 18,0% | (4,1%) | 20,0% | - | (5,5%) | 11,7% | 4,5% | 4,5% |
| Senior Managers of the Municipality | 2 | | | | | | | | | |
| Basic Salaries and Wages | | 6 260 | 6 340 | 7 688 | 9 757 | 54 757 | 54 757 | 8 727 | 9 119 | 9 530 |
| Pension and UIF Contributions | | 1 | 711 | 805 | 898 | 645 | 645 | 687 | 718 | 750 |
| Medical Aid Contributions | | 758 | 138 | 79 | 100 | 100 | 100 | 60 106 | 62 811 | 65 638 |
| Overtime | | | 7 | | | - | - | - | - | - |
| Performance Bonus | | 640 | 448 | 250 | | - | - | - | - | - |
| Motor Vehicle Allowance | 3 | 816 | 393 | 2 004 | 839 | 839 | 839 | 2 559 | 2 674 | 2 794 |
| Cellphone Allowance | 3 | 88 | 40 | 97 | 88 | 160 | 160 | 171 | 179 | 187 |
| Housing Allowances | 3 | 261 | 206 | 192 | 24 | 24 | 24 | 70 026 | 73 177 | 76 470 |
| Other benefits and allowances | 3 | 73 | 595 | 28 | | - | - | | | |
| Payments in lieu of leave | | 54 | | | | - | - | | | |
| Long service awards | | | (139) | | | - | - | | | |
| Sub Total - Senior Managers of Municipality | | 8 950 | 8 739 | 11 143 | 11 706 | 56 526 | 56 526 | 142 275 | 148 678 | 155 368 |
| % increase | 4 | | (2,4%) | 27,5% | 5,1% | 382,9% | - | 151,7% | 4,5% | 4,5% |
| Other Municipal Staff | | | | | | | | | | |
| Basic Salaries and Wages | | 740 833 | 834 266 | 834 687 | 919 050 | 898 822 | 898 822 | 1 016 157 | 1 061 468 | 1 109 030 |
| Pension and UIF Contributions | | 160 019 | 165 853 | 168 035 | 193 655 | 273 709 | 273 709 | 291 354 | 304 465 | 318 166 |
| Medical Aid Contributions | | 59 601 | 63 734 | 65 721 | 97 380 | 114 989 | 114 989 | 122 280 | 127 783 | 133 533 |
| Overtime | | 109 898 | 97 740 | 110 789 | 104 445 | 95 136 | 95 136 | 110 000 | 115 390 | 120 813 |
| Performance Bonus | | 60 827 | 64 175 | 67 214 | 81 379 | 83 370 | 83 370 | | | |
| Motor Vehicle Allowance | 3 | 26 856 | 28 743 | 28 706 | 35 361 | 34 331 | 34 331 | 36 572 | 38 219 | 39 939 |
| Cellphone Allowance | 3 | 7 568 | 4 244 | (79) | 4 917 | 4 867 | 4 867 | 5 141 | 5 372 | 5 614 |
| Housing Allowances | 3 | 4 128 | 4 326 | 4 245 | 4 628 | 4 708 | 4 708 | 4 916 | 5 137 | 5 368 |
| Other benefits and allowances | 3 | 59 512 | 141 401 | 82 853 | 37 582 | 37 687 | 37 687 | 39 950 | 41 748 | 43 627 |
| Payments in lieu of leave | | 18 611 | | 19 775 | | - | - | | | |
| Long service awards | | 27 903 | 13 952 | 27 795 | 18 382 | 17 411 | 17 411 | 18 330 | 19 155 | 20 017 |
| Post-retirement benefit obligations | 6 | 60 781 | | 62 450 | | - | - | | | |
| Entertainment | | | | | | | | | | |
| Scarcity | | | | 7 385 | | | | | | |
| Acting and post related allowance | | | | 17 962 | | | | | | |
| In kind benefits | | | | | | | | | | |
| Sub Total - Other Municipal Staff | | 1 336 537 | 1 418 435 | 1 472 191 | 1 496 777 | 1 565 031 | 1 565 031 | 1 644 700 | 1 718 737 | 1 796 107 |
| % increase | 4 | | 6,1% | 3,8% | 1,7% | 4,6% | - | 5,1% | 4,5% | 4,5% |
| Total Parent Municipality | | 1 389 246 | 1 478 815 | 1 532 863 | 1 567 914 | 1 680 989 | 1 677 699 | 1 849 675 | 1 932 936 | 2 019 945 |
| | | | 6,4% | 3,7% | 2,3% | 7,2% | (0,2%) | 10,3% | 4,5% | 4,5% |
| TOTAL SALARY, ALLOWANCES & BENEFITS | | 1 397 905 | 1 478 815 | 1 544 248 | 1 591 704 | 1 704 778 | 1 701 488 | 1 849 675 | 1 932 936 | 2 019 945 |
| % increase | 4 | | 5,8% | 4,4% | 3,1% | 7,1% | (0,2%) | 8,7% | 4,5% | 4,5% |
| TOTAL MANAGERS AND STAFF | 5,7 | 1 354 146 | 1 427 174 | 1 494 487 | 1 520 268 | 1 633 342 | 1 633 342 | 1 786 975 | 1 867 415 | 1 951 475 |

Table 11 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)**KZN225 Msunduzi Municipality-Supporting Table SA23 Salaries , allowances &benefits (political office bearers/councillors/senior man**

| Disclosure of Salaries, Allowances & Benefits 1. | Ref | No. | Salary | Contributions | Allowances | Performance Bonuses | In-kind benefits | Total Package |
|--|------|-----|-------------------|-------------------|-------------------|---------------------|------------------|-------------------|
| Rand per annum | | | | 1. | | | | 2. |
| <u>Councillors</u> | 3 | | | | | | | |
| Speaker | 4 | | 51 889 | 167 604 | 1 038 748 | | | 1 258 241 |
| Chief Whip | | | 30 853 | 22 710 | 966 705 | | | 1 020 268 |
| Executive Mayor | | | 51 889 | 1 047 308 | 181 169 | | | 1 280 366 |
| Deputy Executive Mayor | | | 1 083 629 | 45 216 | 147 055 | | | 1 275 900 |
| Executive Committee | | | 246 824 | 5 024 951 | | | | 5 271 775 |
| Total for all other councillors | | | 2 005 448 | 10 013 070 | 40 574 867 | | | 52 593 385 |
| Total Councillors | 8 | - | 3 470 533 | 16 320 858 | 42 908 544 | | | 62 699 935 |
| <u>Senior Managers of the Municipality</u> | 5 | | | | | | | |
| Municipal Manager (MM) | | | 1 396 633 | | 154 381 | 247 598 | | 1 798 612 |
| Chief Finance Officer | | | 1 354 380 | | 458 990 | 144 838 | | 1 958 209 |
| GM Sustainable | | | 1 105 722 | | 439 881 | 16 286 | | 1 561 889 |
| GM Community services | | | 1 562 408 | | 45 704 | 17 281 | | 1 625 393 |
| GM Infrastructure | | | 1 562 408 | | | 16 824 | | 1 579 232 |
| GM Corporate Services | | | 1 513 245 | | 157 248 | 267 818 | | 1 938 312 |
| GM Electricity | | | 1 417 867 | | | | | 1 417 867 |
| Total Senior Managers of the Municipality | 8,10 | - | 9 912 665 | - | 1 256 204 | 710 646 | | 11 879 514 |
| TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION | 10 | - | 13 383 198 | 16 320 858 | 44 164 748 | 710 646 | | 74 579 449 |

Table 12 MBRR SA24 – Summary of personnel numbers

| Summary of Personnel Numbers | Ref | 2022/23 | | | Current Year 2023/24 | | | Budget Year 2024/25 | | |
|---|-------|--------------|---------------------|--------------------|----------------------|---------------------|--------------------|---------------------|---------------------|--------------------|
| Number | 1,2 | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees |
| Municipal Council and Boards of Municipal Entities | | | | | | | | | | |
| Councillors (Political Office Bearers plus Other Councillors) | | 81 | | 81 | 81 | | 81 | 6 | | 6 |
| Board Members of municipal entities | 4 | | | | | | | | | |
| Municipal employees | 5 | | | | | | | | | |
| Municipal Manager and Senior Managers | 3 | 6 | 2 | 4 | 6 | 2 | 4 | 5 | 4 | 1 |
| Other Managers | 7 | 25 | 23 | 1 | 25 | 23 | 1 | 25 | 23 | 1 |
| Professionals | | 411 | 208 | 1 | 411 | 208 | 1 | 1 335 | 1 214 | 123 |
| Finance | | 31 | 16 | 1 | 31 | 16 | 1 | 277 | 228 | 50 |
| Spatial/town planning | | 11 | 9 | | 11 | 9 | | 21 | 20 | 1 |
| Information Technology | | 4 | 3 | | 4 | 3 | | 29 | 17 | 12 |
| Roads | | 107 | 41 | | 107 | 41 | | 278 | 274 | 4 |
| Electricity | | 26 | 6 | | 26 | 6 | | 134 | 114 | 21 |
| Water | | 77 | 23 | | 77 | 23 | | 2 | 1 | 1 |
| Sanitation | | 1 | 2 | | 1 | 2 | | 295 | 265 | 30 |
| Refuse | | 4 | 3 | | 4 | 3 | | 299 | 295 | 4 |
| Other | | 150 | 105 | | 150 | 105 | | | | |
| Technicians | | 1 377 | 820 | 17 | 1 377 | 820 | 17 | 961 | 810 | 152 |
| Finance | | 131 | 80 | 6 | 131 | 80 | 6 | 205 | 172 | 33 |
| Spatial/town planning | | 45 | 21 | | 45 | 21 | | 284 | 249 | 35 |
| Information Technology | | 21 | 15 | | 21 | 15 | | 148 | 134 | 14 |
| Roads | | 23 | 21 | | 23 | 21 | | 89 | 63 | 26 |
| Electricity | | 218 | 73 | | 218 | 73 | | 134 | 114 | 21 |
| Water | | 58 | 37 | | 58 | 37 | | 1 | 1 | |
| Sanitation | | 32 | 5 | | 32 | 5 | | 50 | 30 | 20 |
| Refuse | | 19 | 9 | | 19 | 9 | | 50 | 47 | 3 |
| Other | | 830 | 559 | 11 | 830 | 559 | 11 | | | |
| Clerks (Clerical and administrative) | | 554 | 441 | 87 | 554 | 441 | 87 | 135 | 100 | 35 |
| Service and sales workers | | 383 | 149 | | 383 | 149 | | 72 | 37 | 30 |
| Skilled agricultural and fishery workers | | 23 | 19 | | 23 | 19 | | 62 | 20 | 52 |
| Craft and related trades | | 167 | 63 | | 167 | 63 | | 72 | 37 | 30 |
| Plant and Machine Operators | | 365 | 121 | | 365 | 121 | | 330 | 306 | 24 |
| Elementary Occupations | | 2 571 | 1 276 | | 2 571 | 1 276 | | 1 000 | 983 | 17 |
| TOTAL PERSONNEL NUMBERS | 9 | 5 963 | 3 122 | 191 | 5 963 | 3 122 | 191 | 4 003 | 3 533 | 470 |
| % increase | | | | | - | - | - | (32,9%) | 13,2% | 146,1% |
| Total municipal employees headcount | 6, 10 | | | | | | | | | |
| Finance personnel headcount | 8, 10 | 673 | 425 | 24 | 673 | 425 | 24 | 513 | 423 | 90 |
| Human Resources personnel headcount | 8, 10 | 150 | 78 | 2 | 150 | 78 | 2 | 89 | 80 | 9 |

4.16 Monthly targets for revenue, expenditure and cash flow

2.9.1 Table 13 MBRR SA25 - Budgeted monthly revenue and expenditure

| Description | Ref | 2024/25 | | | | | | | | | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|----------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|---------------------|---------------------|
| | | M01 July | M02 Aug | M03 Sept | M04 Oct | M05 Nov | M06 Dec | M07 Jan | M08 Feb | M09 Mar | M10 Apr | M11 May | M12 June | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | 1 | | | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | | | | | | |
| Service charges - Electricity | | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 358 152 | 4 297 825 | 5 115 199 | 6 087 087 |
| Service charges - Water | | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 84 147 | 1 009 760 | 1 056 209 | 1 103 738 |
| Service charges - Waste Water Management | | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 18 394 | 220 725 | 230 878 | 241 268 |
| Service charges - Waste Management | | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 12 949 | 155 391 | 162 539 | 169 853 |
| Sale of Goods and Rendering of Services | | 3 504 | 3 504 | 3 504 | 3 504 | 3 504 | 3 504 | 3 504 | 3 504 | 3 504 | 3 504 | 3 504 | 3 504 | 42 043 | 43 977 | 45 956 |
| Agency services | | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 765 | 800 | 836 |
| Interest | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Interest earned from Receivables | | 19 223 | 19 223 | 19 223 | 19 223 | 19 223 | 19 223 | 19 223 | 19 223 | 19 223 | 19 223 | 19 223 | 19 223 | 230 682 | 241 293 | 252 151 |
| Interest earned from Current and Non Current Assets | | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 19 135 | 20 015 | 20 916 |
| Dividends | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rent on Land | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental from Fixed Assets | | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 9 497 | 113 962 | 119 204 | 124 568 |
| Licence and permits | | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 2 547 | 2 664 | 2 784 |
| Operational Revenue | | 17 010 | 17 010 | 17 010 | 17 010 | 17 010 | 17 010 | 17 010 | 17 010 | 17 010 | 17 010 | 17 010 | 17 010 | 204 124 | 213 514 | 223 122 |
| Non-Exchange Revenue | | | | | | | | | | | | | | | | |
| Property rates | | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 137 446 | 1 649 353 | 1 725 223 | 1 802 858 |
| Surcharges and Taxes | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | | 974 | 974 | 974 | 974 | 974 | 974 | 974 | 974 | 974 | 974 | 974 | 974 | 11 687 | 12 225 | 12 640 |
| Licences or permits | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfer and subsidies - Operational | | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 946 343 | 950 218 | 1 017 329 |
| Interest | | 4 964 | 4 964 | 4 964 | 4 964 | 4 964 | 4 964 | 4 964 | 4 964 | 4 964 | 4 964 | 4 964 | 4 964 | 59 562 | 62 302 | 65 106 |
| Fuel Levy | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Operational Revenue | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Gains on disposal of Assets | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Gains | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Discontinued Operations | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue (excluding capital transfers and contributions) | | 746 992 | 746 992 | 746 992 | 746 992 | 746 992 | 746 992 | 746 992 | 746 992 | 746 992 | 746 992 | 746 992 | 746 992 | 8 963 903 | 9 956 259 | 11 170 212 |
| Expenditure | | | | | | | | | | | | | | | | |
| Employee related costs | | 153 918 | 153 918 | 153 918 | 153 918 | 153 918 | 153 918 | 153 918 | 153 918 | 153 918 | 153 918 | 153 918 | 153 918 | 1 847 016 | 1 932 272 | 2 020 336 |
| Remuneration of councillors | | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 5 538 | 66 462 | 69 519 | 72 648 |
| Bulk purchases - electricity | | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 262 093 | 3 145 119 | 3 638 903 | 4 210 210 |
| Inventory consumed | | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 82 784 | 993 409 | 1 033 520 | 1 097 025 |
| Debt impairment | | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 53 000 | 636 000 | 665 256 | 695 193 |
| Depreciation and amortisation | | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 30 182 | 362 179 | 349 782 | 345 694 |
| Interest | | 3 569 | 3 569 | 3 569 | 3 569 | 3 569 | 3 569 | 3 569 | 3 569 | 3 569 | 3 569 | 3 569 | 3 569 | 42 825 | 44 795 | 46 811 |
| Contracted services | | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 85 274 | 1 023 282 | 1 103 978 | 1 178 097 |
| Transfers and subsidies | | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 5 806 | 69 670 | 72 875 | 76 154 |
| Irrecoverable debts written off | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Operational costs | | 16 192 | 16 192 | 16 192 | 16 192 | 16 192 | 16 192 | 16 192 | 16 192 | 16 192 | 16 192 | 16 192 | 16 192 | 194 308 | 228 319 | 244 548 |
| Losses on disposal of Assets | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Losses | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure | | 698 356 | 698 356 | 698 356 | 698 356 | 698 356 | 698 356 | 698 356 | 698 356 | 698 356 | 698 356 | 698 356 | 698 356 | 8 380 270 | 9 139 219 | 9 986 716 |
| Surplus/(Deficit) | | 48 636 | 48 636 | 48 636 | 48 636 | 48 636 | 48 636 | 48 636 | 48 636 | 48 636 | 48 636 | 48 636 | 48 636 | 583 633 | 817 040 | 1 183 496 |
| Transfers and subsidies - capital (monetary allocations) | | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 456 975 | 389 975 | 473 993 |
| Transfers and subsidies - capital (n-kind) | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers and contributions | | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 1 040 608 | 1 207 015 | 1 657 489 |
| Income Tax | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after income tax | | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 1 040 608 | 1 207 015 | 1 657 489 |
| Share of Surplus/Deficit attributable to Joint Venture | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Share of Surplus/Deficit attributable to Minorities | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) attributable to municipality | | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 1 040 608 | 1 207 015 | 1 657 489 |
| Share of Surplus/Deficit attributable to Associate | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Intercompany/Parent subsidiary transactions | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) for the year | | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 86 717 | 1 040 608 | 1 207 015 | 1 657 489 |

2.9.2 Table 14 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

| Description | Ref | Budget Year 2024/25 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|----------|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | | | | | | | |
| Revenue by Vote | | | | | | | | | | | | | | | | |
| Vote 1 - City Manager | | | | | | | | | | | | | – | – | – | – |
| Vote 2 - City Finance | | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 222 967 | 2 675 603 | 2 818 299 | 2 966 288 |
| Vote 3 - Corporate Services | | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 5 258 | 3 312 | 3 461 |
| Vote 4 - Community Services and Social Equity | | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 40 865 | 490 386 | 513 886 | 547 603 |
| Vote 5 - Infrastructure Services | | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 128 378 | 1 540 531 | 1 660 473 | 1 768 956 |
| Vote 6 - Sustainable Development and City Enterprises | | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 30 547 | 366 567 | 241 680 | 272 789 |
| Vote 7 - Electricity | | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 4 342 533 | 5 158 584 | 6 135 107 |
| Total Revenue by Vote | | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 9 420 878 | 10 396 234 | 11 694 205 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - City Manager | | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 15 985 | 191 820 | 218 838 | 229 426 |
| Vote 2 - City Finance | | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 97 244 | 1 166 932 | 1 228 987 | 1 282 056 |
| Vote 3 - Corporate Services | | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 17 729 | 212 747 | 224 973 | 247 302 |
| Vote 4 - Community Services and Social Equity | | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 70 386 | 844 627 | 889 737 | 926 863 |
| Vote 5 - Infrastructure Services | | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 156 787 | 1 881 447 | 1 959 194 | 2 045 622 |
| Vote 6 - Sustainable Development and City Enterprises | | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 27 656 | 331 869 | 314 739 | 328 202 |
| Vote 7 - Electricity | | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 252 | 314 342 | 3 771 114 | 4 322 816 | 4 946 579 |
| Total Expenditure by Vote | | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 129 | 8 400 555 | 9 159 285 | 10 006 050 |
| Surplus/(Deficit) before assoc. | | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 84 944 | 1 020 323 | 1 236 949 | 1 688 155 |
| Income Tax | | | | | | | | | | | | | – | – | – | – |
| Share of Surplus/Deficit attributable to Minorities | | | | | | | | | | | | | – | – | – | – |
| Intercompany/Parent subsidiary transactions | | | | | | | | | | | | | – | – | – | – |
| Surplus/(Deficit) | 1 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 84 944 | 1 020 323 | 1 236 949 | 1 688 155 |

2.9.3 Table 15 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)

| Description | Ref | Budget Year 2024/25 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|---------|---------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | | | | | | | |
| Revenue - Functional | | | | | | | | | | | | | | | | |
| Governance and administration | | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 227 198 | 2 726 371 | 2 869 419 | 3 020 152 |
| Executive and council | | 174 | 174 | 174 | 174 | 174 | 174 | 174 | 174 | 174 | 174 | 174 | 174 | 2 092 | — | — |
| Finance and administration | | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 227 023 | 2 724 279 | 2 869 419 | 3 020 152 |
| Internal audit | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Community and public safety | | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 41 023 | 492 281 | 365 566 | 394 248 |
| Community and social services | | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 22 425 | 269 103 | 295 271 | 321 255 |
| Sport and recreation | | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 1 961 | 23 527 | 24 609 | 25 716 |
| Public safety | | 764 | 764 | 764 | 764 | 764 | 764 | 764 | 764 | 764 | 764 | 764 | 764 | 9 173 | 9 595 | 9 953 |
| Housing | | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 15 873 | 190 478 | 36 091 | 37 324 |
| Health | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Economic and environmental services | | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 7 224 | 86 692 | 146 932 | 217 640 |
| Planning and development | | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 2 641 | 31 697 | 41 708 | 62 238 |
| Road transport | | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 50 000 | 100 000 | 150 000 |
| Environmental protection | | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 4 994 | 5 224 | 5 402 |
| Trading services | | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 499 389 | 5 992 662 | 6 885 793 | 7 927 858 |
| Energy sources | | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 361 878 | 4 342 533 | 5 158 584 | 6 135 107 |
| Water management | | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 101 594 | 1 219 122 | 1 276 983 | 1 336 073 |
| Waste water management | | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 21 836 | 262 027 | 273 473 | 271 970 |
| Waste management | | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 14 082 | 168 980 | 176 754 | 184 708 |
| Other | | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 10 239 | 122 873 | 128 525 | 134 306 |
| Total Revenue - Functional | | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 785 073 | 9 420 878 | 10 396 234 | 11 694 205 |
| Expenditure - Functional | | | | | | | | | | | | | | | | |
| Governance and administration | | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 150 526 | 1 806 313 | 1 918 239 | 2 018 094 |
| Executive and council | | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 12 172 | 146 069 | 156 936 | 164 919 |
| Finance and administration | | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 135 999 | 1 631 985 | 1 723 377 | 1 814 080 |
| Internal audit | | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 2 355 | 28 259 | 37 925 | 39 095 |
| Community and public safety | | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 52 726 | 632 707 | 632 310 | 657 541 |
| Community and social services | | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 13 792 | 165 507 | 172 164 | 177 981 |
| Sport and recreation | | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 10 096 | 121 147 | 128 590 | 133 766 |
| Public safety | | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 20 349 | 244 183 | 256 708 | 268 069 |
| Housing | | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 7 678 | 92 136 | 64 611 | 67 024 |
| Health | | 811 | 811 | 811 | 811 | 811 | 811 | 811 | 811 | 811 | 811 | 811 | 811 | 9 734 | 10 237 | 10 700 |
| Economic and environmental services | | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 45 679 | 548 144 | 585 897 | 609 979 |
| Planning and development | | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 8 458 | 101 498 | 109 022 | 114 226 |
| Road transport | | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 34 788 | 417 451 | 446 315 | 463 553 |
| Environmental protection | | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 2 433 | 29 195 | 30 559 | 32 199 |
| Trading services | | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 180 | 443 270 | 5 318 246 | 5 923 257 | 6 616 803 |
| Energy sources | | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 303 | 311 393 | 3 735 727 | 4 282 660 | 4 901 975 |
| Water management | | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 87 284 | 1 047 403 | 1 077 833 | 1 124 898 |
| Waste water management | | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 32 380 | 388 565 | 406 523 | 426 754 |
| Waste management | | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 12 213 | 146 551 | 156 240 | 163 177 |
| Other | | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 7 929 | 95 146 | 99 582 | 103 632 |
| Total Expenditure - Functional | | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 039 | 700 129 | 8 400 555 | 9 159 285 | 10 006 050 |
| Surplus/(Deficit) before assoc. | | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 84 944 | 1 020 323 | 1 236 949 | 1 688 155 |
| Intercompany/Parent subsidiary transactions | | — | — | — | — | — | — | — | — | — | — | — | — | — | — | — |
| Surplus/(Deficit) | 1 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 85 034 | 84 944 | 1 020 323 | 1 236 949 | 1 688 155 |

2.9.4 Table 16 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

| Description | Ref | Budget Year 2024/25 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|--------|--------|---------|--------|--------|---------|--------|--------|--------|--------|-----------|---|------------------------|------------------------|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| R thousand | | | | | | | | | | | | | | | | |
| Multi-year expenditure to be appropriated | 1 | | | | | | | | | | | | | | | |
| Vote 1 - City Manager | | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | (22 917) | - | - | - |
| Vote 2 - City Finance | | 549 | 549 | 549 | 549 | 549 | 549 | 549 | 549 | 549 | 549 | 549 | 18 964 | 25 000 | 26 125 | 26 678 |
| Vote 3 - Corporate Services | | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | 3 512 | (32 046) | 6 585 | 8 714 | 8 000 |
| Vote 4 - Community Services and Social Equity | | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | 25 266 | (235 778) | 42 143 | 45 729 | 48 042 |
| Vote 5 - Infrastructure Services | | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 12 800 | 162 387 | 303 186 | 331 648 | 388 919 |
| Vote 6 - Sustainable Development and City Enterprises | | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | 21 338 | (81 117) | 153 599 | 33 421 | 53 502 |
| Vote 7 - Electricity | | | | | | | | | | | | | 256 054 | 256 054 | 23 577 | 27 697 |
| Capital multi-year expenditure sub-total | 2 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 65 547 | 786 566 | 469 214 | 552 838 |
| Single-year expenditure to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - City Manager | | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 417 | 5 000 | 3 050 | 1 500 |
| Vote 2 - City Finance | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - Corporate Services | | 710 | 710 | 710 | 710 | 710 | 710 | 710 | 710 | 710 | 710 | 710 | (190) | 7 615 | 7 021 | 5 471 |
| Vote 4 - Community Services and Social Equity | | 724 | 724 | 724 | 724 | 724 | 724 | 724 | 724 | 724 | 724 | 724 | 724 | 8 690 | 20 840 | 25 221 |
| Vote 5 - Infrastructure Services | | 758 | 758 | 758 | 758 | 758 | 758 | 758 | 758 | 758 | 758 | 758 | 1 658 | 10 000 | 10 232 | 9 328 |
| Vote 6 - Sustainable Development and City Enterprises | | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 2 140 | 450 | 500 |
| Vote 7 - Electricity | | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 333 | 4 000 | - | - |
| Capital single-year expenditure sub-total | 2 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 3 120 | 37 445 | 41 593 | 42 019 |
| Total Capital Expenditure | 2 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 824 011 | 510 807 | 594 858 |

2.9.5 Table 17 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

| Description | Ref | 2024/25 | | | | | | | | | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|----------|---------|----------|---------|---------|---------|---------|---------|---------|---------|---------|----------|---|---------------------|---------------------|
| | | M01 July | M02 Aug | M03 Sept | M04 Oct | M05 Nov | M06 Dec | M07 Jan | M08 Feb | M09 Mar | M10 Apr | M11 May | M12 June | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| Capital Expenditure - Functional | | | | | | | | | | | | | | | | |
| <i>Municipal governance and administration</i> | | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 3 775 | 45 300 | 44 910 | 41 649 |
| Executive and council | | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 425 | 5 100 | 3 110 | 1 591 |
| Finance and administration | | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 3 350 | 40 200 | 41 800 | 40 058 |
| Internal audit | | | | | | | | | | | | | | | | |
| <i>Community and public safety</i> | | 14 209 | 14 209 | 14 209 | 14 209 | 14 209 | 14 209 | 14 209 | 14 209 | 14 209 | 14 209 | 14 209 | 14 209 | 170 511 | 53 790 | 59 942 |
| Community and social services | | 2 137 | 2 137 | 2 137 | 2 137 | 2 137 | 2 137 | 2 137 | 2 137 | 2 137 | 2 137 | 2 137 | 2 137 | 25 645 | 39 014 | 44 645 |
| Sport and recreation | | 919 | 919 | 919 | 919 | 919 | 919 | 919 | 919 | 919 | 919 | 919 | 919 | 11 033 | 9 068 | 9 871 |
| Public safety | | 355 | 355 | 355 | 355 | 355 | 355 | 355 | 355 | 355 | 355 | 355 | 355 | 4 260 | 4 030 | 3 660 |
| Housing | | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 10 798 | 129 574 | 1 678 | 1 767 |
| Health | | | | | | | | | | | | | | | | |
| <i>Economic and environmental services</i> | | 11 485 | 11 485 | 11 485 | 11 485 | 11 485 | 11 485 | 11 485 | 11 485 | 11 485 | 11 485 | 11 485 | 11 485 | 137 814 | 165 872 | 219 418 |
| Planning and development | | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 1 929 | 23 150 | 30 000 | 50 000 |
| Road transport | | 9 555 | 9 555 | 9 555 | 9 555 | 9 555 | 9 555 | 9 555 | 9 555 | 9 555 | 9 555 | 9 555 | 9 555 | 114 664 | 135 872 | 169 418 |
| Environmental protection | | | | | | | | | | | | | | | | |
| <i>Trading services</i> | | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 38 961 | 467 535 | 243 403 | 270 984 |
| Energy sources | | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 21 671 | 260 054 | 23 577 | 27 697 |
| Water management | | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 8 365 | 100 375 | 83 361 | 113 957 |
| Waste water management | | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 8 087 | 97 047 | 121 815 | 114 007 |
| Waste management | | 838 | 838 | 838 | 838 | 838 | 838 | 838 | 838 | 838 | 838 | 838 | 838 | 10 060 | 14 650 | 15 323 |
| <i>Other</i> | | 237 | 237 | 237 | 237 | 237 | 237 | 237 | 237 | 237 | 237 | 237 | 237 | 2 850 | 2 000 | 2 000 |
| Total Capital Expenditure - Functional | 2 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 824 011 | 509 975 | 593 993 |
| Funded by | - | | | | | | | | | | | | | | | |
| National Government | | 27 151 | 27 151 | 27 151 | 27 151 | 27 151 | 27 151 | 27 151 | 27 151 | 27 151 | 27 151 | 27 151 | 27 151 | 325 817 | 374 082 | 455 058 |
| Provincial Government | | 10 930 | 10 930 | 10 930 | 10 930 | 10 930 | 10 930 | 10 930 | 10 930 | 10 930 | 10 930 | 10 930 | 10 930 | 131 158 | 15 893 | 18 935 |
| District Municipality | | | | | | | | | | | | | | | | |
| Transfers and subsidies - capital (monetary allocations) (Nat/ | | | | | | | | | | | | | | | | |
| Transfers recognised - capital | | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 456 975 | 389 975 | 473 993 |
| Borrowing | | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 234 316 | | |
| Internally generated funds | | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 11 060 | 132 720 | 120 000 | 120 000 |
| Total Capital Funding | | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 68 668 | 824 011 | 509 975 | 593 993 |

2.9.6 Table 18 MBRR SA30 - Budgeted monthly cash flow

| Description | 2024/25 | | | | | | | | | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|---------------------|---------------------|
| | M01 July | M02 Aug | M03 Sept | M04 Oct | M05 Nov | M06 Dec | M07 Jan | M08 Feb | M09 Mar | M10 Apr | M11 May | M12 June | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | | | | | | |
| Cash Receipts By Source | | | | | | | | | | | | | | | |
| Property rates | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 127 825 | 1 533 898 | 1 604 457 | 1 676 658 |
| Service charges - electricity revenue | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 311 592 | 3 739 108 | 4 450 223 | 5 295 765 |
| Service charges - water revenue | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 73 208 | 878 491 | 918 902 | 241 268 |
| Service charges - sanitation revenue | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 16 003 | 192 031 | 200 864 | 169 853 |
| Service charges - refuse revenue | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 11 266 | 135 190 | 141 409 | 169 853 |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 3 799 | 45 585 | 47 682 | 49 827 |
| Interest earned - external investments | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 1 595 | 19 135 | 20 015 | 20 916 |
| Interest earned - outstanding debtors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Dividends received | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 4 675 | 4 890 | 5 056 |
| Licences and permits | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 85 | 1 019 | 1 066 | 1 114 |
| Agency services | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 64 | 765 | 800 | 836 |
| Transfers and Subsidies - Operational | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 78 862 | 946 343 | 1 000 218 | 1 067 329 |
| Other revenue | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 69 454 | 833 443 | 937 961 | 964 162 |
| Cash Receipts by Source | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 694 140 | 8 329 682 | 9 328 486 | 9 662 637 |
| Other Cash Flows by Source | | | | | | | | | | | | | | | |
| Transfers and subsidies - capital (monetary allocations) (National) | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 38 081 | 456 975 | 389 975 | 473 993 |
| Transfers and subsidies - capital (monetary allocations) (Nat/ Pro) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds on Disposal of Fixed and Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Short term loans | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowing long term/refinancing | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 19 526 | 234 316 | - | - |
| Increase (decrease) in consumer deposits | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vat Control (receipts) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current receivables | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current investments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Cash Receipts by Source | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 751 748 | 9 020 973 | 9 718 461 | 10 136 630 |
| Cash Payments by Type | | | | | | | | | | | | | | | |
| Employee related costs | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (153 918) | (1 847 016) | (1 932 273) | (2 020 336) |
| Remuneration of councillors | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (5 538) | (66 462) | (69 519) | (72 648) |
| Finance charges | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (3 569) | (42 825) | (44 795) | (46 811) |
| Bulk purchases - Electricity | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (262 093) | (3 145 119) | (3 638 903) | (4 210 210) |
| Acquisition inventory - water and other inventory | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (82 784) | (993 409) | (1 033 520) | (1 097 025) |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Contracted services | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (85 274) | (1 023 282) | (1 103 978) | (1 178 097) |
| Transfers and subsidies - other municipalities | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (5 806) | (69 670) | (72 875) | (76 154) |
| Transfers and subsidies - other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other expenditure | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (18 118) | (217 418) | (253 180) | (270 693) |
| Cash Payments by Type | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (617 100) | (7 405 201) | (8 149 042) | (8 971 974) |
| Other Cash Flows/Payments by Type | | | | | | | | | | | | | | | |
| Capital assets | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (68 668) | (824 011) | (507 975) | (503 993) |
| Repayment of borrowing | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Cash Flows/Payments | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (33 333) | (400 000) | (400 000) | (400 000) |
| Total Cash Payments by Type | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (719 101) | (8 629 212) | (9 057 016) | (9 875 966) |
| NET INCREASE/(DECREASE) IN CASH HELD | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 32 647 | 391 761 | 661 445 | 260 663 |
| Cash/cash equivalents at the month/year begin: | 733 700 | 766 346 | 798 993 | 831 640 | 864 287 | 896 933 | 929 580 | 962 227 | 994 873 | 1 027 520 | 1 060 167 | 1 092 814 | 733 700 | 1 213 144 | 1 203 808 |
| Cash/cash equivalents at the month/year end: | 766 346 | 798 993 | 831 640 | 864 287 | 896 933 | 929 580 | 962 227 | 994 873 | 1 027 520 | 1 060 167 | 1 092 814 | 1 125 460 | 1 125 460 | 1 874 589 | 1 464 471 |

4.17 Annual budgets and SDBIPs – internal departments

These are discussed fully in the IDP and SDBIP documents

4.18 Contracts having future budgetary implications

In terms of the City's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

4.19 Capital expenditure details

The following three tables present details of the City's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table 19 MBRR SA 34a - Capital expenditure on new assets by asset class

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Repairs and maintenance expenditure by Asset Class/Sub-class | 1 | | | | | | | | | |
| Infrastructure | | 77 522 | 130 184 | 76 159 | 169 863 | 253 005 | – | 167 975 | 177 651 | 196 127 |
| Roads Infrastructure | | – | – | – | – | – | – | – | – | – |
| Electrical Infrastructure | | 77 522 | 130 184 | 63 199 | 161 182 | 238 826 | – | 154 375 | 166 751 | 185 037 |
| Power Plants | | | | 63 199 | 161 182 | 238 826 | | 154 375 | 166 751 | 185 037 |
| Water Supply Infrastructure | | – | – | – | – | – | – | 13 600 | 10 900 | 11 090 |
| Dams and Weirs | | | | | | | | | | |
| Boreholes | | | | | | | | | | |
| Reservoirs | | | | | | | | 13 600 | 10 900 | 11 090 |
| Other assets | | 14 191 | 70 356 | 51 284 | 163 462 | 107 992 | – | 180 943 | 201 024 | 215 097 |
| Operational Buildings | | 14 191 | 70 356 | 51 284 | 163 462 | 107 992 | – | 180 943 | 201 024 | 215 097 |
| Municipal Offices | | 14 191 | 70 356 | 16 790 | 50 407 | 77 367 | | 47 004 | 51 446 | 53 798 |
| Pay/Enquiry Points | | | | | | | | – | – | – |
| Building Plan Offices | | | | | | | | – | – | – |
| Workshops | | | | 34 494 | | | | 133 939 | 149 578 | 161 299 |
| Machinery and Equipment | | 19 626 | 38 064 | 103 573 | 214 842 | 98 807 | – | 142 609 | 155 368 | 167 368 |
| Machinery and Equipment | | 19 626 | 38 064 | 103 573 | 214 842 | 98 807 | | 142 609 | 155 368 | 167 368 |
| Transport Assets | | – | – | 20 670 | 25 105 | 25 547 | – | 29 957 | 31 523 | 32 676 |
| Transport Assets | | | | 20 670 | 25 105 | 25 547 | | 29 957 | 31 523 | 32 676 |
| Total Repairs and Maintenance Expenditure | 1 | 111 340 | 238 604 | 251 687 | 573 286 | 485 350 | – | 521 496 | 565 582 | 611 283 |
| R&M as a % of PPE & Investment Property | | 0.0% | 0.0% | 0.0% | 7.0% | 7.1% | 0.0% | 7.2% | 7.5% | 7.7% |
| R&M as % Operating Expenditure | | 1.7% | 3.4% | 4.0% | 7.5% | 6.4% | 0.0% | 0.0% | 6.7% | 6.7% |

Table 20 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Capital expenditure on renewal of existing assets by Asset Class/Sub-class | 1 | | | | | | | | | |
| Infrastructure | | 66 270 | 199 934 | 115 551 | 47 356 | 27 040 | – | 34 231 | 36 275 | 28 751 |
| Roads Infrastructure | | 50 404 | 118 545 | 115 551 | 33 150 | 20 000 | – | 29 231 | 31 065 | 23 549 |
| Roads | | 50 404 | 112 442 | 115 551 | 33 150 | 20 000 | | 29 231 | 31 065 | 23 549 |
| Water Supply Infrastructure | | – | 12 311 | – | – | – | – | 5 000 | 5 210 | 5 202 |
| Dams and Weirs | | | 312 | | | | | | | |
| Boreholes | | | | | | | | | | |
| Reservoirs | | | | | | | | 5 000 | 5 210 | 5 202 |
| Other assets | | 1 188 | 4 337 | 130 | – | 7 468 | – | 3 300 | 2 880 | 2 968 |
| Operational Buildings | | 1 188 | 4 337 | 130 | – | 7 468 | – | 3 300 | 2 880 | 2 968 |
| Municipal Offices | | 1 188 | 3 724 | 130 | | 7 468 | | 3 300 | 2 880 | 2 968 |
| Pay/Enquiry Points | | | | | | | | | | |
| Total Capital Expenditure on renewal of existing asset | 1 | 72 704 | 208 114 | 115 855 | 55 356 | 34 508 | – | 37 531 | 39 155 | 31 719 |
| Renewal of Existing Assets as % of total capex | | 10.6% | 39.9% | 21.1% | 7.2% | 4.3% | 0.0% | 4.5% | 7.7% | 5.3% |
| Renewal of Existing Assets as % of deprecn" | | 19.5% | 56.8% | 33.0% | 12.0% | 7.5% | 0.0% | 10.4% | 11.2% | 9.2% |

Table 21 MBRR SA34c - Repairs and maintenance expenditure by asset class

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current Year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Repairs and maintenance expenditure by Asset Class/Sub-class | | | | | | | | | | |
| Infrastructure | | 77 522 | 130 184 | 76 159 | 169 863 | 253 005 | – | 167 975 | 177 651 | 196 127 |
| Roads Infrastructure | | – | – | – | – | – | – | – | – | – |
| Electrical Infrastructure | | 77 522 | 130 184 | 63 199 | 161 182 | 238 826 | – | 154 375 | 166 751 | 185 037 |
| Power Plants | | | | 63 199 | 161 182 | 238 826 | | 154 375 | 166 751 | 185 037 |
| Water Supply Infrastructure | | – | – | – | – | – | – | 13 600 | 10 900 | 11 090 |
| Dams and Weirs | | | | | | | | | | |
| Boreholes | | | | | | | | | | |
| Reservoirs | | | | | | | | 13 600 | 10 900 | 11 090 |
| Other assets | | 14 191 | 70 356 | 51 284 | 163 462 | 107 992 | – | 180 943 | 201 024 | 215 097 |
| Operational Buildings | | 14 191 | 70 356 | 51 284 | 163 462 | 107 992 | – | 180 943 | 201 024 | 215 097 |
| Municipal Offices | | 14 191 | 70 356 | 16 790 | 50 407 | 77 367 | | 47 004 | 51 446 | 53 798 |
| Pay/Enquiry Points | | | | | | | | – | – | – |
| Building Plan Offices | | | | | | | | – | – | – |
| Workshops | | | | 34 494 | | | | 133 939 | 149 578 | 161 299 |
| Machinery and Equipment | | 19 626 | 38 064 | 103 573 | 214 842 | 98 807 | – | 142 609 | 155 368 | 167 368 |
| Machinery and Equipment | | 19 626 | 38 064 | 103 573 | 214 842 | 98 807 | | 142 609 | 155 368 | 167 368 |
| Transport Assets | | – | – | 20 670 | 25 105 | 25 547 | – | 29 957 | 31 523 | 32 676 |
| Transport Assets | | | | 20 670 | 25 105 | 25 547 | | 29 957 | 31 523 | 32 676 |
| Total Repairs and Maintenance Expenditure | 1 | 111 340 | 238 604 | 251 687 | 573 286 | 485 350 | – | 521 496 | 565 582 | 611 283 |
| R&M as a % of PPE & Investment Property | | 0,0% | 0,0% | 0,0% | 7,0% | 7,1% | 0,0% | 7,2% | 7,5% | 7,7% |
| R&M as % Operating Expenditure | | 1,7% | 3,4% | 4,0% | 7,5% | 6,4% | 0,0% | 0,0% | 6,7% | 6,7% |

Table 22 MBRR SA36 - Detailed capital budget per municipal vote

| R thousand | | | | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|---|----------------------------|-----------|-----------|-------------------------|---|---|------------------------|------------------------|
| | | | | | Audited Outcome 2022/23 | Current Year 2023/24 Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Function | Project Description | Project Number | Type | | | | | | |
| Parent municipality: List all capital projects grouped by Function | | | | | | | | | |
| Housing | ACRDC:AH:NEW:NEW:FURNITURE & OFFICE EQUIPMENT | PC002003009_02338 | New | | 200 | 200 | 200 | 200 | |
| Housing | ACRDC:ZA:NEW MACHINERY & EQUIPMENT | PC002003009_04462 | New | | 300 | 300 | 300 | 300 | |
| Human Resources | MSU1/A/504527.HZ4.A52 | PC002003004_05381 | New | | 150 | 100 | | | |
| Informal Settlements | - | PC002003008001001_00001 | New | 48 331 | | | | | |
| Information Technology | LEVS:ZA:LAN:WAN | PC002002001004_00001 | Renewal | | | 4 625 | 6 714 | 7 000 | |
| Information Technology | LEVS:AH:NEW:COMPUTER EQUIPMENT | PC002002001004_03782 | Renewal | | 17 000 | 8 325 | 6 000 | 5 380 | |
| Information Technology | LEVS:AH:NEW:MACHINERY & EQUIPMENT | PC002003009_04263 | New | | 3 000 | 1 500 | 2 000 | 1 000 | |
| Libraries and Archives | ART:AH:NEW:COMPUTER EQUIPMENT | PC002003004_04716 | New | | 300 | 350 | 9 253 | | |
| Libraries and Archives | ART:AH:NEW:FURNITURE & OFFICE EQUIPMENT | PC002003005_05005 | New | | 400 | 550 | 5 748 | 18 000 | |
| Markets | LEVS:Z4:ROOF SHEETING | PC002002001002001017_00001 | Renewal | | | 2 500 | 2 000 | 2 000 | |
| Municipal Manager, Town Secretary and Chief Executive | LEVS:AH:NEW:COMPUTER EQUIPMENT | PC002003004_00002 | New | | | | | | |
| Municipal Manager, Town Secretary and Chief Executive | LEVS:AH:NEW:COMPUTER EQUIPMENT | PC002003004_03735 | New | | 1 000 | 2 500 | 2 500 | | |
| Municipal Manager, Town Secretary and Chief Executive | ALNS:AH:NEW:COMPUTER EQUIPMENT | PC002003004_05192 | New | | 4 000 | | | | |
| Municipal Manager, Town Secretary and Chief Executive | LEVS:AH:NEW:FURNITURE & OFFICE EQUIPMENT | PC002003005_03736 | New | | 4 000 | 2 500 | 550 | 1 500 | |
| Municipal Manager, Town Secretary and Chief Executive | ALNS:AH:NEW:FURNITURE & EQUIPMENT | PC002003005_05194 | New | | | | | | |
| Municipal Manager, Town Secretary and Chief Executive | ALNS:AH:NEW:MACHINERY & EQUIPMENT | PC002003009_05193 | New | | 7 000 | | | | |
| Museums and Art Galleries | LEVS:AH:REFURB OPC&TAG EXT BUILD | PC002002001003001001_03950 | Renewal | | 160 | | | | |
| Museums and Art Galleries | ART:Z4: CLIMATE CONTROL LIGHTING | PC002002002002001008_00001 | Upgrading | | | | | | |
| Museums and Art Galleries | ART:Z4:NEW:FURNITURE & EQUIPMENT | PC002003005_04218 | New | | 422 | | | | |
| Museums and Art Galleries | ART:Z4:NEW:HERITAGE ASSETS | PC002003006003_00001 | New | 1 216 323 | | | | | |
| Museums and Art Galleries | ART:Z4:NEW:HERITAGE ASSETS | PC002003006003_05384 | New | | 64 | | | | |
| Museums and Art Galleries | ART:Z4: CLIMATE CONTROL LIGHTING | PC002003006005_05392 | New | | 40 | | | | |
| Museums and Art Galleries | ART:Z4:NEW:MACHINERY & EQUIPMENT | PC002003009_04217 | New | | 57 | | 100 | 100 | |
| Police Forces, Traffic and Street Parking Control | LEVS:Z4:NEW:FURNITURE & OFFICE EQUIPMENT | PC002003005_00001 | New | 425 | 400 | 2 155 | 891 | 366 | |
| Police Forces, Traffic and Street Parking Control | LEVS:ZA:NEW:MACHINERY & EQUIPMENT | PC002003009_04381 | New | | 520 | 600 | 500 | 600 | |
| Police Forces, Traffic and Street Parking Control | LEVS:AH:NEW:TRANSPORT ASSETS | PC002003010_03178 | New | | 2 536 | 1 000 | 1 000 | 1 050 | |
| Project Management Unit | MIG:Z4:EXS:NEW:MACHINERY & EQUIPMENT | PC002002002002009_01418 | Upgrading | | 138 | | | | |
| Public Transport | - | PC001002003001_00001 | New | 246 824 | | | | | |
| Public Transport | LEVS:Z5:TRAFFIC CALMING MEASURES | PC001002006002_01340 | New | | 250 | 250 | 275 | 303 | |
| Public Transport | LEVS:ZA:INSTALLAT OF NEW TRAFFIC SIGNALS | PC001002006003_00001 | New | | | 2 000 | 2 200 | 2 420 | |
| Public Transport | LEVS:AH: PURCHASE OF SIDREA SOFTWARE | PC002003007002004_04896 | New | | 300 | | | | |
| Roads | LEVS:ZA:STORMWATER UPGRADE | PC001001001003005_00001 | Renewal | | | 500 | 550 | 605 | |
| Roads | MDRG:Z4:MUNICIPAL DISASTER RD REHAB | PC001001001006001_00001 | Renewal | | | 14 014 | 14 094 | 968 | |
| Roads | MIG:Z1: REHAB OF BALENI ROAD SWEET | PC001001001006001_04873 | Renewal | | 8 985 | 7 000 | 9 000 | | |
| Roads | LEVS:AH:NEW:CHANGE ROOMS REHAB | PC001001001006001_05109 | Renewal | | 750 | | | | |
| Roads | LEVS:AH:NEW:CHANGE ROOMS REHAB | PC001001001006002_00001 | Renewal | | | | | | |
| Roads | - | PC001001001006002_00002 | Renewal | | | | | | |
| Roads | - | PC001001001006002_00003 | Renewal | | | | | | |
| Roads | MIG:Z1: UPGR GRV ROADS MISSION | PC001001002006001_00001 | Upgrading | | | 5 402 | | | |
| Roads | MIG:Z2:UPG GRV RD-EDN-DAMBUZA MJ | PC001001002006001_01302 | Upgrading | | 6 000 | 7 300 | 9 253 | | |
| Roads | MIG:Z1:UPGR GRV ROADS-VULINDLELA | PC001001002006001_01317 | Upgrading | | 7 000 | 3 000 | 5 748 | 18 000 | |
| Roads | MIG:Z1:UPGR GRV ROADS-VULINDLELA | PC001001002006001_01319 | Upgrading | | 7 700 | | | | |
| Roads | MIG:Z1:UPGR GRV RD-VULINDLELA-W | PC001001002006001_01320 | Upgrading | | 200 | | | | |
| Roads | MIG:Z1:UPGR GRV ROADS-VULINDLELA | PC001001002006001_01321 | Upgrading | | 10 015 | | | | |
| Roads | MIG:Z2:UPGR GRV ROADS-WILLOWFOUR | PC001001002006001_01325 | Upgrading | | 500 | | | | |
| Roads | MIG:Z1:UPGR GRV ROADS-VUL-WARD 1 | PC001001002006001_03721 | Upgrading | | 1 500 | 7 378 | 8 000 | 5 000 | |
| Roads | MIG:Z1:UPGR GRV ROADS-VUL-WARD 5 | PC001001002006001_03722 | Upgrading | | 1 000 | 7 000 | 6 978 | 9 755 | |
| Roads | LEVS:Z2:Canalisation of Streams/bank protection | PC001001002006001_04895 | Upgrading | | 2 000 | 2 000 | 2 200 | 2 420 | |
| Roads | LEVS:Z4:ROAD REHAB - PMS | PC001002006001_00001 | New | 317 | | | | | |
| Roads | LEVS:Z4:ROAD REHAB - PMS | PC001002006001_01294 | New | | 20 000 | 19 150 | 21 065 | 23 549 | |
| Roads | 5131Y24007 | PC001002006001_05383 | New | | 2 000 | | | | |
| Roads | LEVS:ZA:SMALL PLANT | PC001002006002_00001 | New | | | 21 600 | 51 760 | 101 936 | |
| Roads | MSU1/I/504143.005 | PC001002006002_05383 | New | | | 12 370 | | | |
| Roads | LEVS:ZA:PURCHASE OF ROADS DESIGN | PC002003007002006_00001 | New | | | 1 100 | | | |
| Roads | LEVS:ZA:NEW:TRANSPORT ASSETS | PC002003010_00002 | New | | | | | | |
| Roads | - | PC002003010_00003 | New | | | | | | |
| Roads | LEVS:ZA:NEW:TRANSPORT ASSETS | PC002003010_04957 | New | | 3 300 | 4 000 | 4 400 | 4 463 | |
| Sewerage | - | PC001001001005002_00004 | Renewal | | | | | | |

| R thousand | | | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|--|-------------------------|-----------|-------------------------|---|---|------------------------|------------------------|
| | | | | Audited Outcome 2022/23 | Current Year 2023/24 Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| Function | Project Description | Project Number | Type | | | | | |
| Parent municipality: List all capital projects grouped by Function | | | | | | | | |
| Sewerage | MIG:Z3:SHENSTONE AMBLETON SANITA | PC001002005002_00001 | New | | | 20 388 | 47 038 | 40 000 |
| Sewerage | MIG:ZA:ELIM OF CONSERV TANKS:SEWE | PC001002005002_03723 | New | | 22 000 | 14 143 | 39 600 | 40 000 |
| Sewerage | MIG:Z2:VULINDELELA H/HOLD SANITATIO | PC001002005002_04868 | New | | 19 300 | | | |
| Sewerage | MIG:ZA:DARVIL SEWER OUTFALL | PC001002005002_05269 | New | | 29 377 | 62 516 | 35 177 | 34 007 |
| Solid Waste Disposal (Landfill Sites) | LEVS:ZA:LANDFILL UPGRADE | PC001001002002001_05100 | Upgrading | | 25 000 | 10 000 | 10 490 | 11 015 |
| Solid Waste Removal | - | PC001002002001_00001 | New | 65 066 | | | | |
| Solid Waste Removal | ART:Z4:NEW: COMPUTER EQUIPMENT | PC002003004_00001 | New | 977 640 | 727 | 2 350 | 663 | 511 |
| Solid Waste Removal | LEVS:AH:NEW:MACHINERY & EQUIPM | PC002003009_00001 | New | 171 387 | 125 | 3 160 | 4 360 | 2 915 |
| Solid Waste Removal | LEVS:AH: NEW: TRANSPORT ASSETS | PC002003010_00001 | New | 42 342 | 867 | 4 800 | 4 400 | 5 520 |
| Sports Grounds and Stadiums | MSU11/I/404478.001 | PC002003002002002_05417 | New | | 8 000 | 6 953 | 7 308 | 7 971 |
| Water Distribution | MIG:ZA:REDUCTION OF NON REVENUE | PC001001002004006_01368 | Upgrading | | 11 065 | 3 000 | | |
| Water Distribution | MIG:Z2:UPG GRV RD-EDN-M89 | PC001001002004007_00001 | Upgrading | | | 23 250 | 6 768 | 9 755 |
| Water Distribution | MIG:Z1:NCWADI PHASE 2A | PC001001002004007_04963 | Upgrading | | 22 860 | 5 320 | | |
| Water Distribution | - | PC001002003005_00001 | New | | | | | |
| Water Distribution | WSIG:Z1: VULINDELELA BOREHOLE SUPP | PC001002004002_05412 | New | | 8 000 | | | |
| Water Distribution | MIG:Z2:Edendale Outfall Sewer: Ward 11 W | PC001002004003_00001 | New | 248 054 | | | | 15 000 |
| Water Distribution | - | PC001002004003_00011 | New | | | | | |
| Water Distribution | - | PC001002004003_00012 | New | | | | | |
| Water Distribution | MIG:Z5:COPEVILLE RESERVOIR | PC001002004003_04866 | New | | 20 500 | 18 805 | 26 383 | 40 000 |
| Water Distribution | - | PC001002004004_00001 | New | 103 472 | | | | |
| Water Distribution | - | PC001002004006_00001 | New | 3 464 794 | | | | |
| Water Distribution | WSIG:Z1:VULINDELELA PHASE 3B | PC001002004007_00001 | New | 712 427 | | 28 000 | 24 685 | 40 000 |
| Water Distribution | WSIG:Z1:VULINDELELA PHASE 3 (Planning) | PC001002004007_05071 | New | | | 12 000 | 15 315 | |
| Water Distribution | - | PC001002004009_00001 | New | 245 401 | | | | |
| Water Distribution | MSU11/I/504787.040 | PC001002004010_05390 | New | | 7 000 | 5 000 | 5 210 | 5 202 |
| Water Distribution | LEVS:ZA:NEW:TRANSPORT ASSETS | PC002003010_03787 | New | | 16 000 | 5 000 | 5 000 | 4 000 |

Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

7. In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the City's website.

8. Internship programme

The City is participating in the Municipal Financial Management Internship programme and has employed a number of interns who undergoing training in various divisions of the Financial Services Department, as well as other sector departments especially in the technical and services sector.

9. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

10. Audit Committee

An Audit Committee has been established and is fully functional.

11. Service Delivery Budget Implementation Plan

The detail SDBIP document is at a draft stage and will be finalised after approval of the 2024/25 MTREF in June 2024 directly aligned and informed by the MTREF.

12. Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements.

4.20 Other supporting documents

Table 23 MBRR Table SA1 - Supporting detail to budgeted financial performance

| Description | | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | 2024/25 Medium Term Revenue & Expenditure Framework | | | |
|---|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|---------------------|---------------------|
| R thousands | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| REVENUE ITEMS: | | | | | | | | | | | | |
| Non-exchange revenue by source | | | | | | | | | | | | |
| Property rates | | | | | | | | | | | | |
| Total Property Rates | | 6 | 1 204 676 | 1 261 538 | (1 204 802) | 1 643 742 | 1 643 742 | 1 643 742 | 374 514 | 1 770 196 | 1 851 625 | 1 934 948 |
| less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA) | | | - | - | - | (116 757) | (116 757) | (116 757) | - | (120 844) | (126 402) | (132 091) |
| Net Property Rates | | | 1 204 676 | 1 261 538 | (1 204 802) | 1 526 985 | 1 526 985 | 1 526 985 | 374 514 | 1 649 353 | 1 725 223 | 1 802 858 |
| Exchange revenue service charges | | | | | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | | | | | |
| Total Service charges - electricity revenue | | 6 | 2 149 844 | 2 551 156 | 2 431 865 | 3 897 489 | 3 678 026 | 3 678 026 | 905 348 | 4 303 290 | 5 120 915 | 6 093 889 |
| less Revenue Foregone (in excess of 50 kwh per indigent household per month) | | | - | (13 321) | - | - | - | - | - | - | - | - |
| less Cost of Free Basis Services (50 kwh per indigent household per month) | | | - | - | - | (4 671) | (4 671) | (4 671) | 64 | (5 465) | (5 716) | (6 803) |
| Net Service charges - electricity revenue | | | 2 149 844 | 2 537 835 | 2 431 865 | 3 892 818 | 3 673 355 | 3 673 355 | 905 412 | 4 297 825 | 5 115 199 | 6 087 087 |
| Service charges - water revenue | | | | | | | | | | | | |
| Total Service charges - water revenue | | 6 | 765 358 | 789 024 | (2 965 290) | 1 124 164 | 1 124 164 | 1 124 164 | 228 231 | 1 259 063 | 1 316 980 | 1 376 244 |
| less Revenue Foregone (in excess of 6 kilolres per indigent household per month) | | | - | - | - | - | - | - | - | - | - | - |
| less Cost of Free Basis Services (6 kilolitres per indigent household per month) | | | - | - | - | (222 592) | (222 592) | (222 592) | 213 | (249 303) | (260 771) | (272 506) |
| Net Service charges - water revenue | | | 765 358 | 789 024 | (2 965 290) | 901 572 | 901 572 | 901 572 | 228 444 | 1 009 760 | 1 056 209 | 1 163 738 |
| Service charges - sanitation revenue | | | | | | | | | | | | |
| Total Service charges - sanitation revenue | | 6 | 164 794 | 179 996 | 26 551 | 219 261 | 219 261 | 219 261 | 55 546 | 239 497 | 250 514 | 261 787 |
| less Revenue Foregone (in excess of free sanitation service to indigent households) | | | - | - | - | - | - | - | - | - | - | - |
| less Cost of Free Basis Services (free sanitation service to indigent households) | | | - | - | - | (16 761) | (16 761) | (16 761) | - | (18 772) | (19 636) | (20 519) |
| Net Service charges - sanitation revenue | | | 164 794 | 179 996 | 26 551 | 202 500 | 202 500 | 202 500 | 55 546 | 220 725 | 230 878 | 241 268 |
| Service charges - refuse revenue | | | | | | | | | | | | |
| Total refuse removal revenue | | 6 | 108 298 | 113 017 | 79 874 | 146 641 | 146 641 | 146 641 | 33 209 | 164 238 | 171 793 | 179 523 |
| Total landfill revenue | | | - | - | - | - | - | - | - | - | - | - |
| less Revenue Foregone (in excess of one removal a week to indigent households) | | | - | - | - | - | - | - | - | - | - | - |
| less Cost of Free Basis Services (removed once a week to indigent households) | | | - | - | - | (7 899) | (7 899) | (7 899) | (3) | (8 847) | (9 254) | (9 670) |
| Net Service charges - refuse revenue | | | 108 298 | 113 017 | 79 874 | 138 742 | 138 742 | 138 742 | 33 206 | 155 391 | 162 539 | 169 853 |
| EXPENDITURE ITEMS: | | | | | | | | | | | | |
| Employee related costs | | | | | | | | | | | | |
| Basic Salaries and Wages | | 2 | 814 919 | 857 078 | 912 620 | 922 021 | 1 139 646 | 1 139 646 | 236 940 | 1 288 483 | 1 348 063 | 1 409 837 |
| Pension, UIF and Group life Contributions | | | 166 190 | 168 728 | 180 880 | 202 949 | 164 285 | 164 285 | 47 462 | 144 974 | 151 627 | 158 451 |
| Medical Aid Contributions | | | 63 872 | 65 828 | 71 976 | 122 913 | 85 813 | 85 813 | 19 347 | 123 253 | 128 923 | 134 724 |
| Overtime | | | 97 748 | 110 789 | 119 913 | 101 320 | 100 657 | 100 657 | 29 703 | 107 181 | 112 112 | 117 157 |
| Performance Bonus | | | 64 563 | 66 813 | 67 058 | 88 508 | 91 879 | 91 879 | 1 147 | 100 075 | 104 678 | 109 389 |
| Motor Vehicle Allowance | | | 29 137 | 29 502 | 31 188 | 98 109 | 51 787 | 51 787 | 8 303 | 45 260 | 47 342 | 49 473 |
| Cellphone Allowance | | | 4 284 | 4 713 | 5 018 | 5 326 | 6 046 | 6 046 | 1 351 | 6 479 | 6 777 | 7 082 |
| Housing Allowances | | | 4 532 | 4 436 | 4 740 | 63 582 | 6 333 | 6 333 | 1 245 | 7 523 | 7 869 | 8 223 |
| Other benefits and allowances | | | 31 463 | 42 433 | 26 814 | 33 296 | 11 896 | 11 896 | 6 635 | 530 | 554 | 579 |
| Payments in lieu of leave | | | 25 851 | 19 940 | 6 458 | 1 562 | 6 991 | 6 991 | 5 136 | - | - | - |
| Long service awards | | | 18 846 | 20 583 | 21 077 | 18 342 | 25 262 | 25 262 | 10 090 | 14 835 | 15 517 | 16 215 |
| Post-retirement benefit obligations | | 4 | 81 952 | 66 774 | (3 268) | - | - | - | - | - | - | - |
| Entertainment | | | - | - | - | - | - | - | - | - | - | - |
| Scarcity | | | 7 133 | 7 385 | 7 925 | 7 133 | 7 700 | 7 700 | 2 050 | 8 423 | 8 811 | 9 207 |
| Aiding and post related allowance | | | 16 625 | 18 035 | 14 456 | 38 087 | 6 341 | 6 341 | 3 055 | - | - | - |
| In kind benefits | | | - | - | - | - | - | - | - | - | - | - |
| sub-total | | 5 | 1 427 114 | 1 483 037 | 1 466 856 | 1 793 148 | 1 704 634 | 1 704 634 | 372 463 | 1 847 016 | 1 932 272 | 2 020 336 |
| Less: Employees costs capitalised to PPE | | | - | - | - | - | - | - | - | - | - | - |
| Total Employee related costs | | 1 | 1 427 114 | 1 483 037 | 1 466 856 | 1 793 148 | 1 704 634 | 1 704 634 | 372 463 | 1 847 016 | 1 932 272 | 2 020 336 |
| Depreciation and asset impairment | | | | | | | | | | | | |
| Depreciation of Property, Plant and Equipment | | | 366 267 | 354 256 | 332 295 | 445 624 | 445 624 | 445 624 | 88 899 | 356 930 | 344 534 | 340 452 |
| Lease amortisation | | | 6 265 | 6 037 | 5 157 | 15 992 | 15 992 | 15 992 | 1 319 | 5 248 | 5 248 | 5 243 |
| Capital asset impairment | | | 7 730 | 5 405 | 13 232 | - | - | - | - | - | - | - |
| Total Depreciation and asset impairment | | 1 | 380 262 | 365 699 | 350 684 | 461 616 | 461 616 | 461 616 | 90 219 | 362 179 | 349 782 | 345 694 |
| Bulk purchases - electricity | | | | | | | | | | | | |
| Electricity Bulk Purchases | | 1 | 1 906 837 | 2 950 207 | 2 350 401 | 2 514 000 | 2 714 000 | 2 714 000 | 1 010 525 | 3 145 119 | 3 638 903 | 4 210 210 |
| Total bulk purchases - electricity | | 1 | 1 906 837 | 2 950 207 | 2 350 401 | 2 514 000 | 2 714 000 | 2 714 000 | 1 010 525 | 3 145 119 | 3 638 903 | 4 210 210 |
| Transfers and grants | | | | | | | | | | | | |
| Cash transfers and grants | | | 14 447 | 32 413 | 23 142 | 50 866 | 44 427 | 44 427 | 15 671 | 69 670 | 72 875 | 76 154 |
| Non-cash transfers and grants | | | 2 423 | - | 6 420 | 158 | 158 | 158 | 7 210 | - | - | - |
| Total transfers and grants | | 1 | 16 870 | 32 413 | 29 562 | 51 024 | 44 584 | 44 584 | 22 881 | 69 670 | 72 875 | 76 154 |
| Contracted services | | | | | | | | | | | | |
| Outsourced Services | | | 209 827 | 201 753 | 234 730 | 178 089 | 169 397 | 169 397 | 34 153 | 189 370 | 194 948 | 208 836 |
| Consultants and Professional Services | | | 37 661 | 73 518 | 74 067 | 48 136 | 40 381 | 40 381 | 6 712 | 83 972 | 96 611 | 100 496 |
| Contractors | | | 302 666 | 418 106 | 443 506 | 768 663 | 645 536 | 645 536 | 73 891 | 749 940 | 812 419 | 868 765 |
| Total contracted services | | 1 | 550 154 | 693 377 | 752 303 | 994 888 | 855 314 | 855 314 | 114 756 | 1 023 282 | 1 103 978 | 1 178 097 |
| Operational Costs | | | | | | | | | | | | |
| Collection costs | | | 13 240 | 14 155 | 14 221 | 12 665 | 10 500 | 10 500 | 4 133 | 9 484 | 12 036 | 12 578 |
| Contributions to 'other' provisions | | | - | - | - | - | - | - | - | - | - | - |
| Audit fees | | | 11 029 | 12 136 | 15 094 | 12 519 | 15 219 | 15 219 | 2 657 | 11 000 | 13 781 | 14 401 |
| Other Operational Costs | | | 140 202 | 128 678 | 249 759 | 190 199 | 176 949 | 176 949 | 37 775 | 173 825 | 202 502 | 217 569 |
| Total Operational Costs | | 1 | 164 470 | 154 969 | 279 074 | 215 382 | 202 667 | 202 667 | 44 566 | 194 308 | 228 319 | 244 548 |
| Repairs and Maintenance by Expenditure Item | | | | | | | | | | | | |
| Employee related costs | | | | | | | | | | | | |
| Inventory Consumed (Project Maintenance) | | 8 | 25 107 | 35 822 | 47 315 | 23 414 | 28 788 | 28 788 | 12 354 | 40 561 | 39 134 | 42 373 |
| Contracted Services | | | 294 155 | 190 800 | 131 400 | 538 293 | 479 956 | 479 956 | 65 462 | 569 190 | 589 672 | 622 722 |
| Other Expenditure | | | 3 649 | 22 618 | 925 | 11 579 | 9 050 | 9 050 | 398 | 14 609 | 13 169 | 13 036 |
| Total Repairs and Maintenance Expenditure | | 9 | 322 911 | 249 241 | 179 640 | 573 286 | 517 794 | 517 794 | 78 214 | 624 360 | 641 975 | 678 131 |
| Inventory Consumed | | | | | | | | | | | | |
| Inventory Consumed - Water | | | 752 567 | - | 629 100 | 807 481 | 744 481 | 744 481 | 169 519 | 822 651 | 860 493 | 899 215 |
| Inventory Consumed - Other | | | 52 918 | 84 308 | 110 236 | 163 148 | 133 676 | 133 676 | 26 529 | 170 758 | 173 027 | 197 810 |
| Total Inventory Consumed and Other Material | | | 805 485 | 84 308 | 739 336 | 970 629 | 878 156 | 878 156 | 196 049 | 993 409 | 1 033 520 | 1 097 025 |

Table 24 MBRR Table SA3 – Supporting detail to Statement of Financial Position

Kwazulu-Natal: Msunduzi (KZN225) - Supporting Table SA3 Budgeted Financial Position

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|---|-----|------------------|--------------------|--------------------|----------------------|--------------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | | |
| ASSETS | | | | | | | | | | | |
| Trade and other receivables from exchange transactions | | | | | | | | | | | |
| Electricity | | - | - | (92 260) | 1 016 049 | 1 066 423 | 1 066 423 | 110 493 | 2 649 262 | 2 768 479 | 2 893 060 |
| Water | | - | - | (9 525) | 2 689 648 | 3 130 817 | 3 130 817 | 123 567 | - | - | - |
| Waste | | - | - | 1 506 | 246 473 | 258 155 | 258 155 | 6 924 | - | - | - |
| Waste Water | | - | - | (78 254) | 439 422 | 479 709 | 479 709 | 18 006 | - | - | - |
| Other trade receivables from exchange transactions | | 466 | (552 676) | (231 010) | 296 431 | 497 505 | 497 505 | 9 099 | - | - | - |
| Gross: Trade and other receivables from exchange transactions | | 466 | (552 676) | (409 544) | 4 688 025 | 5 432 610 | 5 432 610 | 268 089 | 2 649 262 | 2 768 479 | 2 893 060 |
| Less: Impairment for debt | | 1 162 069 | (767 634) | (993 702) | (3 391 769) | (2 933 306) | (2 933 306) | - | - | - | - |
| Impairment for Electricity | | 336 009 | 381 996 | (742 648) | (621 922) | (259 045) | (259 045) | - | - | - | - |
| Impairment for Water | | (1 631 722) | (4 586 340) | (67 987) | (2 053 300) | (2 034 857) | (2 034 857) | - | - | - | - |
| Impairment for Waste | | 58 839 | 67 331 | (249) | (179 598) | (155 952) | (155 952) | - | - | - | - |
| Impairment for Waste Water | | 117 286 | 130 031 | (348) | (320 707) | (274 605) | (274 605) | - | - | - | - |
| Impairment for other trade receivables from exchange transactions | | 2 281 657 | 3 239 349 | (182 470) | (216 242) | (208 846) | (208 846) | - | - | - | - |
| Total net Trade and other receivables from Exchange Transactions | | 1 162 534 | (1 320 310) | (1 403 245) | 1 296 255 | 2 499 304 | 2 499 304 | 268 089 | 2 649 262 | 2 768 479 | 2 893 060 |
| Receivables from non-exchange transactions | | | | | | | | | | | |
| Property rates | | - | - | (939 433) | 1 501 815 | 1 469 919 | 1 469 919 | 48 814 | 811 010 | 847 506 | 885 643 |
| Less: Impairment of Property rates | | 1 149 461 | 2 963 951 | (22 750) | (839 691) | (706 279) | (706 279) | - | - | - | - |
| Net Property rates | | 1 149 461 | 2 963 951 | (962 183) | 662 124 | 763 640 | 763 640 | 48 814 | 811 010 | 847 506 | 885 643 |
| Other receivables from non-exchange transactions | | - | - | (879) | 112 404 | 124 300 | 124 300 | - | - | - | - |
| Impairment for other receivables from non-exchange transactions | | 15 598 | 15 598 | (164 356) | (106 222) | (122 836) | (122 836) | - | - | - | - |
| Net other receivables from non-exchange transactions | | 15 598 | 15 598 | (165 236) | 6 181 | 1 464 | 1 464 | - | - | - | - |
| Total net Receivables from non-exchange transactions | | 1 165 059 | 2 979 555 | (1 127 419) | 668 306 | 765 104 | 765 104 | 48 814 | 811 010 | 847 506 | 885 643 |

| Description | Ref | 2020/21 | 2021/22 | 2022/23 | Current year 2023/24 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | | |
|--|-----|--------------------|--------------------|--------------------|----------------------|--------------------|--------------------|-------------------|---|---------------------|---------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit Outcome | Budget Year 2024/25 | Budget Year 2025/26 | Budget Year 2026/27 |
| R thousands | | | | | | | | | | | |
| ASSETS | | | | | | | | | | | |
| Trade and other receivables from exchange transactions | | | | | | | | | | | |
| Electricity | | - | - | (92 260) | 1 016 049 | 1 066 423 | 1 066 423 | 110 493 | 2 649 262 | 2 768 479 | 2 893 060 |
| Water | | - | - | (9 525) | 2 689 648 | 3 130 817 | 3 130 817 | 123 567 | - | - | - |
| Waste | | - | - | 1 506 | 246 473 | 258 155 | 258 155 | 6 924 | - | - | - |
| Waste Water | | - | - | (78 254) | 439 422 | 479 709 | 479 709 | 18 006 | - | - | - |
| Other trade receivables from exchange transactions | | 466 | (552 676) | (231 010) | 296 431 | 497 505 | 497 505 | 9 099 | - | - | - |
| Gross: Trade and other receivables from exchange transactions | | 466 | (552 676) | (409 544) | 4 688 025 | 5 432 610 | 5 432 610 | 268 089 | 2 649 262 | 2 768 479 | 2 893 060 |
| Less: Impairment for debt | | 1 162 069 | (767 634) | (993 702) | (3 391 769) | (2 933 306) | (2 933 306) | - | - | - | - |
| Impairment for Electricity | | 336 009 | 381 995 | (742 648) | (621 922) | (259 045) | (259 045) | - | - | - | - |
| Impairment for Water | | (1 631 722) | (4 586 340) | (67 987) | (2 053 300) | (2 034 857) | (2 034 857) | - | - | - | - |
| Impairment for Waste | | 58 839 | 67 331 | (249) | (179 598) | (155 952) | (155 952) | - | - | - | - |
| Impairment for Waste Water | | 117 286 | 130 031 | (348) | (320 707) | (274 605) | (274 605) | - | - | - | - |
| Impairment for other trade receivables from exchange transactions | | 2 281 657 | 3 239 349 | (182 470) | (216 242) | (208 845) | (208 845) | - | - | - | - |
| Total net Trade and other receivables from Exchange Transactions | | 1 162 534 | (1 320 310) | (1 403 245) | 1 296 255 | 2 499 304 | 2 499 304 | 268 089 | 2 649 262 | 2 768 479 | 2 893 060 |
| Receivables from non-exchange transactions | | | | | | | | | | | |
| Property rates | | - | - | (939 433) | 1 501 815 | 1 469 919 | 1 469 919 | 48 814 | 811 010 | 847 506 | 885 643 |
| Less: Impairment of Property rates | | 1 149 461 | 2 963 953 | (22 750) | (839 691) | (706 279) | (706 279) | - | - | - | - |
| Net Property rates | | 1 149 461 | 2 963 953 | (962 183) | 662 124 | 763 640 | 763 640 | 48 814 | 811 010 | 847 506 | 885 643 |
| Other receivables from non-exchange transactions | | - | - | (879) | 112 404 | 124 300 | 124 300 | - | - | - | - |
| Impairment for other receivables from non-exchange transactions | | 15 598 | 15 599 | (164 356) | (106 222) | (122 836) | (122 836) | - | - | - | - |
| Net other receivables from non-exchange transactions | | 15 598 | 15 599 | (165 236) | 6 181 | 1 464 | 1 464 | - | - | - | - |
| Total net Receivables from non-exchange transactions | | 1 165 059 | 2 979 552 | (1 127 419) | 668 306 | 765 104 | 765 104 | 48 814 | 811 010 | 847 506 | 885 643 |
| Property, plant and equipment (PPE) | | | | | | | | | | | |
| PPE at cost/valuation (excl. finance leases) | - | 11 526 028 | 11 405 585 | 10 119 449 | 14 096 147 | 13 326 803 | 13 326 803 | 104 517 | 8 754 799 | 8 384 578 | 8 468 596 |
| Leases recognised as PPE | 3 | - | - | - | - | - | - | - | - | - | - |
| Less: Accumulated depreciation | | (4 758 491) | (4 497 117) | (5 452 199) | (6 165 259) | (5 452 199) | (5 452 199) | (88 887) | - | - | - |
| Total Property, plant and equipment (PPE) | 2 | 6 767 537 | 6 908 468 | 4 667 249 | 7 930 888 | 7 874 603 | 7 874 603 | 15 630 | 8 754 799 | 8 384 578 | 8 468 596 |
| LIABILITIES | | | | | | | | | | | |
| Current liabilities - Borrowing | | | | | | | | | | | |
| Short term loans (other than bank overdraft) | | - | - | - | - | - | - | - | - | - | - |
| Current portion of long-term liabilities | | 81 573 | 79 163 | 68 073 | 83 359 | 74 271 | 74 271 | (12 593) | 78 727 | 82 270 | 86 054 |
| Total Current liabilities - Borrowing | | 81 573 | 79 163 | 68 073 | 83 359 | 74 271 | 74 271 | (12 593) | 78 727 | 82 270 | 86 054 |
| Trade and other payables | | | | | | | | | | | |
| Trade and other payables from exchange transactions | 5 | 1 855 336 | 1 755 650 | 283 512 | 1 186 508 | 1 616 757 | 1 616 757 | (29 973) | 2 537 774 | 2 300 857 | 2 465 465 |
| Other trade payables from exchange transactions | | - | - | - | - | - | - | - | - | - | - |
| Trade payables from Non-exchange transactions: Unspent conditional Grants | | 171 464 | 129 006 | 653 483 | - | - | - | 102 519 | - | - | - |
| Trade payables from Non-exchange transactions: Other | | 11 623 | 2 971 | - | - | - | - | - | - | - | - |
| VAT | | 314 012 | 371 899 | 21 601 | 187 552 | 431 837 | 431 837 | 84 022 | 457 747 | 478 345 | 499 871 |
| Total Trade and other payables | 2 | 2 352 437 | 2 259 526 | 958 596 | 1 374 060 | 2 048 594 | 2 048 594 | 156 569 | 2 995 521 | 2 779 203 | 2 965 336 |
| Non current liabilities - Financial liabilities | | | | | | | | | | | |
| Borrowing | 4 | 203 745 | 124 582 | 33 500 | 131 184 | 50 311 | 50 311 | - | 559 919 | 585 116 | 611 446 |
| Other financial liabilities | | - | - | - | - | - | - | - | - | - | - |
| Total Non current liabilities - Financial liabilities | | 203 745 | 124 582 | 33 500 | 131 184 | 50 311 | 50 311 | - | 559 919 | 585 116 | 611 446 |
| Non current liabilities - Long Term portion of trade payables | | | | | | | | | | | |
| Electricity Bulk Purchases | | - | - | - | - | - | - | - | - | - | - |
| Payables and Accruals - General | | - | - | - | - | - | - | - | 253 703 | 253 703 | 253 703 |
| Water Bulk Purchases | | - | - | - | - | - | - | - | - | - | - |
| Municipal Debt Relief | | - | - | - | - | - | - | - | - | - | - |
| Total Non current liabilities - Long Term portion of trade payables | | - | - | - | - | - | - | - | 253 703 | 253 703 | 253 703 |
| Provisions - non-current | | | | | | | | | | | |
| Retirement benefits | | 484 667 | 517 190 | (215) | 648 252 | 477 915 | 477 915 | - | 583 456 | 501 186 | 415 132 |
| Refuse landfill site rehabilitation | | 55 142 | 61 114 | (0) | 75 576 | 62 175 | 62 175 | - | - | - | - |
| Other | | 70 941 | 72 130 | (1 291 379) | - | 68 073 | 68 073 | - | 80 111 | 83 716 | 87 567 |
| Total Provisions - non-current | | 610 750 | 650 434 | (1 291 594) | 723 828 | 608 163 | 608 163 | - | 663 567 | 584 902 | 502 698 |
| CHANGES IN NET ASSETS | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) - opening balance | | 7 155 078 | 7 980 839 | 1 950 | 7 850 359 | 10 166 853 | 10 166 853 | - | 10 002 456 | 10 561 921 | 10 694 939 |
| GRAP adjustments | | - | - | - | - | - | - | - | - | - | - |
| Restated balance | | 7 155 078 | 7 980 839 | 1 950 | 7 850 359 | 10 166 853 | 10 166 853 | - | 10 002 456 | 10 561 921 | 10 694 939 |
| Surplus/(Deficit) | | (168 355) | (1 114 715) | (37) | 865 638 | - | - | - | - | - | - |
| Transfers to/from Reserves | | 181 495 | (111 759) | (37 908) | - | - | - | - | - | - | - |
| Depreciation offsets | | - | - | - | - | - | - | - | - | - | - |
| Other adjustments | | 685 259 | 499 037 | (15) | 795 894 | - | - | (7 470) | - | - | - |
| Accumulated Surplus/(Deficit) | 1 | 7 853 477 | 7 253 401 | (36 911) | 9 511 892 | 10 166 853 | 10 166 853 | (7 470) | 10 002 456 | 10 561 921 | 10 694 939 |
| Reserves | | | | | | | | | | | |
| Housing Development Fund | | 95 127 | 57 851 | (477 189) | - | - | - | - | - | - | - |
| Capital replacement | | 725 | 15 406 | (406 560) | - | - | - | - | - | - | - |
| Self-insurance | | 10 935 | 553 | 1 944 763 | - | - | - | - | - | - | - |
| Other reserves | | 32 311 | 32 670 | 20 840 | - | - | - | - | - | - | - |
| Revaluation | | 95 138 | 95 351 | 1 867 | 212 528 | - | - | - | - | - | - |
| Total Reserves | 2 | 234 236 | 201 831 | 1 083 722 | 212 528 | - | - | - | - | - | - |
| TOTAL COMMUNITY WEALTH/EQUITY | 2 | 8 087 712 | 7 455 232 | 1 047 111 | 9 724 420 | 10 166 853 | 10 166 853 | (7 470) | 10 002 456 | 10 561 921 | 10 694 939 |

4.21 Municipal manager's quality certificate

I **Sabelo Hlela**, Acting Municipal Manager of Msunduzi Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name **S Hlela**

Acting Municipal manager of Msunduzi Municipality (KZN 225)

Signature: _____

Date: _____